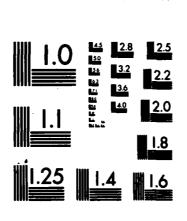
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NAVAL POSTGRADUATE SCHOOL Monterey, California





THESIS

PROJMNG FORTRAN:

AN INTERACTIVE COMPUTER PROGRAM FOR USE WITH THE DEFENSE MANAGEMENT SIMULATION EXERCISE

by

George W. Schultz

March, 1984

Thesis Advisor:

M. B. Kline

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Contract Negotiation Training

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Contract Negotiation Package (CNP), the supporting computer program for the Defense Management Simulation (DMS), is revised and embedded into a program which makes it user-friendly, and which provides sensitivity analysis capability to it. The program includes a plotting function for the sensitivity analysis. Exercise records are established for review of contracting team performance. Database files are generated which permit teams to submit reports, which provide a baseline for subsequent game sessions, and which



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permit monitor evaluation of team progress.

The text provides a description for the operation of both CNP and PROJMNG. It documents the new program, PROJMNG.

Appendices include the Fortran code, and Conversational Monitor System (CMS) executive machine language programs for the new programs operation. It contains instruction manuals which depict operation for both programs.



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PROJESG FORTRAN:
An Interactive Computer Program for Use with
the Defense Hanagement Simulation Exercise

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George W. Schultz Lieutenant Commander, United States Navy E.S. E. E., Utiversity of New Maxico, 1971

Submitted in partial fulfillment of the requirements for the dagrae of

HASTER OF SCIENCE IN SYSTEMS TECHNOLOGY (COMMAND, CONTROL AND COMMUNICATIONS)

from the

NAVAL POSTGRADUATE SCHOOL March 1984

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		Academic Dean

ABSTRACT

Contract Negotiation Package (CNP), the sufficiting computer program for the Defense Management Simulation 2 (DMS), is revised and embedded into a program which makes it user-friendly, and which provides sensitivity analysis carability to it. The program includes a plotting function for the sensitivity analysis. Exercise records are established for review of contracting team performance. Database files are generated which permit teams to submit reports, which provide a baseline for subsequent game sessions, and which permit monitor evaluation of team progress.

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I. INTRODUCTION

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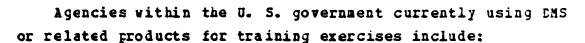
During the Presidential Administration of John F. Kennedy, Secretary of Defense Robert S. McNamara instituted a major revision for management of defense resources. These procedures were instituted as a revolution to the military procurement system. Among the revisions he instituted were the Planning, Programming and Budgeting System and a management system for acquisition of new major systems.

The impact of these new procedures on the military was to create an immediate need for extensive education of the armed services' acquisition organizations. The personnel in charge of ongoing system procurements, the project managers, needed a means of being educated about the system. New personnel to the field of acquisition also had to have a means of learning about the system.

In response to the services' need, in 1963 the Defense Weapons Systems Management Center developed the Project Management Simulation Exercise (PMSE) to aid in DOD-wide training in project management. The exercise simulated procurement of a missile system to aid the DOD-wide training in PPES.

In the later 1960's, the Industrial College of the Armed Forces (ICAF) obtained the simulation and revised it into the Defense Management Simulation (DMS). DMS was installed at the Naval Postgraduate School in 1971.

The exercise currently has international application. It is used by Israel, Sweden and Singapore to train their defense personnel in the use of acquisition management systems.



- Industrial College of the Armed Forces
- Naval Postgraduate School
- U. S. Air Force Academy

It is this wide acceptance which has maintained DMS as an active management training exercise.

B. SCENARIC

The exercise developed by DWSMC in 1963 consisted of a time-sequenced set of decision points in the life cycle of a missile system acquisition (see Figure 1.1). The decision points (DPs) simulate the equivalent functions of these major milestones in the system life cycle. Within a prescribed time period each team of students participating in the exercise reviews the information materials for the specific decision point and submits its decision for recommended action at that point in the game, as would be done in actuality. The objective is to optimize the cost effectiveness for procurement, production and development of the proposed new missile system, the Zebra Missile System.

SIDINDS EVECTOR SCHILLE	zero	0 10	tvo	three	four	five	si x	seven eight	eigh
DECISICE SCIETS	-	2 3			5		9		
Concertate Phase									
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Contract Definition	-	•		-	-		_		
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Sut-system Design & Test	•	-	****	:	-		_		
Proto-type Assembly 6 Check		-		:	-		_		
Patricate for Qual Tests		-		:	-		_		
Qualification Tests		-		-	:::		_		
Patricate for Plight Tests				-	:	••••	_		
Flight Tests				-	:	•	•		
Preduction Phase									
Block I long-lead Procure & Tool	Tool			:	•		-		
Block I Anftr. Eng. 6 Procure	9			-	:	:	_		
Block I Delivery by lots				-	-	-	23 45		
Block II Mftr. Eng. 6 Procure				-	-		••••		
Block II Delivery by lots							-	6 78	5
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Figure 1.1 Defense Hanagement Simulation Decision Points.



C. SIMULATION

ACCIDENCE AND ACCOUNT ACCOUNT ACCOUNT ACCOUNTS

The team recommendations require monitor evaluation. Monitors review the student recommended performance reliabilities, costs, incentives, contractor selection processes, milestone dates and fees. They prepare materials for teams to interact with as they would with the Secretary of Defense and with the contractor. An extensive study of the materials from each team is required by the monitor.

In order for the monitors to not spend as much time on the simulation as the students, the monitors need aid in processing the team data. ICAF developed an Fortran program called Contract Negotiation Fackage (CNP) to assist the monitor in the evaluation of student team contract negotiations.

The DMS program is more than twenty years old. The program has experienced several modifications and offshcots. Its 1960's programming state-of-the-art remains mostly intact. By 1984 standards of ease of operation and user-friendliness, it is difficult to utilize.

Efforts to modify the program occurred in 1972 and in 1977. The first attempt to upgrade the DMS program in 1972 modified several internal algorithms and produced an offshcot program which provided fewer but more rapid results. In 1977 this version of the program, the Contract Negotiation Package, was again revised. This later revision provided predictions of achieved values to the student teams.

Team access to the program's simulated results grew out of the accernization of management processes. Managers are using the benefits of modern computer systems to improve their own performance. Student team use of the CNP program for the DMS exercise was a logical evolution. CNP use by the teams enables the DMS exercise to reach the level of current

project management technological support in computer-aided acquisition management techniques. The program also remains abreast through student and monitor interest in maintaining the program at the computer support state-of-the-art.

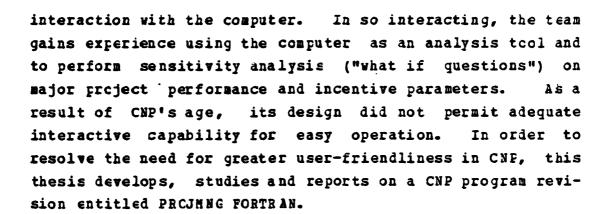
The CNP program available on the IBM-3033 in the W. R. Church Computer Center at the Naval Postgraduate School campus is discussed further in Chapter 2. Its displays reveal CNP's batch program origins. The data input and output formats are batch processing type fields. The lack of interactive capability typifies a program which is tatch processed. In its batch processing use, the computer did not have terminals or users with which to interact. Originally CNP had no hardware capable of directly interacting with the users and its design developed accordingly.

Modern menu-driven designs have made user-friendly programming standard practice. As a viable training exercise for acquisition management, the DMS game continues to be valuable. In order to maintain its wide acceptance and expand its efficient utilization, a major revision to the program is needed.

The following chapters discuss a package of programs designed to give CNP an improved interactive program capability.

D. SUMMARY

The DMS training program incorporates an exercise which simulates a project management scenario. DMS is a successful training device which has been in use for 20 years. In support cf DMS, the Fortran computer program CNP was developed to provide computer-aided assistance for monitor evaluation of team performance. Later, CNP was released to the student teams in a format which provides them with simulated performance data. It enables team



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II. CHP OPERATION

A. PROCEDURES

Proficient use of the Contract Negotiation Program (CNP) depends upon the user's familiarity with both the computer facilities and with the instructions in Appendix A. The "Defense Management Simulation Instructions for Using CNP" presents computer terminal display lines as seen during a terminal session. In following sequentially through the instructions, difficulties are apparent with the program both in user-friendliness and in design. Appendix A demonstrates a session in CNP, and pertains to the following discussion of that program.

The procedures for accessing CNP require the operator to link to the monitor's class disk, then to access the disk, and finally to execute CNP. Accessing the program in this manner normally requires at least a conceptual knowledge of computer command and response terminology. In the event of an accessing malfunction, or if the monitor is using the CNP program's class disk and prevents read-only execution of the disk files, the user may be confronted with unfamiliar terminology. He would need more than a casual knowledge of computer operation to proceed into CNP.

The first function performed by CNP is to input administrative data. Included in the administrative data are the team number, the decision point (DP), and the DP pages for which data are to be entered. Complications with the program quickly arise with these procedures. The data must be input in the exact format prescribed on the instruction sheet. Too many digits, or too many spaces in the data result in erroneous output, and/or error statements. Each

18



page's data string requires confirmation. This becomes laborious in repeated runs of the program, or repeated executions of the calculations for a Summary Table, Table I.

Frequently explanation is required for the procedure of binary coded response to the query for pages of data to be entered. Coding the page selection for data input can be confusing. Each of the four pages requiring input data must be indicated by '1'(cm) or '0'(off) in the four digit code string. Indicating the page number in Arabic characters would be a more commonly expected procedure. Again, an error in entry is irrevocable. The change pages cannot be rescinded once the binary code has been entered.

Having completed the administrative inputs, the team proceeds with providing its proposed DP data. Prior to running CMP, team participants are to have used the DMS Decision Point handouts (see Appendix B) to determine and analyze their tentative DP positions. These results are listed as data lines in the DMS Decision Point Sheets, Each character in the page's data lines (Appendix B). requires precise replication when placed in the page data string input to CNP. The program types the page's data back onto the screen and asks for confirmation. relooping to the query for pages of input, the program does allow revision of data. However, each data item to be changed requires an entire page change. The team is confronted with reentering the data string each time. procedure has proven to be tedious. It frequently results in teams redoing data strings several times to get them correct before a calculation of achieved values can be made. Successive loops through the program have the added check feature of receiving a four line printout of the page data for confirmation. The redundant queries for confirmation of data values have benefit in reducing erroneous data calculations, (see Table II).

Eased on the author's experience, about one out of four occasions through the four line recap of data pages, Table II, the team finds an error.

		PABLE I			
Deve.	lopment Con	ntract Val	lues Summa:	c y	
					-
DP-3 *** DEVE	LOPMENT CO	NTRACT SU	MARY ***	ream 1	
	TMORNI		F. 0. T. 0. V. 0.	T N C D N C T 1	
	INCEN	TIVE PROVI	12 TO N 2	INCENTIVA CHIEVEM	NI
INCENTIVE	WCRST	BEST	MAX FEE	ACHIEVI	D
AREA	VALUE	VALUE	ALLOWED	VALUE	
DEV. COST	\$ 53.0M	\$ 47.0M	4-0%	\$ 48.5M	
FIT IST COMPL REILABILITY ACCURACY	238 WK 75.0% 160YDS	202 WK 81.0% 140 YDS	3.5% 3.5% 4.0%	199 WK 80.0% 143 YDS	
	100172	140 193	15.0%	143 103	
TOTALS		.	15.0%		
TOTAL CONTRACT	I PRICE = 3	5 54.9 M			

The Development Contract Summary Table, Table I, neatly displays the decision point incentive input data as the 'Incentive Provisions'. Only five calculated values are displayed to the team. They are the achieved values for development cost, flight test completion date, reliability, accuracy, and total contract price. Also, displayed on the Summary Table is the computed total of fee percentages obligated. The total fees allocated must be 15%. Allocation of fees to other than 15% results in a warning on the Summary Table. The significance of the Development Contract Summary table and CNP rests in these five achieved values.

TABLE II
Page Data Strings

10301	1	1	2	1.75	0.75	0.0	
10302	92.00 3.00	97.00 3.00	98.50 6.00	80.00 17.00	70.00	25.00	6.00
10303	53.00 75.00	47.00 3.50	4-00	238.00	202.00	3.50	81.00
10304	160.00	140.00	4-00	337.00			

Compared with the original CNP design, there are missing values from the Summary Table. It does not print out ten additional calculated values: the fee percentages achieved, their fee cost, and the totals of fees earned and of fees cost. These values were suppressed from the original program table due to their computation by incorrect algorithms. They're suppression is evidenced by the dollar signs at the right of the Summary Table.

To reloop through the input of data and receive another estimate of the achieved values, the team answers an unessential query. This question has no application to the teams. The "COSTS+FACTORS(NO)" query provides monitor access to the tables of design performance factors achieved and test costs in the form of unit change cost factors. The team's nc('N') response to, or an incorrect response to, this query reloops the program to the top of the main routine. Again, each question: decision point, team, pages, data, yes or no, and confirm must be answered.

It is extremely difficult to exit from the program if the team attempts to stop at any point before the relcop query. At the query "DO YOU WISH TO CONTINUE, Y FOR YES, N

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FOR NC*, the program provides its only graceful exit. Any other attempts to exit the program must be accomplished by dumping (stopping) the program. Inputs that do not match the data types required for data read-statement formats result in error statements, and with sufficient error occurrence count the program will dump.

B. BENEFITS

The benefits for team utilization of CNP are in its ability to provide scme semblance of the achieved values which the main DMS batch program, provides. In so dcing. the team uses the computer as a tool with which to view the sensitivity of its incentivization parameters. It can evaluate effects of varying available DMS critical incentive parameters: development cost, flight test completion date, reliability, accuracy and development contract price. aspect of analysis simulates the real world potential for computers to expedite the computations and as a tool in these assessments. It further provides an environment in which team participation and success depends on understanding the system acquisition concepts that DMS illus-In order to expeditiously vary the parameters within the computer the team must have competent knowledge of these DMS concepts.

CNP's best feature appears in its structure. It closely follows the procedures in the DMS Decision Point Handouts, 1 From its inception as an offshoot of the main CMS program, it has inherently followed the decision point sequence and structure of DMS.

[&]quot;Industrial College of the Armed Forces, Defense Management Simulation Participant's Manual, Industrial College of the Armed Forces

The wide acceptance of CNP at many institutions can be found in the attributes it brought to DMS. In meeting the objectives of providing a program with the quickly reloop through computations, and the ability to be operated from a terminal, the program fulfills a major need in performing certain sensitivity analyses over the DMS Once accessed, the program can be rerun innumerable times without completely reinputting all the data. data inputs can be accomplished from a terminal. support for DMS on computer terminals has made DMS accessible to more users without adding expense. It has enabled many students to simultaneously utilize DMS as a tool in acquisition management training.

C. DEFICIENCIES

Areas which need improvement in CNP focus on user-friendliness. The first of these is the inability to grace-fully exit from the program. Some means must be available to permit the team to stop the program. Currently the program can only be stopped by expending time to finish the session or by generating sufficient syntax errors to force the computer to dump the program. In some cases, sessions have been in sufficient difficulty that the program would not reach the query "DO YOU WISH TO CONTINUE...". For this situation the team is forced to generate error counts which will dump the program. These situations have been exceedingly frustrating for the program users.

A means to change data entries without redoing entire rages is needed. The team must completely redo a DP page in order to change one data item. Changing one item should only require reentering one value. Additionally, data strings from one decision point to another are not readily duplicated for input. Similar strings of data for pages on

DP-3 and DP-4 do not have the same field format. Matching field formats for identical pages in different DP's would enhance the ability of teams to input data strings.

CNP receives all of the input data but cannot retain it between sessions. The team starts from a baseline of no data each time CNP is called. Most significant of the changes needed to modernize CNP is the creation of a database file to retain team data from session to session. A foundation data base of the initial paged input could provide a means of replicating session results, of documenting data inputs, and of proceeding to successive DP levels without laboriously reentering previously studied data.

Excessive recurrences of calculating the Summary Table could be eliminated to save team time in the program. Preventing runs which produce Summary Tables without correct incentive fee percentage totals would reduce wasted program run time. Utilizing data that does not meet the DMS parameters calculates errcneous values, and may provide Summary Tables which mislead the team. Repeatedly running calculations to evaluate wide ranges of parameter values without conducting proper preliminary analyses not only detracts from the timeliness of the DMS studies, it defeats the purpose of DMS training teams to understand the concepts of project management. Teams have occasionally found greater ease in working through the program and produce a Summary Table in order to reach the "DO YOU WISH TO CONTINUE...?" query as an expedient to reloop through or exit from the program. This process detracts from the educational benefit and timeliness of DMS.

As part of the training simulation, monitors spend many hours in analyzing the progress of the teams and the positions for contract negotiation. Analysis done by each team must also be accomplished by the monitor to assess student

D. MCMITOR FUNCTIONS

CNP provides one additional table for monitors. COST+FACTORS, Table III, provides the monitor with the cost for a unit increase in a system test category as well as with the design factors achieved.

TABLE III								
		COS	T + FACTOR	RS				
csis o	F TESTS	PER UNI	T (IN THOU	ISANDS OF DO	LLARS)			
ÇUAI	IFICATI	ON TESTS	32.034					
	AIR FI GUIDI	TOF: AME: ANCE: ROL: HER:	1 26. 355					
FI	IFICATI AIR FR GUIDI EE CONT LAUNC	ROL: HER: STS:	32.034 126.355 309.906 938.186 938.555 316.855					
			310.033					
CESIGN	FAC TO RECOMPONE	ACHIEVE NT TA	D BLE ROW	FACTOR_ A	CHIEVED			
•	MOT AIR FR	OR ME A B	BLE ROW 1 25 2 15 5 22 6 25 4 16	0.958 0.958 0.666 0.580 0.845 0.936	CHIEVED 0.877 0.980 0.630			
G	UIDANCI	ME A B OL	2 15 5 22 6 25 4 16	0.580 0.580	0.0			
LA	E CONTI	: 3	7 7	0.936 0.	0.802 988			
IH0001	A PAUSI	; PRESS	< <enter>></enter>	TO CONTINUE	•			

progress. The monitor must also create positions from which to interact with the teams as the contractor. Within the COST+FACTORS Table, some aid exists for the monitor. However, his understanding of the impact of unit-cost on the contract requires additional analysis time over what the teams spend on incentives analysis. In general, because of limited time the monitor has to spend analyzing each team's

proposals compared with the amount of time put in by the team, coupled with the inconvenience in making repeated CNP runs, most monitors produce an actual DMS table printout corresponding to each team's proposed decision in order to provide more detailed and accurate information for use during contract negotiations. It would be better for CNP to provide the information in a more usable format than to produce the lengthy and time consuming main exercise reports of the DMS.

E. SUMMARY

The difficulties encountered in CNP detract from its usefulness. Time spent fighting the program problems are excessive compared to the hours available for productive DMS analysis. In an effort to correct these time-sinks in CNP, PROJMNG FCETRAN and its associated EXEC routines have been created.



III. PROJUNG OPERATION

A. CMP MODERNIZATION

The task in creating PROJING FORTRAN as a revision to CNP was first to retain the same functional structure relationship with DMS. This goal has been accomplished by incorporating the CNP subroutines into a larger program. The expansion has occurred by the added Fortran code for the human-factors engineered subroutines, and new sensitivity analysis features. The human-factors designs provide additional user friendliness to PROJING. The program calculations continue to center around the original CNP program routines. Many of the achieved value parameters and performance calculations are accomplished using the same Fortran code as used by CNP. CNP is encompassed in PROJING.

Other tasks for FROJMNG FORTRAN were to correct as many of the discrepancies in CNP as possible, to provide an enhanced user-friendly training device and to improve the analysis capability available to the monitor.

In modernizing CNP, the criticisms specified in Chapter 2 were highlighted. The following areas were examined.

- 1. Link
- 2. Datatase
- 3. Database Security
- 4. Exit
- 5. Data Change
- 6. Menu
- 7. Report Submission
- 8. Mcnitor Access
- 9. Sensitivity Aralysis
- 10. Calculation Correction

B. PROJEEG PACKAGE

This chapter discusses the features of PROJMNG used to support team analysis of the exercise. The monitor capabilities are discussed in Chapter 4.

1. Programs

FROJING consists of more files (executable programs) than does CNP. There are four routines utilized in executing PROJING FORTRAN. In addition to the PROJING FORTRAN file, the package includes LINKPROJ EXEC (Appendix C), PROJING EXEC (Appendix C), and the PROJING disk's PROFILE EXEC (Appendix E) which are discussed in detail throughout this thesis.

FROJING FORTRAN is designed to function alone provided team files exist and have been defined for PRCJING FORTRAN as files 9 and 10: "FILEDER 09 DISK DATAFILE TEAMXX" and "FILEDER 10 DISK DATACODE TEAMXX". It can be used without the exec routines but at a lower level of performance. PROJING can be executed through the routine PRCJING EXEC.

PROJMNG FORTRAN and PROJMNG EXEC are designed to reside on a publicly accessible disk. In this manner multiple teams can use the program simultaneously. Their database files will be on this one disk where they are conveniently accessible for the program and the monitors. PROJMNG is read from this disk by the team's user disk and executed from the team's disk.

FROJING both reads and writes onto its data files. The IBM-3033 public, "all", link access is read-only (R/O) and prevents writing onto the disk. The PROJING disk is only read capable when linked to for the exercise. However, the disk linking to PROJING can be written onto by the program. A team disk linking to PROJING acts as the write disk for the program.

The ability for teams to write directly onto the PROJENG disk would be unsatisfactory. This access to the program would permit two detrimental effects. The program might be either altered or destroyed by overly curious students entering the files, and team files might also be altered or destroyed. Inadvertent alteration of the files is prevented by student access being limited to read only.

2. <u>Cata files</u>

There are four files of data tables that were created for CNP. These tables contain the resource parameters to generate achieved values for the program calculations. These data tables remain in files FI17F001, FI18F001, FI19F001, and FI20F001 as in CNP. No contract simulation calculations can be accomplished without them. The program will dump when it requires a table be read and does not find it. PFCJMNG will also stop if the tables are not in the required format.

Freformatted database files must be available when the STORE and read routines are called by PROJMNG. Whenever it attempts to write or read these data files and does not find them, the program will dump (stop). Two of the remaining files are these database files. One is the FILE DATAFILE which is preformatted for the DMS data. It serves as a dummy file which can be copied to initiate the team's database, DATAFILE TEAMER. The other file, FILE DATACODE, serves as a similar dummy file in the creation of the team's security file, DATACCE TEAMER.

CATACODE stores the team security code, the security code count for attempts to breech the code, and the USERID of the last team which used the file. Its data enables the program to use routines to check the team and validate the team identity through the security code.

If formatted files for the team are not available on the PROJENG disk or the team disk, the dummy files are copied onto the team disk. PROJENG EXEC reproduces the two dummy files on the team disk in the names' DATAFILE TEAMXX and DATACODE TEAMXX. They are used interactively by PRCJENG during the game sessions. The PROJENG Instructions (Appendix F) discuss the DATABASE and DATACODE file generation on the team's disk.

When the team finishes its session and exits from PROJNNG FORTRAN, the last copy of the data which was stored by the program remains on the team's disk. As the computer execution finishes the routine PROJNNG EXEC, these two files are transmitted to the PROJNNG disk.

3. IIIK

IINKPROJ establishes the link between the team's disk and the PRCJMNG disk. It requires PROJMNG EXEC in order to run the program.

The routine LINKPRCJ is a CMS executive level program which utilizes the link feature to establish the connection between the team's disk and the disk on which PROJNNG resides. It begins the recording of the team's session, "RECORD ON". This first step in LINKPROJ provides a record of the session for review in the event PROJENG does not perform as desired. Once the link has been established, the routine sets the function of the programmable function key 9 (PF9) to enable release of the link. This feature enables the team to release the link after a session has been aborted and the program stopped without completing the LINKPROJ EXEC. - The team would have to abort a session should FRCJHNG be stuck in a continuous loop.- PF9 will not succeed in breaking the link when PROJMNG is operating normally.

Team members should be aware of the IBM-3033 capability to be dumped (stopped) out of CMS by executing <<ALT>> and <<PA1>> simultaneously. Executing <<FA1>> aborts the program without completing LINKPROJ. The pressing of these two keys on the IBM 3278 terminals will place the virtual system into the CP level of operator interaction. The team can reaccess its "A" disk by executing the command "I CMS" and pressing <<ENTER>>; wait for the display to read "VM READ" and again press <<ENTER>>. The disk will again be in CMS and existing links will remain intact. In order to release the link to PROJMNG press the <<ALT>> and <<PF9>> simultaneously.

IINKPROJ breaks the link. It releases the PRCJMNG disk (0276P). Once the disk is released if no users are accessed to it, the FROJMNG disk can be logged onto in the read/write mode to enable files to be written onto it.

When LINKPROJ sends the special message to PECJMNG's disk, "SMSG QACNT KIINE" it tells the computer to automatically log (autolog) onto the disk. The disk is activated in the read/write mode only if no other user is on the PROJHNG disk. The files which the team sent are copied by the disk's FROFILE EXEC.

IINKPROJ also terminates the recording of the session, "RECORD OFF".

4. PROJMNG EXEC

a. Initiate Files

PROJ MNG EXEC performs the checks of available files. It determines if a formatted data file and a security file are available for the team. If it detects the monitor unique file, DATAINST DISKNUM, it initiates the monitor flag to tell FROJMNG FORTRAM the user is a monitor.

PROJHIG EXEC checks first for the monitor's file, determines if the user is a team or a monitor. If the user is a team, it checks for the team files on the PRCJHIG disk and uses them if available. If these files are not found, it will check the team disk for the files and use them. If the files are not found at all, the program copies the dummy files and generates the team label and files.

t. Terminating the Session

If the user is a monitor, PROJNNG EXEC queries him for whether he desires a concatenated listing of all of the team files. If he does, it spools a file with all team data files on it. It then completes its execution and returns operation to LINKPROJ.

For team operation, when the computer leaves FROJING FORTRAN control, execution returns to PROJING EXEC. In order to complete the session, PROJING EXEC has been designed to transmit the data files to the PROJING disk. This feature is accomplished by spooling the disk, "SPCOL PUNCH CONT CL X 0276F". The punch file created is sent to userid 0276F as a class x file. PROJING EXEC punches the data files onto the spool, "PUNCH DATAFILE TEAMXX", and closes the spool, "SFOOL PUNCH CLOSE NOCONT". The file is queued in the reader file of the PROJING disk (0276P).

5. FROFILE EXEC

When LINKPROJ sends the automatic log-on message to the FECJENG disk, if no other user is on the PROJNNG disk, the disk is activated in the read/write mode. The main computer executes the disk's profile routine. PROFILE EXEC is performed whenever the disk is accessed in the write capable mode. This exec has been uniquely tailored for this PROJNNG specific disk (see Appendix E). It reads up to six class x files queued to the disk. First the PROFILE EXEC

sets the disk reader file to look for class x, "SPOOL RDR CL X", and then reads the files, "READ *". The program has been designed to reset the reader spool to spool any class. Upon completion of writing files onto the disk, the command "SPOOL RDR CL *" returns normal spooling capability

The PROFILE read function would nominally expect to find a set of files, DATAFILE TEAMXX and DATACODE TEAMXX. The read limit was expanded from two files to six, for three pairs, in expectation that there will be occasions when the disk will remain in use by other teams. When other teams are still using the disk the autolog will be unable to perform its one shot access to the disk. SMSG will not remain queued to access the disk. In order to read those class x files that may have been left waiting, subsequent running of the FROFILE EXEC will read in several more files than those transmitted in the current PROJHNG session. The exec will read up to three additional pairs.

The benefit in using the class x spooling capability is the cue which this class gives. It tells the disk that the file is a PROJMNG file. Normal spooling usage within the IBM 3033 does not use x. 'X' has a uniqueness within the IBM system and will reduce the possibility of PROJMNG EXEC reading non-PROJMNG files.

The files are not read onto the PROJENG disk while other users remain on the disk. Attempts to write onto the disk in this situation result in garbling the data files.

C. DATAFASE SECURITY

The first query the team answers in PROJNNG is to provide the team number.

The second question asks for the team to create a team security code. The team may enter any code of up to eight characters. If the eight characters are all zeros or

contain nothing (nulls) the program will again ask the team to change the code. PROJHING begins succeeding sessions by asking the team to match the security code stored in data hase, the team's security code.

The security code system gives the team access to its database while assuring that data has not been altered by anyone except the team or the monitor. This has benefits to the team and to the simulation. The team doesn't have to worry about data being changed accidently and the monitor has less concern that the team's work might be compromised. The security code is also used for proposal submission. Due to its length and improbability of being entered correctly by mistake, the security code performs the function of assuring the monitor of the team's intent to submit the proposal as indicated.

The monitor can change the database to correct errors in the team files. Corrections may become necessary if the team submits a report and then wants to change it. The proposed and final data reports for a DP are not accessible by the team. Lack of access to submitted reports increases team commitment to the report. It also, provides the monitor with a fixed team position reference point. This is critical if the monitor is to create a contractor position by which to interact with the team.

The submission of reports and their purpose are discussed in greater detail later in this chapter.

C. EXIT

In PRCJMNG several methods of stopping the program have been provided. These are:

- 1. Fatal errors
- 2. Security violation
- 3. Menu option

4. Yes/No query

N. Comment of the Com

1. Fatal Errors

The computer capability to stop the program when a programmed statement cannot be performed (executed) is referred to as a fatal error. PROJENG has selectively modified the fatal error response.

The program termination in response to a null entry (pressing the <<ENTER>> key without providing a character including the character blank '') was unsatisfactory. Inadvertent null responses repeatedly dumped users cut of the program.

To resolve the fatal error dump (stopping the program), a GIOBAL routine (program which can be called from the IBM 3033's resident routine files) is called. The 'CALL ERRSET' enables the program to ignore fatal errors and proceed with the program. When PROJMNG finds an error during the process of reading information from the terminal, it performs a jump to the statement specified as the error default by the READ statement. Very serious errors in syntax will continue to be dumped by the computer.

Failure to answer PROJNNG's questions satisfactorily will cause it to relcop to either the same question or to call out the EXITS routine. If an error is serious enough, the EXITS routine will be called. EXITS allows termination of the program, or if the team wants to continue, EXITS will return to the top of the last query routine and allow the program to reloop. Correct entry of the security code will give the team access to the main program and existing data files with that team's number.

2. Security Violation

user will be queried for his previously entered security code. The program will permit the user to answer the security code query incorrectly only five times during the course of a DMS exercise. At occurrences of incorrect security code entries, a count is kept. On the fifth occasion when the code is entered incorrectly, the counter will tell the program to stop. Successive attempts to enter a team file whose security file counter has reached five will terminate at the security code query.

3. Menu

A standard oftion in the main menu of PRCJMNG is EXIT. Selecting the EXIT option directs the program to stop. Again, this operation returns computer execution to the PRCJMNG EXEC program. Completion of the PROJMNG EXEC run will return control to the LINKPROJ routine which presents the query for another run.

4. YES/NO Query

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Each query in PROJNNG which can be answered with a Y for YES or N for NC, can also be answered with an F for EXIT. This E response either calls the program subroutine EXITS or stops the grogram. EXITS gracefully stops the program by permitting either return of the computer's operation to PRCJMNG EXEC or by relooping into the last query routine.

5. Return to PRCJMNG EXEC

The termination of PROJMNG FORTRAN returns the computer execution to PROJMNG EXEC. This routine executes a transmittal of all team files to the PROJMNG disk.

E. PRCJENG PROCEDURES

1. Instructions

The procedures used with PROJNNG FORTRAN are significantly different from CNP. Appendix F contains the PRCJNNG Student Instructions. These instructions replicate the program's screen displays. Appendix F demonstrates a session using PRCJNNG. Checks and corrective procedures in PROJNNG render the making of errors more difficult. However, some examples are demonstrated in the PRCJNNG Student Instruction's tutorial.

2. <u>Link</u>

The instructions ask the team to access PRCJMNG solely by executing the command LINKPROJ. This command runs the program LINKPROJ EXEC. LINKPROJ EXEC is a routine which creates the disk link and accesses PROJMNG as the user's 'C' disk, as discussed above. This exec must be placed on the team disk. From there it is able to link and access PROJMNG's disk for the team.

Among the capabilities of LINKPROJ are the definition of programmable key PF9. This function can be executed by pressing <<ALT>> and <<PF9>> simultaneously.

COMPUTER PROGRAM FOUTINE "RECORD". The first of this pair enables the recording of all session terminal activity. The latter executes after the session has been completed; it terminates the record of the session. Teams should be aware that if the program dumps or they exit the program without performing the "RECCED OFF", the record will continue in effect. It can be closed by inputting the command "RECCED OFF". Termination of the record permits the team to either name and save the session's record on disk, to edit it, to print it, to quit it ("Q") which places it on the disk

spool, or to purge the record. Addition of this capability permits review of team session. Undetected difficulties or errors that result in program malfunction can be reviewed.

In order to facilitate rerunning of LINKPRCJ, the routine does query whether the team wishes to run "ANCTHER RUN, Y/N". This feature is one which LINKPROJ holds in common with the other programs in the PROJMNG package of routines. PROJMNG is designed to allow the team to terminate or reloop through program execution.

The running of PROJMNG FORTRAN does not occur from LINKPRCJ. LINKPROJ runs limited functions already specified, and calls the FROJMNG disk's program PROJMNG EXEC.

3. PROJMNG EXEC Execution

PROJUNG EXEC serves several functions in preparing the team disk for the session.

a. Team Disk Status

The PROJNNG EXEC routine provides several queries to the team disk. Through the response error return codes it receives indication of the availability of team data base files and security code files. The purposes accomplished by this procedure are:

- (1). <u>File Availability</u>. The error return codes tell FRCJMNG EXEC whether there are files available for use. Neither FROJMNG EXEC nor PRCJMNG FORTRAN can proceed without files from which data can be read or to which data can be written.
- (2). <u>File Integrity</u>. Having found a usable DATAFILE on the team disk, FRCJMNG EXEC attempts to read the contents. It looks specifically for the team number. The team number cues PRCJMNG EXEC not only as to what the team should be called, it also reveals the prior use of the LATAFILE to store data.

t. Monitor File

In a similar manner, PROJMNG EXEC determines the availability and validity of the monitor file "DATAINST DISKNUM". The presence of data in the file and the security field format within LATAINST DISKNUM tells PROJMNG if the disk gaining access to it belongs to a monitor. Lisks belonging to monitors are not intended to be the disk which students access to run PROJMNG.

c. DATAFILE Creation

PROJUNG EXEC determines the team disk status. If DATAFILE and CATACCDE files are not found, PROJUNG EXEC proceeds to determine the team number. It will ask "WHAT IS YOUR TEAM NUMBER?" before it copies the files. After the team number is evaluated for being in the range of 1 to 20, the program generates the "TEAMXX" label. It will accept 1 to 20 with any number of preceding 0's. The TEAMXX label will include up to four numbers in the xx field. This label is used in the process of copying the dummy files. PRCJMNG copies the dummy files using the labels DATAFILE TEAMXX and DATACCDE TEAMXX as the new file name and file type.

In the event that more than 20 team files are required, FROJMNG will accept team file labels with additional leading zeroes. Teams with files labeled TEAMO1 and TEAMO01 can both be created.

The availability of the DATAFILES also gives FROJENG EXEC the team number. Lack of DATAFILES is syronymous with no team number. The team number is determined only once during the course of the gameplay. It is PROJENG EXEC that makes that query. It forms the team number into the "xx" portion of the files' type labels. PROJENG stacks the team number into its virtual reader to enable PROJENG FORTRAN to copy the team number. PROJENG FORTRAN uses the

team number to label displays and, when storing the database, places the number at the head of the record. It is this storing process and filling in of the first DATAFILE field which later enables PROJING EXEC to find the team number without additional queries.

4. **Eunning PROJUNG**

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FRCJMNG EXEC completes determining if the disk belongs to a team or monitor, gets the team number or sets the mcnitcr's flag of team number 21 (FL21), availability of write files or creates them, and then loads and starts FROJHNG FCRTRAN's text file. The team database capability has been set for 20 teams. The data file for monitors was chosen in excess of the team database design size of 20. Having chosen TEAM21 to be the monitor's file label, it was convenient to utilize the label TEAM21 as a flag between PROJMNG EXEC and PROJMNG FORTRAN. It indicates to FRCJENG FORTRAN that the computer operator for session has been determined by PROJENG EXEC to be a monitor. Upon termination of PROJENG FORTRAN, PROJNNG EXEC again takes control. If the operator is a monitor, allows the monitor to request the creation of a concatenated file of all current team files on the PROJMNG disk. team disks, the exec sends a copy of the files DATAFILE and DATACCDE to the master disk. This file transmission enables the mcnitor to determine team progress and to accept the DP decision reports. PECJANG erases unnecessary residual files such as the LOAD MAF and then returns execution control to LINKFECJ to perform the "ANOTHER RUN, Y/N?" query. team's response to this question will either terminat session or reloop the program to the beginning of LINKPROJ.

P. DATAFASE CHANGE

After data files have been created, PROJNNG uses the CATAFILES as a baseline of team information. Once the file is created the program assumes the data is accurate and satisfactory for use in all subsequent sessions. All further Selection Menu displays will display the DMS data items as they are currently found in the team's file DATAFILE TEAMXX.

At the beginning of the team's first session all of their data items must be submitted. A database is generated from which successive sessions will obtain their baseline of information. The process of asking for all data items occurs through the program's subroutine PAGEIN.

The rages of the DMS decision sheets, Appendix E, list the data entries necessary for CNP. These same entries are queried once in PECJMNG by PAGEIN as demonstrated in Appendix F. Each rage of data queried coincides with the rage and the data item of the decision sheets. rarameter ranges are listed with the item name in PAGEIN. Correct completion of a page of data permits the program to check the data input for errors. If the program does not requires understand the input, OI revision. *********** is displayed and questions designed to correct the discrepancy are asked. If the data entered cannot b∈ read by PECJMNG the EXIT query "DO YOU WISH TO CONTINUE: Y/N?" will occur. Teams experiencing confusion, or wishing to exit the program during PAGEIN, can do so by pressing <<ENTER>> without any input. During PAGEIN this action will enable the team to use the exit query to stop the program.

The automatic call to the PAGEIN routine occurs only when the DATAFILE contains 0's in all of the data base data fields. Successive sessions in PROJENG by a team utilize

the database DATAFILE to fulfil the data field input func-PAGEIN can be called at any time from the Selection tion. This option permits the team to make mass changes to data items.

Once the program has a set of data it will produce a table containing those values, Table IV. The SELECTION MENU gives a review of the current data values and acts as a selection menu for items the team wishes to change. SELECTION MENU presentation is achieved by either completion of PAGEIN, by beginning a subsequent session, by completion of a DP proposal submission, or by team choice from the MAIN MENU.

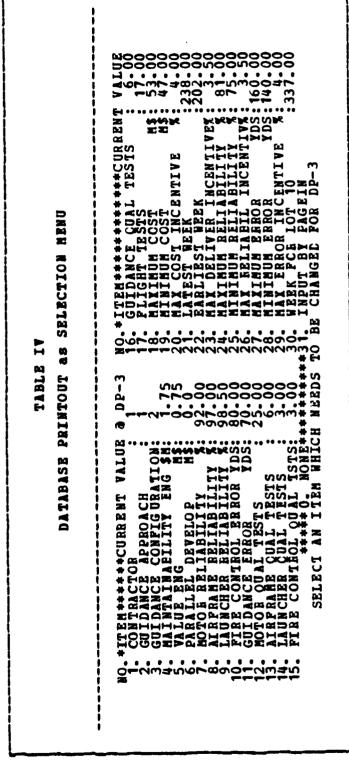
DC YCU WISH TO:

- 1. RECEIVE THE TABLE OF ACHIEVED VA WILL EE INCURRED THIS IS RUN 1 CO SELECTION MENU. RED FOR EACH 1 CF YOUR DP-
- ECTION MENU. CONTRACT PROPOSAL

Pigure 3. 1 MAIN MENU.

BENU

Continuing sequentially through an initial terminal session with PROJMNG, the next feature which differentiates this program from CNF is the MAIN MENU, Pigure 3.1. this routine in the main program, any of the options performed by PRCJMNG for the team can be executed. menu places the PROJENG FORTRAN program in the category of being a menu-driven program.



The options available in the MAIN MENU are to print the table of achieved values, to return to the database table, to submit a proposal, or to exit.

The achieved values option directs the program to execute the routines associated with creating the Development Contract Summary table, Table V. First the data entries for fee percentages are checked. The fee percentages are added together and evaluated to determine if they total 15%. If they do not equal 15%, PROJNNG FORTRAN requests corrections through a sequence which displays each current fee percentage value and asks for a value to be submitted. The program performs the computations for the table created in subroutine PROSUM. Then the table is Each time the computations are made the run is displayed. count ∈d. After ten runs, the program adds a fee of \$100,000 onto the contract price for each subsequent run at that DP level.

The second option returns the display of the data table. It provides the team with the table, Selection Menu, of data items which are used for reference in changing data values.

The third capability from the MAIN MENU is proposal submission. Submission of proposals is discussed in the next section.

To enable the team to stop the program, the fourth option in MAIN MENU allows them to exit.

H. BEPORT SUBMISSION

1. Frogress Reports

Submission of progress reports has been readily accomplished in PROJNNG EXEC. The process of completing FROJNNG EXEC when leaving PROJNNG FORTRAN serves to execute the commands for file transmission as discussed



TABLE V Development Contract Summary

	EVENENTS	FEE SEE	MEEE MUMU WOUG 00000 MARK	7H 12.79%		
	E ACHI	PER		6.397		
	AI I R	о О		•		
	INCE	ACHIEV VAIUE	48.5 80.0 143.0 143.0 80.0 80.0 80.0			
m			•			.:
TEAH	ហ	K PEE LOWED	ONNO MAKK	¥0.	54.9H	NTINGE
*	SION	HA	ക്തിനിച്ച്	15	H	0000
SUMMARY	VE PROVI	BEST VALUE	202 HK 202 HK 81.0%			NTER>> T
CONTRACT	INCENTI	WOR ST VAL UE	253 238 0 175 160 ¥0 8X		PRICE	; PRES S << ENTER>> TO CONTINUE.
DP-3 *** DEVELOPHENT		INCENTIVE AREA	DEV. COST FIT TST COMPI RELIABILITY ACCURACY	TOTALS	TOTAL CONTRACT	IHOOOTA PAUSE;
	*** DEVELOPMENT CONTRACT SUMMARY *** TEAM	*** DEVELOPMENT CONTRACT SUMMARY *** TEAM INCENTIVE PROVISIONS	*** DEVELOPMENT CONTRACT SUMMARY *** TEAM 3 INCENTIVE ACHIEVED FEE FEE ACHIEVED FEE FEE AREA VALUE VALUE ALLOWED VALUE EARNEL EARN	INCENTIVE WORST BEST HAX PEE ACHIEVED FEE FEE VALUE VALUE LARICE EARNET EARN 3.55 ACURAL TO BEST HAX PEE VALUE LARIUE LARIUE FEE VALUE VALUE ALLOWED VALUE EARNET EARN 3.55 TO BEST HOW S. 1.486H 2.96 BEST ACHIEVED FEE FEE VALUE VALUE LARIUE FEE VALUE FEE VALUE FEE FEE VALUE S. 53.0H S. 47.0H S. 55.0K S. 1.486H S. 55.0K S. 1.480H S. 5.96 ACCURACY 160 PDS 140 VDS 4.0K S. 1.480H S. 3.36	INCENTIVE ROVISIONS INCENTIVE ACHIEVED ACHIEVED INCENTIVE WALUE ALLOWED ALLOW	INCENTIVE TOUTRACT SURMARY *** TEAM 3 INCENTIVE ACHIEVED INCENTIVE ACHIEVED INCENTIVE ACHIEVED INCENTIVE ACHIEVED RELIGIES S 3 0 M \$ 47.0 M \$ 3.5 M \$ 48.5 M \$ 1.486 M \$ 1.750 M \$ 3.5 M \$ 3.5 M \$ 1.480 M \$ 1.00 M \$ 3.5 M \$ 1.480 M \$ 1.60 M \$

in subsection 3.8.4.2. The process of data file transmission to the PROJMNG disk provides those files for access by the monitor. In the monitor's session, all team data files which have been sent to the PROJMNG disk are copied onto the monitor's personal disk for read/write use. This feature was also discussed in 3.8.5. and is covered in greater detail in Chapter 4 with the discussion of monitor functions.

2. Decision Subrission

Submission of the team's decision occurs with the transmittal of the team files to the PROJUNG disk. Within the data fields transmitted, there is a label field which contains the status of the team's work on a given decision point. This field is either blank, "00000000", "PROPCSED" or "FINAL". These labels are sequentially exclusive. They specify the exact status for the DP level of the set of database fields in which they are contained. Each DP level has four lines of data in the DATAFILE TEAMXX. The DP status label is the last field of data in a set of lines.

The DP field labels are assigned in the FINISH subroutire. By accepting the values in the table of proposed values for the contract proposal, Proposed Values Table (Table VI), or of proposed final values as the final approved contract, Final Contract Values Table (Table VII), the team causes the label to be written. These labels occur only when the team enters its security code to validate the proposed values. Completion of the value assignments to the database for transmittal appears with the table of accepted values, Table VIII.

The label is written as the last field in each of DP level database records. These labels can be seen in the 33rd field of each set of four lines of a DP data, Table IX.

	146000000000000000000000000000000000000
TABLE VI Proposed Values Table	1. CONTRACTOR 2. GUIDANCE APPROACH 3. GUIDANCE CONFIGURATION: 3. GUIDANCE CONFIGURATION: 4. MAINTAINAELLITY ENG \$1. 175 19. MINIMUM COST 5. VALUE ENG 6. PARALLE DEVELOP M\$5. 0.75 20. MAXIMUM COST 7. WALUE ENG 7. WALUE ENG 6. PARALLE DEVELOP M\$5. 0.0 21. MAXIMUM COST 7. WALUE ENG 7. WALUE ENG 6. DARACHER COST 7. MAXIMUM RELIABILITY \$1. 97.00 22. EARLIEST WEEK 7. WALUE ENG 7. WALUE OF THE TOTAL TOTAL TOTAL TOTAL 7. WALUE ENG 7. WALUE ENG 7. WALUE OF THE TOTAL TOTAL 7. WALUE OF THE TOTAL 7. WALUE OF T
	47





Final Contract Values Table TABLE VII

*ITEM*********CURRENT VAL GUIDANCE QUAL TESTS : 6.	COST COST TAKE TAKE TAKE TAKE TAKE TAKE TAKE TAK	1. LATEST WEEK 2. EARLIEST WEEK 3. HAY DELIVER INCENTIVEK: 3.	4. HAXINGH RELIABILITY %: 81. 5. HININGH RELIABILITY %: 75.	7. MAXINGH ERROR YDS: 160. 8. MINIMUM ERROR YDS: 140.	29. MAX ERROR INCENTIVE 30. WEEK FOR IOT 10 TANTERRESE	WITH THE A	
Emate a acurrent	GUIDANCE AFFROACH GUIDANCE CONFIGURATION: HAINTAINAEILITY ENG \$M:	PARALLER DEVELOP HS: 0.0 MOTOE RELIABILITY K: 92.0	LAUKCHER RELIABILITY K: 98 FIRE CONTROL ERROR TOS: 90	GULDANCE FROM MOTOE OUAL TESTS AIRPRAME CUAL TESTS 6.0	LAUNCHER COAL TESTS : 3.00 PIRE CONTROL OU AL TSTS: 3.00	CEECK THE ABOVE ENTRIES	NOON NOON THE STATE OF WITH



The contractor Contractor	CONTINUE.
**************************************	PAUSE ; PRESS << ENTER>> TO CONTINUE
S. C.	1H00011



70-00 70.00 00 80.00 80.00 00 53.00 53.00 97.00 17.00 13.50 17.00 17.00 17.00 17.00 17.00 17.00 17.00 17.00 10.00 TEAHO3 TABLE DATAFILE N= N= N= 000 000 000 -7000 000 000 -7000 000 000 -7000 000 000 1981P 0 0

Use of the security code in this feature was designed for 'human factor' engineering. The conscious process of entering the team's security code indicates the user's deliterate entry of the data. Inadvertent acceptance of the database for the team's position cannot occur.

The team does retain the responsibility for reading and understanding the data displayed in the table of data, Table VII.

The process of the team submitting a final contract proposal provides the program with the position agreed to during contract negotiations. Submission of the final report indicates to the program that the team has completed a DP level. PROJNNG assumes the team is ready to proceed to the next DF level, for example DP-4. It utilizes the previous CP level data entries from the submitted final report and prepares the new DP data table. The team is sequenced to the next higher level whenever a final proposal is detected for a given DP level.

I. CALCULATION CORRECTION

As discussed in Chapter 2 several of the computations which were designed for CNP to accomplish were not satisfactory. Consequently their display was suppressed.

In PROJENG these calculations have been reformulated. Their algorithm is based on the linear extrapolation of a fee over the range of its alloted parameter values. The contract cost for the fee incentive is calculated by:

- 1. Assume achieving optimum performance results in total fee rayment.
- 2. Assume achieving the worst performance expected results in no fee payment.

- 3. Determine the ratio of satisfactory achievement; the difference between the achieved value and the worst value expected divided by the range of value between worst and optimum values expected.
- 4. Multiply the ratio determined by the maximum fee percentage offered for the incentive.
- 5. Multiply the resulting percentage by the target development ccst, the average value of the maximum and minimum desired development cost.

The following equation is used in PROJMNG to determine fee ratio.

FEERATIO=FEEMAX* (aLs (WORST-ACHIEVED))/(RANGE) (eqn 3.1)

This formulation for fee costs has proven to be more satisfactory than that of CNP.

The difficulty in CNP arises from numerical manipulation. Farameters in CNP frequently have their power-cf-ten changed to permit calculations at different resource multiples. This is particularly true in the case of achieved development cost. Frequent multiplication by 1,000,000 with division by 1,000,000 to return the dollar values to millions of dollars incurs computer roundoff. The roundoff errors when repeated several times become sufficiently large to be apparent in the ratio calculations.

PROJENG does not use the numbers which the computer used in computing achieved value resources to determine the fee values. Its numbers are taken directly from the database array, and are only mathematically manipulated by this one calculation. This process results in only one iteration of roundoff error.

PROJUNG is not able to eliminate computer rounicff error, but the roundoff effect has been significantly reduced.

J. SUMMARY

PROJENG's design has its foundation in CNP's routines which were designed around EMS. It uses this foundation from CNP, and develops an extended program. The program extension uses the current IBM-3033 facilities to drive user-directed options in a manner which provides the team control over program execution for completion of the DMS exercise. These features for team use of PRCJMNG make PROJMNG easier to use in analyzing team positions. Chapter 4 discusses the analysis capabilities of PROJMNG which are available to the monitor.

IV. PROJUNG MONITOR OPERATION

A. CHE HONITOR UNIQUE PUNCTIONS

CNP has one routine capable of providing support to the monitor for his evaluations of the scenario progress. singular routine is not available to the teams. The monitor can access the COST + FACTORS Table, Table X as discussed in the previous chapter. Access to the monitor routine occurs by the computer operator's response to the query for "CCST + FACTORS ?". This response is coded to provide security of the COSI + FACTORS table from team access. In crder to preserve its integrity, the security code will not be given or demonstrated here. Correct security code responses to both the first "COSI + FACTORS ?" and a second query of "COSI + FACTORS ?" are necessary. The first response is a three character code word. The second query response is based on a data field used in the computations which has already been entered for the session. It constitutes a variable security code.

an additional menitor capability is provided through the confirmation query, "CONFIRM ?", at the DP NUMBER ** number verification sequence, "IS THIS DP xx:"Y"=YES CR "N"=NC ?" . Response to this query with a fixed single letter, places the operator in the "INSTRUCTOR" Analysis of the program's Fortran code indicates that the INSTRUCTOR mode simply suppresses the queries for confirmation and the repeat back display of input data. Answering the statements "IS THIS DP NUMBER ** xx:"Y"=YES OR "N"= NC 3" with a "I" reduces the displayed queries. eliminates the repeated displays of "RECEIVED: xxxxx; CONFIRM ?". It also eliminates the repeat back printout of input page data.

TABLE X COST + FACTORS

CCSIS OF TESTS PER UNIT, THOUSANDS OF DOLLARS

QUALIFICATION TESTS MOTOF:

32.034 AIR FRAME:

126.355 GUIDANCE:

309.906 FÎRE CONTROI:

LAUNCHER:

424.555 FLIGHT TESTS: 316.855

DESIGN FACTORS ACHIEVED COMPONENT TAB TABLE ROW FACTOR ACHIEVED

25 0.877

AIR FRAME: 15 0.958

0.980

GUIDANCE A: 22 0.666 0.630

GUIDANCE E: 25 0.5 EC

FIRE CONTROL:

0.802

LAUNCHER: 7 0.963

c.3 988

The loss of page data repeat back and confirmation, the fcrmat of Table I have not been appealing to users of The "T" letter code system was not human the program. Loss of the data item confirmation factor engineered. sequence increases the occasions when inaccurate results are received in the Development Contract Summary Table.

have not found benefit in these options. Additional experience with CNP is necessary to use these features successfully. Consequently, use of the "T" feature has not been used. The COST + FACTORS table has been found to be less than adequate.

B. FRCJENG MONITOR UNIQUE FUNCTIONS

In PROJMNG a variety of options are available for the monitor. They include:

- 1. Mcnitor Unique Security System
- 2. Query Suppression for the Monitor
- 3. Mcnitor's MAIN MENU
- 4. File Access Options
- 5. CCST + FACTORS
- 6. Sensitivity Analysis
- 7. Graphing
- 8. Ccpies of Student Files

This chapter will review the intended capability and operation of these menitor unique functions.

C. MCNITOR UNIQUE SECURITY SYSTEM

The PRCJMNG EXEC routine looks through the computer operator's disk for a file titled "DATAINST DISKNUM". Having located this file, the computer assumes that the operator is a monitor, and proceeds to validate the monitor identity. The program contains three file checks to determine if the operator is a monitor. Unsuccessful completion of the first two checks will cause the computer to ignore the DATAINST DISKNUM file and assume the computer user is a student.

The first of these checks is the file format. The file first line must contain the userid. The second line must contain a monitor specified security code. This monitor security code is queried in the same manner in which the team security code is queried for a team disk.

The third verification is a check of the stored monitor security code against the individual's ability to reproduce that code. A code match allows the program to proceed. Failure to accurately match the code causes the program to stop. PROJMNG EXEC takes control to finish its execution. The user can reaccess PROJMNG FORTRAN in his response to "ANOTEER RUN, 'Y''N' ?".

D. QUERY SUPPRESSION FOR THE MONITOR

Successfully accessing the program as a monitor suppresses the student's Main Menu, discussed in chapter 3. Consequently, the monitor does not receive the student's Main Menu after each alteration of the Selection Menu. Based on the assumption that the computer operator is a monitor the program immediately follows the Selection Menu with the Development Contract Summary, Table XI.

Table XI demonstrates the display sequence for the Selection Menu with the execution of option "0". The monitor's response to the Selection Menu with a zero causes the immediate execution of the achieved value calculations. Cther selections from this table are performed similarly to those done for the team. The changes entered by the monitor in this first mode will not be stored in the database by the program. In monitor mode 1, the call to the routine STORE does not occur. Only the array of data in the disk's buffer will be altered. The monitor sees the computer response to his entry of a "0" as an immediate display of the Development Contract Summary.



TABLE XI SELECTION MENU

E. MCNITOR'S MAIN MENU

The PRCJMNG monitor's MAIN MENU contains options to allow the monitor access to any of the routines in the program. It has a unique feature in its flexible length. This feature provides menu listings to the monitor which are determined by his status in the program. If the monitor has just entered PROJMNG or has changed the team number, and has not completed the computations for other display values, the program will suppress those options from the menu display. Options which require calculations or selections which have not been processed for the team are assumed to present results which are either not applicable or misleading.

MAIN MENU:
1. CHANGE TEAM NUMBER
2. THE DP SELECTION QUERY
3. THE INPUT SELECTION MENU
4. RERUN THE DATA CALCULATION
5. DO A SENSITIVITY ANALYSIS
6. PEINTOUT COST+FACTORS
7. EXIT

Figure 4.1 Monitor's Main Menu.

Figure 4.1, demonstrates the basic monitor's Main Menu.

1. Change Team Number

Cption 1 when selected will return the monitor to the program's team input routine (TEAMIN). The execution of this routine begins by displaying a menu, Figure 4.2. The selections on this menu are:

ICH INSTRUCTOR MODE YOU AM SCENARIOS WHICH ARE TEAM FILES. IS MCDE WILL ALTER THE E MONITOR'S TEAM FILE

Figure 4.2 Monitor Mode Menu.

Run Team Scenarios from the PROJMNG Disk

Selecting this choice enables the monitor to run evaluations and displays of the teams whose DATAFILES have been written on the PROJHNG disk. PROJHNG has at this point already written these files to the individual monitor's disk As the monitor selects a team to review, program determines if the team file exists. If the file exists, the monitor may proceed with the evaluation. If no files exist for the team requested, PROJMNG responds with *FILES DC NCT EXIST FCR TEAMXX*, and proceeds to ask for a different team number, 'WHAT TEAM NUMBER ?', until a team number is submitted for which files are present.

This option selects a mode of operation in which team data files are not changed by the monitor. displayed are only those associated with the The Monitor's Main Menus are flexible menus. discussion of this flexibility and of the basic menu will be provided in the following sections of this chapter. differences are demonstrated by the two monitor menu displays for mode 1, Figure 4.3, and for mode 2, Figure 4.4



MAIN MENU:
1. CHANGE TEAM NUMBER
2. THE DF SELECTION QUERY
3. THE INPUT SELECTION MENU
4. RERUN THE DATA CALCULATION
5. DO A SENSITIVITY ANALYSIS
6. PRINTCUT COST+FACTORS
7. EXIT

Figure 4.3 MAIN MENU in Mode 1.

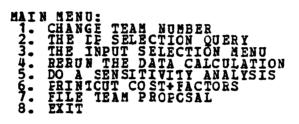


Figure 4.4 MAIN MENU in Mode 2.

t. Change Team Files

detected by years here and hyperson proposed assessor are not

Option 2 has an entirely different affect on the database. Again, the files accessed are those previously in existence. The monitor receives a different version of the MAIN MENU, The added option in this menu, "7. FILE TEAM PROPOSAL" permits the monitor to change the DP report level for any of the team's DPs irregardless of the team's current level.

The monitor can perform all of the functions he could in mode 1 plus changing the report level and placing these selections in the team database. This mode should only

be used to correct team errors. Team database manipulation for any other reason will lead to team confusion.

The query which finalizes the replacement of the team database, "SHOULD THE REWRITTEN TEAM XX FILE BE SENT TO THE FRCJENG disk: Y/N?". Unless this query is answered in the affirmative, the mode 2 capability to overwrite the team file is not performed.

Answering yes to the query to rewrite the team file directs PROJMNG through a routine which performs three calls to the subroutine FRICMS which permits CMS executive level commands to be executed from within a Fortran program. The three commands in this routine are the same as the spool commands in PROJMNG EXEC which send the file DATAFILE TEAMXX to the PROJMNG disk. The disk punch file is spooled as a class x file. The DATAFILE TEAMXX is punched into the spocl. Finally the spool is closed and sent to the PROJMNG disk.

The program does allow the DATAFILES on the monitor's personal disk to be rewritten whenever mode 2 operation is selected. Transmission of these files to the master PROJMNG disk can be accomplished after responding in the negative to the query "SHOULD THE REWRITTEN TEAM xx FILE PE SENT TO THE PROJMNG disk: Y/N?". Sending these files to the master disk must be a deliberate act of the monitor. The monitor may either use one of the macro routines in general usage on the IBM-3033 for sending files between users, "SENI". Or, he may spool the files for immediate read by the FROJMNG file using the following sequence of steps. (The lower case characters in the following command demonstration are optional inputs.)

- 1. "SPocl PUNch CCNT CLass X 0276P"
- 2. "FUNCh DATAFILE TEAM (XX)", where xx is the two digit team number.
- 3. "Spocl PUNch Close NCCCNT"

In mode 1 or mcde 2 operation, only the Development Contract Summary table resembles the same display for the teams.

c. Run the monitor's team file "TEAM 21"

The third option provides a team file for the monitor. IEAM21 is the monitor's own team file to simulate the team interaction with the program. This provides a scratch rad file for the monitor's use.

d. EXIT

Option 4 from the monitor's Main Menu stops the program. Entering a '4' in response to this menu directs the program to stop. PROJMGN EXEC resumes control of the computer processing.

2. The DP Selection Query

Number 2 on the monitor's mode menu reloops the program to the DP query for which DP the monitor desires to evaluate. This query will not prevent the monitor from accessing DF levels for which the teams have not submitted files. The level which the team has completed is displayed on the Selection Menu, with the DP query, and on the proposed report table. This information should be known by the monitor based on the progress of the DMS scenario.

3. The Input Selection Menu

Again, the menu routine simply reloops the program execution to a previously executed question to permit the monitor to change his mode of analysis. In this case he returns to the team Selection Menu. The last team and DP inputs entered during the monitor's session will apply to the team database which is displayed.

Charges to a team's list of data in the program buffer which have been entered during a session remain applicable until the team number is changed. Any variations to the Selection Menu which have been selected for the team currently being evaluated will be in effect. In mode one, a team's data will revert to the PROJMNG disk's team datafile values when changing team numbers. Mode 2 will keep the changed values until the PROJMNG disk values are recopied down onto the monitor's disk.

4. Rerun the Data Calculation

This option causes PROJMNG to redo the achieved value calculations. The display for this selection is a repeat of the Development Cost Summary.

5. Lo a Sensitivity Analysis

This option creates a major option for exploration by the menitor. It is discussed as part of the sequential demonstration of the monitor functions which follows in Section I below.

6. Frintout Cost + Factors

Similar to the capability for COST + FACTORS demonstrated by CNP, PRCJMNG has an equivalent feature for the monitor. Table XII shows the improved layout of the data. The table has the benefit over CNP's version by not requiring a separate code to access it. The table is simply accessed as a menu selection from the monitor's Main Menu.

7. EXIT

This is another example of PROJMNG's ability to stop the program.

TABLE XII COST + FACTORS

CCSTS OF TESTS PER UNIT (IN THOUSANDS OF DOLLARS)

QUALIFICATION 1ESTS MOTOR:
AIR_FRAME: GUIDANCE FIRE CONTROL FLIGHT

DESIGN FACTORS ACHIEVED COMPONENT TAB

ACHIEVED 0.877 0.980 TABLE MOTOR GUIDANC FIRE CONTROL LAUNCHER ż

IHCOO1A FAUSE : PRESS << ENTER>> TO CONTINUE.

8. Flexible Menu

The options presented in this section are the tasic capabilities of PROJENG. However, additional capabilities become possible as the evaluation progresses. completion of the sensitivity analysis additional tables and graphs are within the capability of PROJMNG. These flexible menu capabilities are explained and demonstrated in Section I of this chapter.

MCNITOR SESSION FROCEDURES P.

The remainder of the discussion on menus will be presented sequentially in the following sections. relative position in the textual sequence corresponds to their cccurrence in the process of stepping through the program's routines.

These sequential steps of PROJMNG are demonstrated as the program would be operated. The material in this demonstration is preliminary to the preparation of an instructor's manual. The sections are:

- 1. Initialization
- 2. Basic routines of the Main Menu
- 3. Sensitivity analysis
- 4. Logoff unique routines

G. IBITIALIZATION

1. PROJUNG EXEC Cperation

The monitor's access to the PROJMNG package of programs is also accomplished by LINKPROJ. The determination that the disk accessing PROJMNG is a monitor is made, as discussed in Chapter 3. Having completed the checks of the monitor's file DATAINST DISKNUM, the PROJMNG EXEC program conducts a check of files for a DATAFILE TEAM21. This file must be present on the monitor's disk if he is going to use it in PROJENG. PRCJMNG EXEC either finds the file or creates one in order to have the file ready for PRCJMNG FORTRAN's read and write instructions.

2. Available Piles

The lack of presence of the files which PROJENG EXEC looks for is an automatic function of the IBM-3033. This capability was retained to display to the monitor a list of teams from which he has not received reports, as shown in Figure 4.5 Offsetting of the display from the left margin was performed in order to highlight between the computer printout and the typed queries.

A benefit of the "PRESS <<ENTER>>" set of statements is the ability to begin a display on a fresh screen. Displays which should appear as one screen occur nore readily when the pause has finished the previous display to keep it displayed while the user is reading it. The pause can be followed by an immediate command in FRTCMS to 'CLRSCFN', clear the screen. This sequence of commands leaves a fresh screen for the next screen display. The first line that PROJMNG prints out appears as the top line of a display (see Figure 4.7).

Cueing the user to press <<ENTER>> identifies a pause which has been placed in order to organize screen displays. The pause in Figure 4.5 enables the display of the teams 'not found' to be isolated on one display. be up to 21 teams displayed, as for example at the start of an exercise scenario. Without the pause to segregate the displays, all 21 teams would not appear on one screen. single screen full of one type of data aids in user ability to study and analyze the data. Splitting the display to a second view eliminates the first screen's data and taxes the user's r∈call to do any comparisons. Isolating the data onto one screen eliminates these disruptions to the user's study of the data. This technique of segregating related information onto a screen has been used throughout this program.

3. Furging DATAFILES

In order to provide a convenient method of purging files from the completed exercises, a routine was generated which permits the monitor to purge all of the existing files, to conduct normal operation of the program or to exit. These options are depicted in the display as shown in Figure 4.6. The purge option purges only the available 'A' disk DATAFILE TEAMER and DATACODE TEAMER. Should the

```
BEGIN RECORDING OF TERMINAL SESSION

* NOTE!: YOU ARE NOW LINKED TO PROJUNG
ON YOUR 192 DISK, MCDE C

* NOTE!: PRESS PFCS TO BREAK THE LINK
PRESS <<ENTER>> WHEN YOU ARE READY TO CONTINUE.

******....EXECUTION IS IN FROGRESS.
WAIT. DO NOT PRESS ENTER.****

FILE 'DATAFILE TEAM21 A' NOT FOUND.
FILE 'DATAFILE TEAM11 C' NOT FOUND.
FILE 'DATAFILE TEAM12 C' NOT FOUND.
FILE 'LATAFILE TEAM14 C' NOT FOUND.
FILE 'CATAFILE TEAM15 C' NOT FOUND.
FILE 'DATAFILE TEAM16 C' NOT FOUND.
FILE 'DATAFILE TEAM16 C' NOT FOUND.
FILE 'DATAFILE TEAM18 C' NOT FOUND.
FILE 'DATAFILE TEAM18 C' NOT FOUND.
FILE 'DATAFILE TEAM19 C' NOT FOUND.
FILE 'DATAFILE TEAM20 C' NOT FOUND.
FILE 'DATAFILE TEAM20 C' NOT FOUND.
```

Figure 4.5 Initial Monitor Display.

FROJING EXEC purge function be performed on the PRCJING FORTRAN's disk the entire exercise scenario would be eliminated. Coly database files pre-existing on team files or monitor's files could be reaccessed for PROJING. With a new play of the exercise, it is expected that a new group of teams will be accessing PROJING. No conflict with former team databases should be experienced once the monitor's and the PRCJING's disks have been purged.

Normal operation initiates PROJING FORTRAN execution. The standard procedure during a game exercise is designed to respond to this query with an "N". The word length difference between FURGE and N has been designed to make inadvertent destruction of the team files more difficult.

"E" again provides a means of stopping the program. In this instance, "E" will stop PROJMNG EXEC and return the computer to running the LINKPROJ program. The final display

of LINKPROJ, "ANOTHER RUN, 'Y' OR 'N'?", would be the query following the request to stop.

"WAIT FOR EXECUTION TO BEGIN" became a necessary printcut as the result of long waits for execution to begin on the NPS IBM-3033. (One monitor reported experiencing a 20 minute delay during very heavy use of the computer facility, with the "WAIT FOR EXECUTION..." label reminding him that the program was in the queue to be run.)

******WARNING******

*****ANSWERING *PURGE* TO THE POLLOWING QUERY WILL****

*****PURGE ALL EXISTING STUDENT DATAFILES*****

*****ON THE DISK YOU ARE USING. *****

DC YOU WISH TO INITIALIZE ALL TEAM FILES
FCR A NEW IMS EXERCISE?
PURGE = PURGE ALL TEAM DATAFILES
N = PROCEED WITH NORMAL OPERATION
E = STOF

===>n WAIT FOR "EXECUTION TO BEGIN". EXECUTION BEGINS...

Figure 4.6 Mcnitor Session File Purge Option.

These initial queries, printouts and displays by PROJENG in the monitor mode of operation should appear to the reader as very similar to those presented to the teams. It should also be retired in Figure 4.7 that the program does not ask for a team security code input to create the team's code. Instead, it has already received the menitor's security code from FROJENG EXEC. The monitor's code is found by PRCJENG FORTRAN in DATAINST DISKNUM.

H. PASIC PROGRAM ROUTINES

The program routines discussed in this section perform similar processes in both CNP and PROJNNG.

1. Start of PROJENG's Run

The stacked data items are read by PROJMNG as its first step in the routine for team number input "TEAMIN".

Figure 4.7 PROJHMG Initial Displays.
Having received the FL21 flag of TEAM21, and validated the monitor's security code, PROJHMG can proceed. If the security code should be entered incorrectly, the PRCJMMG execution is terminated. The monitor receives a warning of the error, and is asked to reinitiate his startup of the program. He may either answer 'Y' to "ANOTHER RUN, 'Y' OR 'N' ?" or reenter "LINKPROJ" after PROJHMG EXEC and LINKPROJ EXEC have finished execution.

PROJENG FORTRAN asks for the team number when a monitor is running the program. Team selection within the program is necessary in order to permit the evaluation of more than one team. Whereas a team will only enter the program with one team scenario to perform, the monitor is able to change teams without reinitiating the program.

Figure 4.8 demonstrates the response given by FROJMNG when it cannot find files for the team number requested in either options 1 or 2 of the monitor's Main Menu. The read cue '?' indicates to the operator that an

input is expected. In the operations demonstrated throughout this thesis '====>' indicates the user input in response to the FROJENG queries. Figure 4.8 also presents a case in which the program does find the requested files and proceeds to query the monitor for which DP level he desires to evaluate.

WHAT TEAM NUMBER?

====>2

RECORDS DO NOT EXIST FOR TEAM 2
WHAT TEAM NUMBER?

====>3

WHAT DECISION POINT DO YOU WISH TO ANALYZE?

====>3

The queries illustrated in Figure 4.8 complete the functions of the program routine TEAMIN. The program returns to the main program text and enters the SELECT routine which displays the Selection Menu as it did for the teams, Table XIII. Table XIII functions the same as before except that the entries are not stored in the team's database file. The changes are made only to the monitor's disk data buffer arrays. In option 2 of the monitor's main menu, the changes are also stored on the monitor's copy of the team files in his file listing. These changes are not applied to the PROJMNG disk files urless the monitor specifically sends the changed files to that disk.

In response to option '0' in Table XIII PRCJENG immediately completes the calculation of fee percentages in the program routine PRCTCK. Successful completion of the percentage check is followed with the calculation of achieved values. This process occurs with the program calls to the routines:



TABLE XIII Selection Henu

0.*ITEH********CURENT VALU 6. GUIDANCE CUAL TESTS 6.0 7. FLIGHT TESTS 17.0	B. HAXIND COST NIVE NS: 47.0 9. MINIMUM COST NIVE NS: 47.0 10. MAX COST INCENTIVE N: 238.0 11. MATEST WEEK : 238.0 20. EARLIEST WEEK : 202.0	DELLYENT AND THE TAND THE TRANSPORT OF T	9. MAX EBROB INCENTIVE %: 4.0 0. WEEK FOR LOT 10 CHANGE BY PAGE**** TO BE CHANGED FOR DP-3.
*ITEM*****CURBENT VAL CONTRACTCR GIIDANCE APPROACH	GUIDANCE CONFIGURATION: 2 HAINTAINABILITY ENG MS: 1.7 VALUE ENG MS: 0.7 PARAILEL DEVELOF MS: 0.0 MOTOR RELIABILITY	AME RELIABILITY %: 9/ HER RELIABILITY %: 98 CONTROL ERROR YDS: 80 NCE ERROR YDS: 70 QUAI TESTS. 25	AIRFRANK CUAL TESTS : 3.0 . LAUNCHER CUAL TESTS : 3.0 . FIRE CONTROL OUAL TSIS: 3.0 . FIRE CONTROL WALL ***

- 1. ZEW sets all non-database variables used in the computations to zero.
- 2. INPUT3 reads the data tables in files F117F001, F118F001, FT19F001 and FT20F001
- 3. PRESET uses the database values to make initial adjustments to the achieved value indices
- 4. TRADF evaluates the team's input tradeoffs and uses them to generate affects which to apply in calculating the achieved value indices
- 5. DESRES degrades the performance factors based on requests for system test.
- 6. DESRET degrades the performance for the effects of selected engineering values and performs the calculations for production costs. (This feature, production cost computation, was not used in CNP and has not been activated in PROJNNG.)
- 7. SF applies resource parameters to the achieved value calculations.
- 8. MCD9 combines the calculation results from the previous three routines to derive a total cost factor for development.
- 9. RERUN selectively sets recursive variables to zero to enable the program to finish the calculations of one DP and to reloop to compute the values for successive DP's
- 10. REPOST completes the calculations after all DP level computations have been completed.
- 11. PECSUM performs conversion of the achieved values to the appropriate power of ten for display to the user and generates the display, Table XIV.

2. Summary of Basic Capabilities

To this point, the fasic capabilities of PRCJMNG which it has in common with CNP have been discussed. The improved displays, access and queries discussed parallel those features given to the students, with exception of student access to COSI + FACTORS. In the next section, the 'flexible menu' feature of the monitor's main menu, and the associated capabilities for sensitivity analysis, for data displays, and for analysis graphing are described.

I. SENSITIVITY ANALYSIS ROUTINES

1. <u>Sensitivity Analysis Basic Menu Options</u>

Figure 4.9 shows again the monitor's menu in mode 1 operation for comparison to the expanded menu which is now described. In order to accomplish the calculation of a sensitivity analysis, option 5 from the menu is selected. In performing this selection, a flag is set 'on' to indicate the availability of values for use in the other displays of the expanded menu options.

```
MAIN MENU:

1. CHANGE TEAM NUMBER

2. THE DP SZLECTION QUERY

3. THE INPUT SELECTION MENU

4. REBUN THE DATA CALCULATION

5. DO A SENSITIVITY ANALYSIS

6. PRINTOUT COST+PACTORS

7. EXIT
```

Figure 4.9 Monitor's Main Menu.

Selection of number 5 from the menu immediately accesses the programs routine SNSITIV. This subroutine provides a selection menu (Table XV), queries parameters and parameter data for variation in the analysis, edits the parameter data to remain within DMS scenario limitations, divides the variable parameter into 10 steps for 11 levels of evaluation, runs eleven cycles through the achieved values calculations, displays the table of achieved values at each level, and stores these values in an array for later use in redisplaying the table and for plotting the computations.

Following the display of Table XV, the monitor makes a selection of which IMS data item to analyze. His selection determines a series of questions which PROJMNG displays in order to resolve the analysis parameter details. Figure 4.10 shows one of these queries. In this case the Flight Tests will be varied. The maximum and minimum values permitted are displayed with the queries for range values. These are not only ones to the user but also are the limitations which FROJMNG imposes.

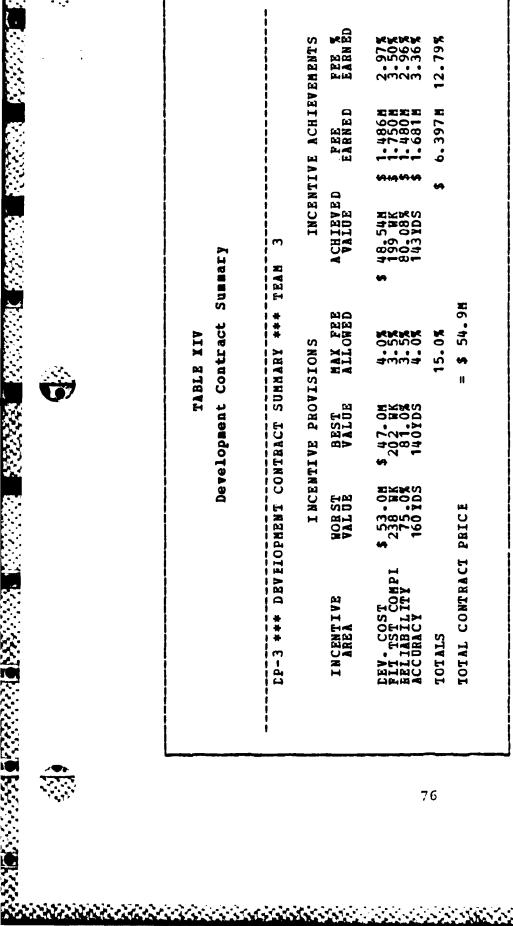
If the selection exceeds the scenario design limits, FROJNNG will take one of two actions. In the first case, FROJNNG will reset the value to be within the range

```
====>14
INPUT THE VALUES TO VARY FLIGHT TESTS BETWEEN.
WHAT IS THE LOWER VALUE: >10. ?

====>10
WHAT IS THE UPPER VALUE: <25. ?

====>25
```

Figure 4.10 Flight Tests Demonstration.



Sensitivity analysis menu ******SELECT THE ITEM WHICH IS TO BE SENSITIVITY ANALYZED. ***** 1. MAINTAIN AEILITY ENG COST 13. GUIDANCE QUAL TESTS 2. VALUE ENGREERING COST 14. FIGHT TESTS 3. PARALLE GUIDANCE COST 14. FIGHT TEST RANGE 14. MOTO E RELIABILITY RANGE 17. END WK OF FIGHT TEST RANGE 17. END WK OF FIGHT TEST RANGE 17. END WK OF FIGHT TEST CAME IN PACT ERROR 20. SYSTEM RELIABILITY RANGE 2010 DANCE IMPACT ERROR 20. SYSTEM RELIABILITY RANGE 2010 DANCE IMPACT ERROR 20. SYSTEM RELIABILITY RANGE 2010 DANCE IMPACT ERROR 20. SYSTEM RELIABILITY RANGE 2011 TESTS 23. IMPACT ERROR 20. SYSTEM RELIABILITY RANGE 2011 TESTS 23. DEPLOYMENT DATE RANGE 2011 TESTS 23. DEPLOYMENT
--



permitted. If the second case occurs, the user will be requeried for input. This occurs when PROJMNG doesn't understand the limits requested.

2. Sensitivity Analysis Table

The Sensitivity Table, Table XVI provides a simple column display of the achieved values computed at each step of the analysis as a function of the related parameters. The steps are labeled in the lefthand column. The second column lists the value of the selected parameter for the step. Some of the parameters will result in duplicate steps. FROJING divides the range of the parameter values by 10 which can result in a fraction. In creating a step for the table, the parameter value can be successively rounded to the same value. PECJMNG is telling the monitor, recognized the parameter as requiring an integer value. It has provided the closest integer to the value. The duplication is the occurrence of the closest integer as the same number on successive cccasions. The first occasion PRCJMNG rounded up to the value and on the second occasion it rounds down.

The remaining columns, except EI, are self explanatory. They correlate with the achieved values data given in the table of Development Contract Summary, Table XIV. EI is explained later in this section.

Upon completion of the table, PROJMNG displays the cue of "IHO001A PAUSE; PRESS <<ENTER>> TO CONTINUE". This holds the display for review by the monitor and reminds the monitor of the action to perform after reviewing the table.

3. Menu Expansion

Fressing << ENTER>> causes the program to continue.

The sequential routing of PROJENG returns the monitor's MAIN

MENU display in the main program. Figure 4.11 demonstrates the flexible menu with the new options. These options are discussed as we proceed further into PROJMNG.

MAIN MENU:

1. CHANGE TEAM NUMBER

2. IEE DP SELECTION QUERY

3. IEE INPUT SELECTION MENU

4. RERUN THE LATA CALCULATION

5. DC A SENSITIVITY ANALYSIS

6. PRINTOUT CCST+FACTORS

7. PRINT LAST SENSITIVITY TABLE.

8. PIOT LAST SENSITIVITY ANALYSIS ACHIEVED VALUES.

9. PIOT LAST SENSITIVITY ANALYSIS FEE PERCENTAGES.

10. PLOT WITH SELECTED Y-AXIS SCALES.

11. USE OPTIMUM EI VALUE FROM LAST SENSTIVITY

ANALYSIS FCR DP-3 DATA.

12. EXIT

Figure 4.11 Monitor's Main Menu in Mode 1.

Number 7 on the menu returns to the last display of the Sensitivity Table viewed. PROJMNG's subroutine SNSITIV is reentered through a call (entry) at the end of the subroutine, ENTRY SNSPET (enter SNSITIV and print the table). SNSITIV's array of stored values enables PRCJMNG to reprint the table without any calculations.

4. Sensitivity Analysis Plotting

The second new feature available through the main menu is the capability to graph the table results. The stored values in the array are passed to the PLTSCH subroutine in a data buffer, COMMCN FLCTVA. The graph is 20 lines high and fills the entire screen. Consequently a pause statement at the bottom of the graph could not appear on the same screen with the display.

下 日本ののころろろろうのの田 日本のついっちょうちょうこうこう 日本日の一つのうちょうちょうしょう THE FEEL ABILTY FEEL VDS.

THE FEEL ACHIEVED ACH Tabl. XVI Sensitivity TABLE << ENT ER>> | PER . PRESS щ PAUS FLIGHT I I HCO01A D-w20C000000

In order to alleviate this difficulty the pause has been eliminated. The display appears on one screen with the addition of a blank line which forces the IBM to notify the display under the condition of a screen overflow, as indicated by the "MCRE" in the screen lower right corner. The screen can be held only temporarily in this IBM display mode. If the operator desires to extend the hold for closer analysis of the graph, pressing <<ENTER>> will change the IBM display mode to "HOLDING" which can remain indefinitely. Once the operator has finished with the "MORE" display mode, or the "HCLDING" mode he can continue by clearing the screen. On the IBM 3278 this is accomplished by pressing <<ALT>> and <<CLEAR>> simultaneously.

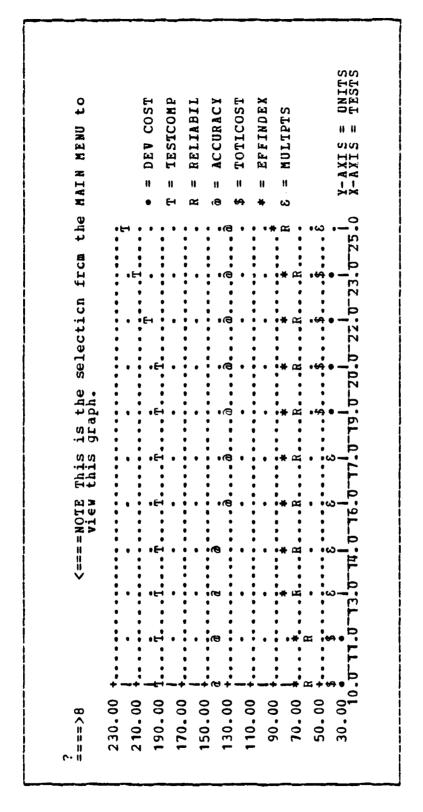
The definition key for characters is displayed on the graph, as given in Figure 4.12. A series of print statements has been place in FLTSCH to list the key in the righthand graph margin.

```
• = DEVELOPMENI COST
T = FLIGHT TESI COMPLETION DATE
E = RELIABILITY

a = ACCURACY
F = ICTAL FEE PERCENTAGE
S = TCTAL COST
* = EFFECTIVENESS INDEX
E = Several curves intersect
```

Figure 4.12 Flot Character Key Definitions.

The table displayed by "8. PLOT LAST SENSITIVITY ANALYSIS ACHIEVED VALUES." divides the screen height of twenty lines into the largest value which is to be displayed. This functions as the ordinate scale for the graph, Pigure 4.13. PLTSCH displays the entire set of data. In the next selection, "9. PLOT LAST SENSITIVITY ANALYSIS



Pigure 4.13 Sensitivity Table.

DEV CO THEST TO THE ST TO	15.00		Viev	ev this		graph.					
T = TESTCO R = RELIAB R = RELIAB R = TOTLFE R = EFFIND R = RUITPT R = RUITPT R = RUITPT		•	•	• •	. 5		•	•		•	DEV
R = RELIAB R = COURA R = TOTIFE R = HUITPI R = RIIAB R = RIIAB R = RIIAB R = RIIAB	20.50		•		· · ·			•			TESTCOMP
A B B C CURA * = EFFIND * = HUITPI * A B TOTLFE * = EFFIND * A B T T T T T T T T T T T T T T T T T T				•	•		•	5 8			RELIABIL
# = EFFIND # = AUITPI # = HUITPI # AVANTS = #	, sec 4	8 K	•					:			ACCURACY
# EFFIND # AUITPI # AUITPI # AUITPI # AUITPI # A AVIS = 1		• • •	•					•	•		TOTLFEER
1	20000	• •						•	•	#	EFFINDEX
		• • • • • • • • • • • • • • • • • • • •	•		• • •		•	•	•	3	MULIPTS
			9	•	ا د	5	•) EHE	_	. .	
	, O . O		æ-	,-	–	• -	• -			٠.٠	اا

Figure 4.14 Sensitivity Analysis Percentages Graph.

FEE FERCENTAGES." the vertical axis is provided with a scale of 0.5 per line. The height of the ordinate becomes 10, which will display the fees up to 10%. The benefit of this charge in scales is in the presentation of a magnified view in the y-axis between the range of 0 and 10 where the fee percentages are concentrated. Figure 4.14 demonstrates the percentage graph.

Graphing can also be scaled by the monitor. Choosing Sensitivity Menu option number 10 directs PROJMNG to ask for the ranges which are to be used for the y-axis. Figure 4.15 demonstrates the interactive exchange between the program and user to create the desired y-scale. The program accepts any values for the minimum and maximum values for the axis. The program again divides this range into 20 steps. The step size becomes the y-axis scale. If the scale is less than 0.05 per line, PROJMNG resets the scale to 0.05. Figure 4.16 demonstrates the graph resulting from the steps in figure 4.15.

```
MAIN MENU:

1. CHANGE TEAM NUMEER

2. THE LP SELECTION QUERY

3. THE INPUT SELECTION MENU

4. REFUN THE DATA CALCULATION

5. DO A SENSITIVITY ANALYSIS

6. PRINTCUT COST+FACTORS

7. PRINT LAST SENSITIVITY TABLE.

8. FICT LAST SENSITIVITY ANALYSIS ACHIEVED VALUES.

9. PIOT LAST SENSITIVITY ANALYSIS FEE PERCENTAGES.

10. FIOT WITH SELECTED Y-AXIS SCALES.

11. USE OPTIMUM EI VALUE FROM LAST SENSTIVITY

ANALYSIS FOR LF-3 DATA.

12. EXIT
```

Figure 4.15 Monitor's Main Menu in Mode 1.

===>10 ===>1 4.20 4.20 3.00 2.60 1.40 1.40 1.00 1.00	<pre>c====NOTE This is the selection from the MAIN MENU to view this graph. icwest value For the Y-AXIS HIGHEST VALUE FOR THE Y-AXIS if the selection from the Main Menu to if the selection from the Main menu to if the selection from the Main menu to if the selection from the Main the Main menu to if the selection from the Main th</pre>	4.60 4.20 3.80 3.40 1.00 1.00 1.00 4.00 1.00 4.00 1.00 4.00 1.00 1.00 4.00 1.00
---	--	--

Figure 4.16 Selected Vertical Axis.

5. Effectiveness Index

Selection 11 on the Sensitivity Menu provides the monitor with a means of directly copying into the data array (Selection Menu) the best sensitivity parameter value for the highest EI value. SNSITIV determines the best occurrence of the highest value of Effectiveness Index. The EI with the lowest parameter value is used for cost analysis, accurac7 analysis, and completion date analysis. For parameters involving 'reliability', the EI of the highest parameter value is stored in EICPT. It will not make a change of the optimum selection stored in those cases where the minimum It stores the sensitivity parameter's step value is zero. number in variable EICPT. When option 11 is selected, the sensitivity parameter being evaluated has its value changed to that of the evaluation step which had been saved in FIOPI. Figure 4.17 demonstrates the revised Selection Menu.

6. Flexible Menu Reset

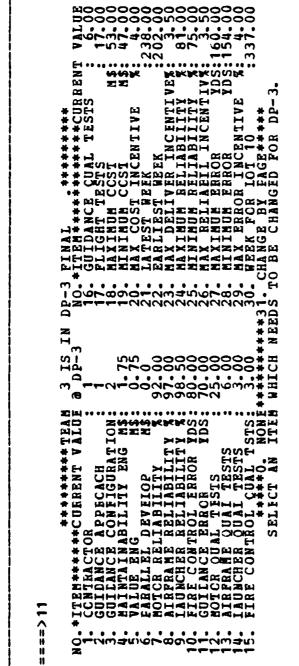
Should the monitor change the team, the DP level or the data in the database the calculations made by SNSITIV are no longer applicable. PROJMNG flags the use of the subroutines which generate these changes. Through the running of these subroutines, the flag which expands the Sensitivity Menu is reset to 'off'. The option to replot graphs or tables based on the previous set of data is invalidated.

Selection of the mode 2 option to "FILE TEAM PROPOSAL" generates the monitor mode flag MR. For mode 2, MR=2. This flag causes the menu statement to file the proposal, and flags the program when leaving mode 2 either at exit or on return to the Monitor's Mode Menu to ask if the rewritten file should be sent to the PROJMNG disk.

J. SUMMARY

The FROJING FORTRAN program retains its basic computations and organization in common with the original CNP program. These basic features have been enhanced by improved user/program interaction, and by the reformulation of the achieved value fee percentage computation algorithm.

FRCJMNG FORTRAN has an additional benefit over CNP in the extended sensitivity analysis capability it provides to the monitor. Both the sensitivity tables and graphs enhance the monitor's ability to evaluate the team's progress when using PRCJMNG.



Selection Menu with Optimized Flight Tests Pigure 4.17

V. SUMMARY AND CONCLUSIONS

A. SUMMARY

The DMS exercise provides a time proven means of educating project managers in the potentials, sensitivities and incertives of acquisition management. This same capability is the significance of CNP and of PROJMNG as training aids in the DMS exercise. The support of project management training by computer programs has existed for the past twenty years. This thesis has upgraded the available computer program support for DMS. PROJMNG provides DMS with a user-friendly interactive tool to assist in the aquisition management training process.

B. DES

DMS has proven to be an effective training exercise. It provides personnel in the Department of Defense, and personnel in other system acquisition environments, with relevant management training.

1. Penefit

The benefit of DMS as a training exercise is in the requirement it places on students to understand acquisition management concepts. It provides a sequenced set of events to develop, produce and deploy a missile The Decision Point's serve as planning milestones that the student teams must prepare for in order to successfully manage their acquisition project. Their understanding of the concepts of acquisition management is challenged by the exercise in a pseudo-real time scenario.



2. Computer Support

During the twenty years in which DMS has been available, there has been a revolution in the tools available to support project management. The ability of computers to rapidly organize, process and correlate data has changed the acquisition management environment.

3. CNP

DMS has adapted somewhat to management evolution by its incorporation and development of CNP.

CNF is an interactive Fortran program which has been used for the past decade. In its current configuration, it is difficult to use. Since it is not user friendly.

C. PROJENG

In order for DMS to remain a relevant management training exercise, it must be kept current in its state-of-the-art management concepts, training facility, and computer support. The Fortran program PROJMNG has been created to provide DMS a program which is more user-friendly. It is not just an off-shoot of CNP. It incorporates portions of CNP by virtue of utilizing most of the subroutines and algorithms of CNP. PROJMNG improves the Fortran support for DMS in its refinement of CNP and by expanding the programmed support for analysis.

1. <u>Penefits</u>

FECJMNG's benefits include:

- program access
- program exit
- session record
- data file of input parameters
- menus for operation selection

- expanded sensitivity analysis
- tables and graphs to study parameter sensitivity
- user-friendly displays
- monitor-team communication interaction through datafile exchange

2. Shortcomings

FROJENG has not been completely validated. Its achieved values have not been tested sufficiently to determine its ability to react in a pseudo-realistic manner to parameter variations.

Additionally, the programming facilities utilized in PROJENG are not as modern as they could be. The PRCJENG capability has been hampered by the limitations of the IBM-3033. Areas in which these limitations have impacted PROJENG are discussed in Chapter 6, Recommendations.

3. First Usage

FRCJMNG has undergone a field test. It was used to support the Winter 1984 course in Project Management, AS-3501, taught at the Naval Postgraduate School by Lcdr. J. Ferris. This field test resulted in the following program enhancements:

- Ability to mass purge data files
- Ability of the monitor to send files to the FROJENG disk
- The SMSG autolog feature operates only when no users are accessed to the PROJMNG disk
- All displays are formatted for 80 character wide personal computer (PC) display.
- All exec query responses are tested for input errors.
- PROJ MNG EXEC tests files for format before replacing the team disk copy. The file used

for the team database is sequentially the first one which exhibits the correct format from either the PROJMNG disk or the team, and defaults to the file "FILE DATAFILE".

During this field test, the major problem in facilitating the program occurred in the autolog procedure. The SMSG automatic log-on of the PROJMNG disk occurred regardless of users being on the disk. This situation resulted in files being read into the disk without proper organization. The files subjected to this garbling were unusable.

SMSG is now programmed to write the team files onto the FRCJMNG disk only when the disk is not accessed by any user.

4. Iransportability

The wide usage of DAS in the U. S. and other countries provided interest in making PROJMNG capable of use on various computer systems. CMS unique features and IBM extentions to fortran have been discussed in this thesis to enable adaptation. In its present form PROJMNG relies heavily on CMS and its executive language facilities to manipulate the data files outside of the Fortran program environment. These facilities require assessment on a case by case basis in order for PROJMNG to be usable on any system other than IBM's CMS with the FRICMS extention.

a. FORTRAN

The program has been compiled both on the FORTRAN H and FORTRAN GI compilers of the NPS IEM-3033. PROJENG is unable to compile in WATFIV (WATERLOO FORTRAN). The complication which precludes the WATFIV compilation is the call to PRTCMS. It is desirable to not remove the FRTCMS calls. They provide a major enhancement to the program by

enabling the program to clear the screen, 'CLRSCRN'. Loss of this feature would disorganize the PROJMNG displays.

C. COCUMENTATION

1. <u>CNP</u>

A major problem in working with a program is its documentation. CNP has several styles of documentation. There are periodic lines of text to label or explain the programs operation. These comments were beneficial in reconstructing some of the program operation, but inadequate in deciphering the program operation.

The best documentation present in CNP were the names selected for variables. Each of the input variables, a majority of the computational variables and the routine names were carefully selected to provide a relation with their data definition or with the process they represent. The variables in most of CNP are acronyms.

2. FRCJMNG

FROJING contains additional comments throughout the program code taken from CNP. Frequent comments have been added to explain the processes accomplished by groups of code and routines. All of the terms added to the program by PROJING are meaningful acronyms for the routines and variables.

3. Glossary

Appendix H provides a glossary of the terms used in both CNP and PROJMNG. Compilation of the glossary provides a documentation method which supplements the benefit obtained from selecting variables which are acronyms for the content definition. Some definitions for CNP terms in the glossary remain undetermined.

4. <u>Debugging</u>

Terms used in a program without adequate documentation may interact in unexpected areas of the program. With 3063 variables in the program, CNP is a maze of connections between variables. Tracking the details of terms used in CNP was difficult. The two worst aspects of terms in CNF are multiple definitions for a term and manipulation of the variables to change the value's power-of-ten multiple. For example, RATIO is used in CNP to determine the percentage of a fee to be awarded, it is also used as a value of millions of dollars paid for fees, and it is used in a resource ratio calculation. An example of the manipulation of variables is the array CTC(8). This array is used in millions of dollars and in dollars.

The disadvantage in using mixed definitions for a variable is the impact which occurs on calculations which depend on the variable. If a calculation is based on a specific multiple of the variable and it has varying values dependent on which subroutine used it last, the programmer cannot utilize the variable. He must consider the inability to predict the occurrence of changes to the variables definition.

VI. RECOMMENDATIONS FOR FUTURE CONSIDERATION

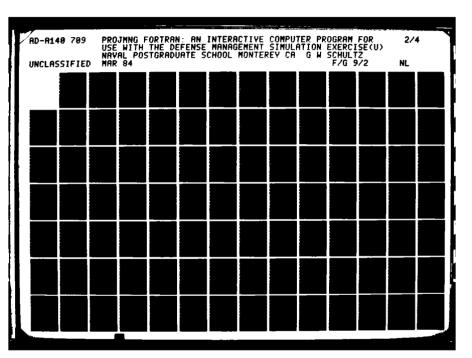
The planning, design and execution of this revision to CNP have generated the following recommendations.

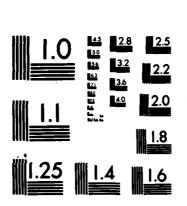
- Increase the program support to the exercise
- Expand the program to support more Decision Points in the DMS exercise
- Develop a DMS computer assisted titorial
- Validate the achieved values
- Change the data tables to formulas
- Increase the sensitivity analysis capabilities
- Improve the graphics resolution
- Change the menu displays to 'plate' displays
- Develor a program to create project management exercise scenarios for actual system acquisitions
- Use PRCJMNG to encompass other CNP program variations

A. INCREASED EXERCISE SUPPORT

1. <u>Ciscussion</u>

The wide availability of personal computers provides project managers and students with improved data processing capability. They now have computation capability available to them instantaneously throughout the acquisition process for storing and analyzing their own specific acquisition data. If DMS is to continue to provide project managers with training at the level now available in the management environment, it must have software facility equivalent to at least that of their personal systems. It is feasible to make the DMS program compatible with PCs. DMS must be supported





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at the state-of-the-art. It must be contemporary in providing a program which has the degree of computer facility which the managers experience in day-to-day use and in actual acquisition planning. As this capability develops, the program supporting DMS should expand to:

- Support all DMS Decision Point levels
- Interface with student and manager PCs
- Support actual acquisition scenarios

2. Recommendation

Design new program capabilities to permit DMS adaptation for broader application to PC's and to change the acquisition management process.

B. INCLUDE ALL DECISION POINTS

1. <u>Liscussica</u>

Foth CNP and PROJNING support the DMS exercise only for DF-3 and DP-4. The present DMS scenario includes six Decision Points. All of the DP's require team analysis of the exercise parameters and submission of Decision Sheets (see Appendix B). These characteristics are conducive to incorporation of these DP's into other PROJNING like analyses.

Use of an interactive computer program to support CP's 1 and 2 would provide an opportunity for each team to do a better analysis in these early Decision Points, and to initiate the team database for later use. Inclusion of all DP's in the program would permit documentation of the entire team exercise performance in one computer record.

2. Recommendation

A future computer support program for DMS should be designed to expand exercise support from the PROJMNG and CNP capability of DP 3 and 4 evaluation to all exercise DP's.

C. DEVELOP A DAS TUTCRIAL

1. <u>Ciscussion</u>

Computer tutcrials have become a popular method of training. The availability of computer assets for CNP or FROJENG indicates the presence of computer hardware to support a tutorial grogram. Student interaction with a computer supported DNS tutorial could be used to introduce the student to the DNS exercise, to perform sample problems, and to give examples.

The one-on-one capability for student reponse to a DNS tutorial should be limited to exercise orientation and familiarization. DF's 2 through 6 provide an opportunity for a team-work experience. This team interaction should remain ar integral part of the DMS exercise.

2. Recommendation

Incorporate the DMS training scenario into an acquisition management tutorial. The tutorial is seen as providing:

- scenario presentation to the individual
- review of initial positions

• aid to students to remedy difficulty with concepts

D. VALICATE PROJUNG

1. Discussion

COPPIECTING programs and the DMS data values has not been demonstrated. An analysis should be conducted in order to determine if the algorithms in PROJENG provide realistic approximations to the full DMS batch program.

Fridence exists of differences between some CNF and PROJHNG results. Either program may be at fault. PRCJHNG's errors result from its acceptance of the algorithms and calculations contained in the original CNP program. The values computed by CNP can not be assumed to be accurate.

Current classroom usage of PROJENG has been predicated on the assumption that these values indeed perform as should be expected. This assumption was based on the incorporation of the Fortran code for the achieved values calculation from CNP into FROJENG.

2. Recommendation

A series of evaluations should be conducted to compare the actual CMS batch outputs and with the performance of PRCJMMG.

E. REPLACE THE DATA TABLES WITH EQUATIONS

1. Discussion

The tables of values included in CNP/PROJNNG have limited range in which performance data can be obtained. Beyond these limits data values are not available for calculations. In most cases, CNP does not warn the user that he has performed a calculation which is not a feasible solution. In most cases, PROJNNG forces the team to resubmit data items which are outside the range capabilities

discussed in the DMS instructions. There are parameters for which limits are not specified in the DMS handouts, and which can result in unusual calculations such as achieving a flight test completion date of 0.

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There are two reasons for redesigning the program resource value algorithms which are used to calculate achieved values. First is to provide a continuous function instead of a step function. The table values read for calculations in both CNP and PROJMNG do not provide continuous value functions. Second the values have a limited range. Student selections which are beyond the capability of the table result in erroneous achieved values, such as the flight test example above.

The results provided by CNP and PROJNNG, as discussed in Chapter 1, are not actual results. They represent approximate results to reflect the real world issue of contract risk.

The programming of equations to obtain the resource values will result in the need to validate the achieved values predictions. Validating the values achieved as a result of changing the resource allocation algorithm would be of equal complexity to validating PROJMNG's current validation projects would Both verify the program's capability to produce realistic predicted contract performance values. In the interest of reducing the expenditure of effort between these two validations, the effort would be best applied in one project. To validate FRCJNNG and later require revalidation for a new algorithm would obviate the former.

2. Recemendation

First, redesign and implement the equations for determining resource allocations. Second, validate the entire new program package of PROJENG for DES support.

F. INCREASE SENSITIVITY ANALYSIS OPTIONS

1. <u>Ciscussion</u>

The options available in the sensitivity analysis menu do not have as dramatic an effect in demonstrating the impact of incentives and other parameters as had been originally expected. Sensitivity curves showing definite peaks or valleys in the achieved effectiveness index are not demonstrated as readily as had been anticipated. The graphic presentation and sensitivity selection options should be designed to provide the user with a clear depiction of the effect of incentive variation. The user should be able to readily determine from the sensitivity analysis products the benefits or disadvantages of changing his decision above or below his current position.

2. Recemendation

Determine other analysis options which may have greater value to the monitors. Conduct a series of analyses to determine if they affect the sensitivity, and to eliminate those options which do not cause an achieved value fluctuation.

G. IMPROVED GRAPHICS

1. Discussion

che area of computer, hardware and software development which is rapidly changing is graphics. The graph subroutine in PROJENG was specifically designed for the program and has a number of limitations. No other IBM-3033 graphing program was found which provides multiple curve graphing, selectable scales and the number of variations which PRCJENG provides. A (continuous) curve plot is needed to enhance demonstration of parameter variations. The

graphic detail which is needed to improve the display does not appear to be within the capability of the IBM-3278 terminals which are currently a widely available computer peripheral for student use, and which are particularly available in large quantities at NPS. What is needed is the ability to control screen display for continuous line plots. This type of resolution for the graphics on the IBM-3033 is not within the IBM-3278 terminals capability. Terminals do exist which provide greater screen control and which can be programmed to plot continuous lines for the IBM.

Display detail is undergoing evolution. The advantages of color for highlighting presentations adds a perceptible benefit in human ability to comprehend. Color can be used to add a perception of relative weight of significance between curves and between points on a curve. The use of characters and figure presentations which exceed the standard typewriter characters in ASCII presentations increase the pictorial communication of data. Both of these factors—color graphics and detailed display pixle control—are receiving widespread attention in interactive computer systems and should be considered as enhancements for computer support programs which will be successors to CNP and PROJING.

A benefit to plotting continuous curves is the ability to separate points of curve intersection. Another benefit is the ability of continuous curves to show the connection between points in the same curve. The PROJENG plots readily demonstrate the difficulty in presenting the different curves whose plots have a coinciding point.

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In the short term, use of Fortran capable displays on the Tektronix 618 or the Ramtek does not appear reasonable. Several factors degrade the significance of implementing operation on a more complex graphic system. One is the added processing time and cost for a display. The

second reason to not consider graphing the program on a graphics display system is the rapid rate of technical development currently occurring. Based on the presence of new IEH color graphics terminals at NPS, the facility at the W. R. Church Computer Center may be expected to provide high resolution color graphics for users in the not to distant future. In this case the effort to recode the PRCJHNG program for high resolution graphics on the Tektronix or the Bamtek graphics terminals would be obviated both in comparative cost and in utility.

Another factor which should be considered before programming DMS support on a graphics unique system, such as DISSPIA, is whether the system will allow DMS to remain transportable. CMP and PROJMNG were designed to be cost-effective by their potentially wide distribution and usage. The common availability of the systems on which these two programs are based permits them to be widely copied. Use of unique display systems would reduce the transportability and preclude spreading the cost over a wider user population.

2. Recommendation

Future computer programs to support DMS should demonstrate multi-color plotting capability and continuous line graphing.

B. PLATE DISPLAYS

1. <u>Ciscussion</u>

The Selection Menu display sets a pattern of presentation of data throughout the FROJMNG program. Menu heading and columns of data labels remain consistent in the monitor modes of operation, in the student mode of operation and in the display of data for the report submission tables. With the capability to produce plate displays, these factors

could be set into a file to be overlaid onto the screen. Items in the table are excellent candidates for a plate information display. The plate display capability would enable data item value change on the screen without reprinting the display and without the need to indicate which item is to be changed. The user will be able to place the terminal curser on the data item value, change the values as desired, and submit the entire change as one input.

Not only would the plate display simplify data change and operation, it would also eliminate the need for four of the subroutines used in PROJMNG. The two change routines, the PAGEIN subroutine and the FINISH subroutines could be combined into one menu with the Selection Menu format.

Plate display capability would also be useful for the Sensitivity Analysis Menu. The format of this display could be changed into the same format as the Selection Menu. Much of the sensitivity analysis routine could be eliminated with the saving in lines-of-code which the plate display represents.

The IBM CMS II version currently being implemented at the Naval Postgraduate School (NPS) contains this caratility. Plate display capability for this program is expected to be available within the coming academic guarter.

2. Recommendation

Adapt FRCJMNG to display plates as soon as CMS II is implemented.

I. A SCHARIO GENERATING PROGRAM

1. <u>Discussion</u>

Within the computer simulation environment, conceptual level programs have been demonstrated which permit the user to create his cwn decision support and analysis scen-Application of this technology to DMS is envisioned as providing a program which can simulate any actual acqui-These concept level programs utilize a sition scenario. hierarchy of menus to query the user for arrays to establish the program dimensions. The program then queries the user for array size, array name, variables names, ranges for the variables and relative significance (weight) of the variables within the parameter. A hierarchy of menu-driven routines guides the user to create a program which supports the scenario to be studied. These programs enable the user to vary input variables in a matrix of The user constructs a scenario based on his concept of the parameters, on his feeling of their interaction and their relative significance. Based on these user perceptions such a program creates predictions for the effects of the parameter interaction. These predictions are heavily weighted by user bias to parameter interaction. Usually the program results predict what the user envisioned because of the impact of his tiases. The main benefit of scenario creation has proven to be the opportunity for the user to conduct a detailed management study of the situation being modelled.

2. Becommendation

Levelop a program whose design would permit project managers to create program simulations tailored to assess their specific real-world scenarios.

J. USE FEGJENG TO ENCOMPASS OTHER CMP VARIATIONS

1. <u>Piscussion</u>

The design of PROJENG around CNP routines with its cwn routines performing the features which make it different from CNP makes it possible for PROJENG to encompass other CNP variations. Any CNP style program which has the same common buffer of data could utilize PROJENG's enhancements. The buffer of common variables in PROJENG has been editted from that contained in CNP. The CNP buffer can be restored into FROJENG, and does permit PROJENG operation.

The design of PROJNNG routines to support the calculations obtained in CNP suggest the potential of PROJNNG as a set of routines to enhance the user-friendliness of other programs. Frograms which could generate the same data items as CNF could be used as a nucleus program whose data would be used by PROJNNG routines to conduct sensitivity analysis.

Frograms which are candidates for consideration are:

- the main DMS batch game
- the latest ICAF DMS version (SAFE 84)
- the Swedish version called PMG/ZEBRA

2. Recommendation

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Investigate the use of PROJENG as is or modified to be compatible with the latest ICAF DMS version (SAFE 84) and the Swedish version called PMG/ZEBRA. Test the concept of using PROJENG as an enhancement to the other management acquisition programs.



APPENDIX A CONTRACT NEGOTIATION PACKAGE (CNP)

IRACI NEGOLIALION PACKAGE (CN Instructions for Using CNP

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10303		3.20 %7.80 0.0 0.0	0.0	53.20 47.80 6.00 225.00 189.00 0.0 0.0 0.0 0.0	189.00	1.50	87.00 ====NOT	1.50 87.00 81.00 4.00 <====NOTE CNP FILLED IN ALL 0'S FOR PAGE 4	4.00		



CT-4 DEVELOTATING CONTINUES CONTINUES				•	
	INCEN	INCENTIVE PROVISIONS	SIONS	INCEN	INCENTIVE ACHIEVEMENTS
INCENTIVE AREA	WORST	BEST VALUE	MAX FEE ALLOWED	ACH I EVED VALUE	
DEV. COST FLT TST COMPL RELIABILITY ACCURACY	\$ 53.2M \$ 47.8M 225.2M 189 WK 81.0% 87.0% 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$ 47.84 189 VK 007.08 705	01.40 01.00	\$ 49.0M 186 WK 82.05	งงงงง
TOTALS FFF ALLOWED DOFS NOT FOLLAND	I OULED DOF	S MOT FOLL	11.5%		\$ 15.05



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NOTE CHE WILL GIVE	\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	'Y' FOR TERATION TO GET CORRECT DATA IN.				DECAME DOS DATA LE ALDEADY IN						
COST + FACTORS (NO)	DO YOU WISH TO CONTINUE, Y FOR YES, N FOR NO	TYPE DP NUMBER 3 OR 4	THIS IS DP NUMBER ***** L ***** Y OR M	TO CONFIRM, TYPE 1 FOR OK, 0 1F CORRECTION MUST BE MADE. TEAM NUMBER XXX	RECEIVED - TEAM NUMBER: 3	HAS CORRECT DP-3 DATA BEEN ENTERED	NEW OR INPUT CHANGES TO INPUT DATA RETYPE WHOLE PAGE CONTAINING ONE TO (ZERO) FOR NO - 1 (ONE) FOR YES TYPE IN COMBINATION, 4 OS AND 1S FOR PAGES 1 to 4	====>1111 ====>1122000750000 RECEIVED FOR PAGE 1:	2.00 0.75 0.00 CONFIRM:	====>88097098508007027633613 ====>88097098508007027633613 RECEIVED FOR PAGE 2:	5000 5000 5000 5000 5000 5000 5000 500	CONFIRM:
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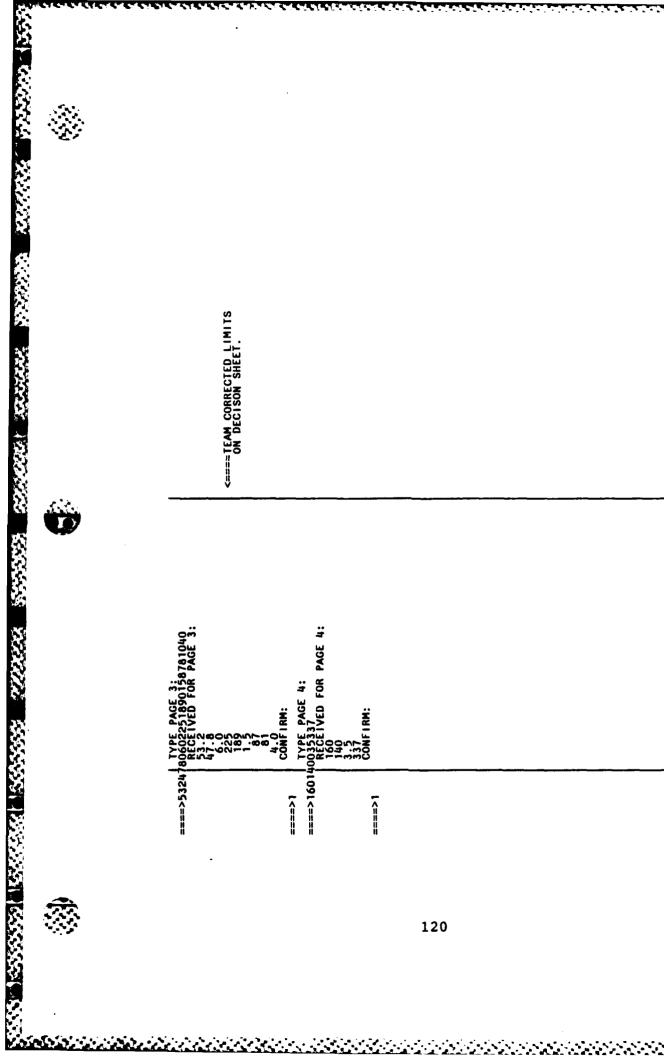




TABLE XXIII Development Contract Achieved Value Summary	DP-4 *** DEVELOPMENT CONTRACT SUMMARY *** TEAM 3	INCENTIVE MORSI BEST MAX FEE ACHIEVED AREA VALUE VALUE	DEV. COST \$ 53.2M \$ 47.8M 6.0% \$ 49.0M \$ FLT TST COMPL. 225 WK 189 WK 1.5% 186 WK \$ RELIABILITY 81.0% 87.0% 4.0% 82.0% \$ ACCURACY 160YDS 140 YDS 3.5% 149 YDS \$	TOTALS \$ 15.0% \$	TOTAL CONTRACT PRICE = \$ 54.3M
		a starta ran			1

'Y' FOR ITERATION



APPENDIX B DMS DATASHEETS

Team	Number	
		70-3

DEFENSE MANAGEMENT SIMULATION

1.	Of the total funds approved by the Se distribution is made for procurement		
	a. Development Phase	\$	Million [1-4]
	b. Production Phase	s	Million [5-8]
2.	The Development Contractor selected fis: (enter appropriate contractor n		elopment
	a. Midas Missile Corporation (co b. Apex Aerospace, Incorporated (co	entractor 1) entractor 2)	[9]
3.	The basic guidance approach selected (enter appropriate approach number		m is:
	a. Radar Inertial Guidance (G-1) b. All-Inertial Guidance (G-2)	(approach 1) (approach 2)	[10]
4.	The guidance configuration selected f	for development is:	
•	a. "A" as primary, "B" as parallel b. "A" alone c. "B" as primary, "A" as parallel d. "B" alone	(configuration 1) (configuration 2) (configuration 3) (configuration 4)	[11]
5.	The development contract to be acgotifollowing features:	ated contains the	
	a. Funds for the following activities included in the total target devel	These funds are opment cost:	
	(1) Maintainability Engineering	\$·	_ Million [12-15]
	(2) Value Engineering	\$·	Million [16-19]
	(3) Parallel Guidance Development (ente. Ø where not desired)	\$	Million [20-23]

Team	Number	
		DP-3

b. The following minimum technic (demonstrated at completion of		eristics:
(1) Motor Sub-system Reliabil	ity	% [24-26]
(2) Airframe Sub-system Relia	bility	% [27-29]
(3) Law scher/GSE Sub-system R	Reliability	* [30-32]
(4) Fire Control Sub-system I	impact Error	yards [33-35]
(5) Guidance Sub-system Impac	t Error	yards [36-38]
c. The following numbers of sub-	-system Qualification T	ests:
(1) Motor Sub-system	(20-40)	[39-40]
(2) Airframe Sub-system	(3-9)	[41]
(3) Launcher/GSE Sub-system	(2-6)	[42]
(4) Fire Control Sub-system	(2-4)	[43]
(5) Guidance Sub-system	(3-9)	[44]
d. The following number of Fligh	nt Tests: (10-25)	[45-46]
Decision Point		[76]
Team Number		[77-78]
Card Number		[80]

Team	Number	
		DT-3

7.	The incentiv	e provisions	for this	development	contract	(subject
	to negotiati	ons) are as	follows:			

NOTE: If any area is not incentivized, enter the target value for both the maximum and minimum fee values, enter \emptyset for the maximum fee percentage.

a. Development Program Cost:

Minimum	Cost	(maximum	fee	value)	\$	 	Million	[4-6]
	Fee Pero			•			\$	

b. Schedule; Completion of Flight Tests:

Latest Week	(minimum fee value)	Week No	[10-12]
Earliest Week	(maximum fee value)	Week No.	[13-15]
Maximum Fee Perc	entage	°	[16-18]

c. System Reliability:

Maximum Reliability	(munimum fee valu	ue) ~	, [19-20]
Minimum Reliability	(minimum fee valu	ue)	[21-22]
Maximum Fee Percentage			[23-25]



Team	Number	
		DP-3

	d. System Impact Error:			
	Maximum Error (poorest accuracy) (minimum fee va	lue)	yards	[26-28]
	Minimum Error (best accuracy) (maximum fee va	lue)	yards	[29-31]
	Maximum Fee Percentage		` \	[32-34]
8.	Production Decisions:			
	a. The desired date for completion of deployment of lot TEN is: .	Week No.		[44-46]
	b. Fabrication of Block I missiles is	to start after:		
	(1) Qualification Tests [concurrent (fabrication	1)]		
	(2) Flight Tests [fly-before-buy (fabrica	tion 2)] (1 or 2)	[47]
9.	Class			[73-74]
	Decision Point			[76]
	Team Number			[77-78]
	Card Number			[80]

Team	Number	
		DP-4

DEFENSE MANAGEMENT SIMULATION

1. The Development Contractor selected for ZEBRA System development is: (enter appropriate contractor number)		
	a. Midas Missile Corporation b. Apex Aerospace, Incorporated	(contractor 1) (contractor 2) [1]
2.	The basic guidance approach selected (enter appropriate approach number	
	a. Radar Inertial Guidance (G-1) b. All-Inertial Guidance (G-2)	
3.	The final guidance configuration sel production is: (enter appropriate	
		(configuration 2) (configuration 4) [3]
4.	The revisad development contract confeatures:	tains the following
	a. Funds for the fullowing accivities	:
	(If you do not desire to expend areas, enter the appropriate a If you do desire to expend add areas, enter the total amounts	mounts expended at DP-3.
	(1) Maintainability Engineering	\$ Million [4-6]
	(2) Value Engineering	\$ Million [7-9]
	b. [For Monitor's Use Only]	0 0 [10-12]

Team	Number	
		DF-4

c. The following minimum technic (demonstrated at completion of		eristics:
(1) Motor Sub-system Reliabil	ity _	\$ [33-35]
(2) Airframe Sub-system Relia	bility	\$ [36-38]
(3) Launcher/GSE Sub-system R	eliability	* [39-41]
(4) Fire Control Sub-system I	mpact Error	yards [42-44]
(5) Guidance Sub-system Impac	t Error	yards [45-47]
d. The following numbers of sub-		'ests:
(1) Motor Sub-system	(20-40)	[48-49]
(2) Airframe Sub-system	(3-9)	[50]
(3) Launcher/GSE Sub-system	(2-6)	[51]
(4) Fire Control Sub-system	(2-4)	[52]
(5) Guidance Sub-system	(3-9)	[53]
e. The following mumber of Flight	t Tests: (10-25)	[54-55]
Decision Point		[76]
Tean Number		
Card Number		_ []



Team	Number	
		DP

DECISION SHEET 4

6.	The	incentive	provisions	for	this	development	contract	(subject
	to I	negotiation	s) are as	folle	ows:			

	2.	Develo	pment	Program	Cost
--	----	--------	-------	---------	------

	a. Development Program Cost:
	Maximum Cost (minimum fee value) \$ Million
	Minimum Cost (maximum fee value) \$ Million
	Maximum Fee Percentage
0	b. Schedule; Completion of Flight Tests:
	Latest Week (minimum fee value) Week No.
	Earliest Week (maximum fee value) Week No.
	Maximum Fee Percentage
	c. System Reliability:
	Maximum Reliability (maximum fee value)
	Minimum Reliability (minimum fee value)
	Maximum Fee Percentage
	<i>;</i>
NA TO	130
COP!	



Team	Number	
		DP-4

d. System Impact Error:	í
Maximum Error (poorest accuracy) (minimum fee value)	yards [26-28]
Minimum Error (best accuracy) (maximum fee value)	yards [29-31]
Maximum Fee Percentage	
7. Production Decisions:	
a. The Development Contractor is to procure the number of lots of long-lead time components: preparation for Block I production:	
b. The earliest Lot TEN deployment date for which price proposals are desired is: Week	ch fixed ek No [46-48]
c. Fabrication of Block I missiles is to start	after:
(1) Qualification Tests [concurrent (fabrication 1)] (2) Flight Tests [fly-before-buy (fabrication 2)]	(1 or 2)[49]
8. Class	[73-74]
Decision Point	[76]
Team Number	[77-78]
Card Number	[80]



APPENDIX G



*THIS EXEC FACILITATES STUDENT LINK TO THE 0276P DISK FOR EXECUTION OF *THE PROJECT MANAGER SIMULATION "PROJMNG FORTRAN".

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CP SET PF09 IMM REL 192 (DET) #CP SET PF09
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*"PROJMNG EXEC" PROVIDES ENTRY CHECKS FOR THE MAIN PROGRAM "PROJMNG". *AMONG THE CHECKS ARE THOSE HIGHLIGHTED BY COMMENTS BELOW. THEY FACIL *174TE "TEAM" STORED FILE PROCESSING.

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| CHECK FOR A "P" IN THE FIRST LINE FIFTH POSITION)

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| EARET ODE NE O &COTO -STUDENT

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THIS FEATURE IS TO PURGE ALL TEAM FILES FROM THE DISK ONTO WHICH
FEAMFILES ARE SENT BY THIS EXEC ROUTINE. THIS OPERATION WILL BE
PARTICULARLY BENEFICIAL IN HELPING MONITORS TO INITIALIZE THE
DISK FOR A NEW GAME.
THIS IS ACCOMPLISHED BY ANSWERING "Y" AFFIRMATIVE TO PURGE TEAM
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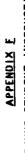


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A. INTRODUCTION

This pamphiet contains general instructions for student operation of the program "PROJANG FORTRAN" which is designed as a companion to the industrial College of the Armed Forces" "DEFENSE MANAGEMENT SIMULATION" exercise.

The program functions as a computerized analysis tool assisting a project manager in evaluating his assessment of the goals and incentives for his contract to procure a new missile system. It does not provide answers to the simulation's main batch computer program.

Significant effort has been placed in making the program as easy to operate as possible. The user-friendly design permits the simulation's participants to correct, to rerun, to submit reports to the monitor, and to exit the game with the minimum of difficulty.

Additionally, consideration has been given to protecting the individual team's results. A generic security system guards access to the team's files to prevent unintentional destruction of the database, or database plagiarism. Proper entry of the team security code enables the team to access its stored database and permits submission of a team proposal to the class monitor. Attempts to circumvent these measures are counted and recorded in the database. After five erroneous entries of the security code the team's data

files are not accessible by the students. The monitor must be contacted to reset the counter. In order to document the access and attempts to access a team database, the routine PROJMNG EXEC transmits the database to the monitor's computer disk with the USERID and USERNAME from the disk running PROJMNG EXEC.

In the event you dump (exit) out of the program, other files may appear on your disk such as PROJECT MODULE, LOAD MAP, FILE DATAFILE, and FILE DATACODE. Please erase these extra files. The FILEDEFs in Table XXIV will be generated to NOT ALLOW FILES ON YOUR DISK WHICH ARE NOT PARI OF PROJMNG TO USE THESE FILE NAMES.

TABLE XXIV
PROJMNG FILEDEFS

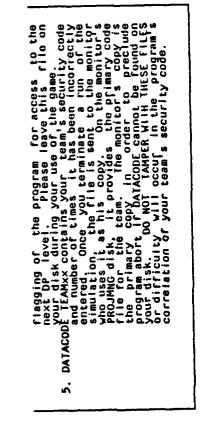
1. FILE 5 TERMINAL READ
3. FILE 9 DISK DATACHE TEAMXX A
4. FILE 11 DISK FILE TEAMXX A
5. FILE 17 DISK FILEFOND C (DATAFILES)
6. FILE 19 DISK FILEFOND C (DATAFILES)
7. FILE 19 DISK FILEFOND C (DATAFILES)
8. FILE 20 DISK FIZOFOND C (DATAFILES)
8.



during the execution of PROJMNG EXEC .

The following sequence of operations demonstrates the procedures involved in the operation of "PROJMNG FORTHAN". Several files are involved in the game operation. They are listed in order to enable the participant to manage his student disk. Problems with file definition conflict should be considered. Do not leave non-game files with the same file name on your disk.





B. INSTRUCTIONS

PROJMKG FORTRAN is available on the Naval Postgraduate School IBM-3033 computer in the 'W. R. CHURCH COMPUTER CENTER'.

The text which follows is a tutorial demonstrating the features of the PROJMNG package of programs and data files. These features are demonstrated as they would occur on the IBM-3033 using an IBM 3278 terminal. Follow the procedures as they appear in the text. Use your own team number and team security code.





In the following examples, please perform the operations highlighted in the left margin by ====>.

The three column divisions below are arranged with the operator inputs in the left column. Computer responses and the headings for both explanation and for *****EXAMPLEs***** are in the center column. The right column contains remarks to aid in understanding the procedures being executed.

PROJUNG determines if you have a code of 8 zeros and requires a code of put to be made.

Select a code of up to 8 characters and enter it.

If you already have a code, the program will ask you to enter it for a comparation will now proceed to check the database for previous information. If it finds nothing in the files, it will sequence through each item from the participant's decision point data sheets asking for the inputs. At the end of each page it will check the entries against the input requirements and ask for corrections as ENTER YOUR NEW CODE.

===->01kline

!		
OPERATOR	PROGRAM	REMARKS
====> ogon ====> inkproj	BEGIN RECORDING OF TERMINAL SESSION MOTEL: YOU ARE NOW LINKED TO PROJMING ON YOUR 192 DISK ** NOTE!: YOU ARE NOW LINKED TO PROJMING ON YOUR 192 DISK ** NOTE!: PRESS PF09 TO BREAK THE LINK FILE DATAINST BY NOT FOUND. FILE DATAFILE ** AN NOT FOUND. FILE DATAFILE TEAM NUMBER? ***********************************	PROJMNG EXEC checks to see if you are an instructor(monitor). If not, and if it finds no TEAM×x data files, it will create the files needed. You should enter your team's number here. Wait for completion of this process Determines if a DATAFILE TEAM×x has already been submitted to the monitor. PROJMNG EXEC creates all of its needed files on your A disk. There may be a pause of several minutes in completing this process.
	****YOU ARE ENCOURAGED TO CHANGE YOUR SECURITY CODE.*** AII security cudes have been initial-	All security codes have been initial-

		Parallel guidance selections 1 or 3 Will be rejected after DP-3.	Query for parallel guidance funds. If guidance configuration selected is 2 or 4, or after DP-3, parallel guidance funds Will not be queried. They are zeroed.	Checks of data values will occur at the end of each page. Necessary corrections will be queried. Sample ****WARNINGS***** of data errors are demonstrated below.	
P A G E - 1	*****INPUT PAGE 1 DP-3 INFO****. CONTRACTOR NUMBER, (1 OR 2):? GUIDANCE APPROACH, (1 OR 2):?		PARALLEL GUIDANCE FUNDS IN SM.?	DATA CHECKS	
	*****INPUT CONTRACTOR GUIDANCE AF		===>.5	⊢	



2..... *****!NPUT PAGE 2 DP-3 INFO. **** GUIDANCE SYSTEM QUAL TESTS: 3-97 LAUNCHER/GSE QUAL TESTS:2-6? FIRE CONTROL QUAL TESTS:2-47 u LAUNCHER/GSE RELIABILITY? Ö AIRFRAME QUAL TESTS: 3-97 MOTOR QUAL TESTS: 20-407 FIRE CONTROL ACCURACY? ⋖ AIRFRAME RELIABILITY? FLIGHT TESTS: 10-25? ۰ MOTOR RELIABILITY? GUIDANCE ACCURACY? ====>98.5 06<==== ====>80 02<==== ====>25 16<==== 9<==== ====>3 ====>3 ====>1 7<====

*****#ARNING*****
AND LESS THAN 9. YOUR QUAL TESTS 1.

REVIOUS VALUE 1.00, INPUT A VALUE?

The two warnings below are samples of the result of parameter checks at the end of this data sheet page.

o.....

####WARNING####

FLIGHT TESTS MUST BE GREATER THAN 10 AND LESS THAN 25.
YOUR FLIGHT TESTS=7. previous value 7.00, INPUT A VALUE?

TI<====

P A G E - 3	#####INPUT PAGE 3 DP-3 INFO, ##### ##############################	A T A C H E C K S	The program automatically queries pairs of yalues, which are for the same
- B O K	####!NPUT PAGE 3 DP-3 INFO.##### ##XIMUM COST IN \$M? ####INFOLDED FOR EVELOPMENT COST? #####INFOLD FEE % FOR DEVELOPMENT COST? #####INFOLD FEE % FOR FLIGHT TEST COMPLETION #####INFOLD FEE % FOR FLIGHT TEST COMPLETION #####INFOLD FEE % FOR FEIGHT TEST COMPLETION #####INFOLD FEE % FOR FEIGHT TEST COMPLETION #####INFOLD FEE % FOR TEST COMPLETION? ###################################	T A R R E ****WARNING RELIABILITY LITY: MAX =	FOR MAXIMUM KELIABILITY FREVIOUS VALUE 91.00, INPUT a VA



PARTICULAR MARKATAN MARKAN INTERNAL SECURIA SECURIA MARKAN

*****INPUT PAGE 4 DP-3 INFO, *****
MAXIMUM IMPACT ERROR EXPECTED?
INCENTIVE FEE % FOR IMPACT ACCURACY?
INPUT DESIRED WEEK FOR COMPLETION OF

===>140 ===>3.5 ===>337

FOR 92.00, INPUT & VALUE.

		DATABASE PRINTOUT as SELECTION MENU	ALTURA PORT COLOR	Check each display carefully for erroneous inputs. The results computed are based on the values appearing in this table.	****TYPE IN A LIST OF PAGES YOU DESIRE TO CHANGE; ***** EX:1234 WILL ASK FOR NEW DATA ON ALL PAGES; OR, 23 WILL ASK FOR NEW DATA ON PAGES 2 AND 3. YOU MUST ENTER AT LEAST ONE DIGIT EVEN IF IT IS A 'O'.
--	--	-------------------------------------	---	--	---

NAMES OF THE PROPERTY OF THE P



gasandessessalekerrran ekerrran ikkarras esesese ekereker ekerrek

	REENTER_PAGE-1	
	*****INPUT PAGE 1 DP-3 INFO****. CONTRACTOR NUMBER, (1 OR 2):? GHIDAMCE APPROACH (1 OR 2):?	
1<====	GUIDANCE CONFIGURATION, (1-4; NOT 1 OR 3 AFTER DP-3?	Parallel guidance selections 1 or 3 Will
====>2 ====>1.75	MAINTAINABILITY ENGINEERING FUNDS IN MS:?	De rejected arter orts.
===>. 75		NOTE No query for parallel guidance funds if guidance configuration selected is 2 or 4, or after DP-3, parallel guidance funds will not be queried. They are zeroed.
		C H E C K S Checks of data values will occur at the end of each page. E C I I O N S
	PARALLEL DEV FUNDS OF \$ 0.50 M ARE NOT REQUIRED AND HAVE BEEN RESET TO \$0.0	The value of parallel development funds at \$0.5 million is not an accetable option.
X <====	DO YOU WISH TO CHANGE GUIDANCE CONFIGURATION: MY"=YES OR "N"=NO?	The program now cues the operator to the problem by asking for a correction in the guidance configation which had prevented the desired change in parallel
		development funds.

		C H E C K S Checks of data values will occur at the end of each page. C T .1 O N S Necessary corrections will be queried. Sample ****WARNINGS***** of data errors are demonstrated below.
REENTER_PAGE-2	####INPUT PAGE 2 DP-3 INFO.#### MOTOR RELIABILITY? AIRFRAME RELIABILITY? LAUNCHER/GSE RELIABILITY? FIRE CONTROL ACCURACY? GUIDANCE ACCURACY? MOTOR QUAL TESTS? AIRFRAME QUAL TESTS? FIRE CONTROL QUAL TESTS? FIRE CONTROL QUAL TESTS? FIRE CONTROL QUAL TESTS? FIRE CONTROL QUAL TESTS? FIRE TESTS?	
	===>92 ===>91 ===>98.5 ===>80 ===>70 ===>25 ===>6 ===>3 ===>3 ===>3	

NO.*!TEM***********************************	
NO.*!IEM*****CURRENT VALUE @ DP-3 1. CONTRACTOR 2. GUIDANCE APPROACH	

0<===

Zero from the Selection Menu sends the program to the Main Menu.

'1' tells 1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL DEVLLOPMENT COST OF \$100,000

AN ADDITIONAL DEVLLOPMENT COST OF \$100,000

WILL BE INCURRED FOR EACH ADDITIONAL RUN.

THIS IS RUN 1 OF DP- 3.

SUBMIT A CONTRACT PROPOSAL

1422

MAIN MENU

DO YOU WISH TO:

		INCENTIVE ACHIEVEMENTS	FEE & EARNED	3.00%	7.91%		The "PAUSE" causes the screen to remain until the operator indicates he is ready to proceed. < <enter>> symbolizes pressing the enter key which causes the program to start</enter>
! ! ! !		IVE ACHI	FEE EARNED	\$ 0.984M \$ 0.000M \$ 1.500M \$ 1.470M	3.955M		The "PA
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	EAM 1	INCENT	ACH I EVED VALUE	\$ 50.64M 199 WK 83.74% 14370S	S		
ACHIEVED VALUES	OPMENT CONTRACT SUMMARY *** TEAM	SNOIS	MAX FEE ALLOWED	νωωω ≎ούνυ \$ \$\$\$ \$	15.0%		CONTINUE.
ACHIEVED V.	ITRACT SUP	INCENTIVE PROVISIONS	BEST VALUE	\$ 47.0M 202 WK 91.0% 140YDS		5 54.6M	ITER>> 10
* } ! ! ! !	OPMENT CON	INCENT	WORST VALUE	\$ 53.0M 238 WK 85.0% 160708		PRICE = \$ 54.6M	PRESS < <enter>> TO CONTINUE</enter>
8 8 8 8 8 9 9 9	DP-3 *** DEVEL		INCENTIVE AREA	DEV. COST FLT TST COMPL RELIABILITY ACCURACY	TOTALS	TOTAL CONTRACT	===>< <enter></enter>
				· · · · · · · · · · · · · · · · · · ·			===>< <enter></enter>

count of calculation runs has changed. The program counts the occurrences of achieved value calculations. After ten calculations, the program adds a charge of \$100,000 for each additional run. Sometimes the NOTE MAIN MENU ผู้เพล

THE PROPERTY OF SOUTH PROPERTY INCIDENCE TO SOUTH TOUS SOUTH TOUS OF THE PROPERTY OF THE PROPERTY IN TOUS OF THE PROPERTY OF T

result of selecting 2 from the Main Menu Will be to reprint the Selection Menu from Which a data item may be

===>2

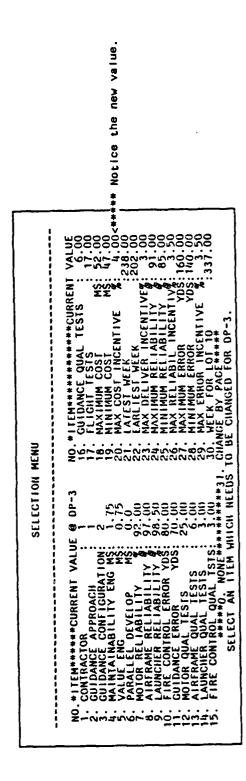
ON MENU	NO. # TEM************************************
LEC	NO. * I TEM************************************

	The procedure for changing any data in the database is accomplished as follows. To change the parallel development funds, selection Menu.
PREVIOUS VALUE 0.0; INPUT A VALUE?	Parallel development funds are selected for change. The new value input for parallel development
PARAILEL DEV FUNDS OF \$ 2.00M ARE NOT REQUIRED AND HAVE BEEN RESET TO \$0.0	The value of parallel development funds at \$2 million is not an acceptable
	The program now cues the operator to the prob-

====>6

lem by asking for a correction in the guidance configuration which prevented the desired change in parallel development funds. After completing the crange queries, the with the changed values, ready for another selection.		* Notice the value.	Choose the item to be changed, the maximum fee for development cost incentive. The previous value vas 5%. Incentive the desired new value is 4%. The value is changed in the Selection Menu, and the menu is reprinted.
	4ENU	16. CUIDANCE QUAL TESTS 6.00 16. CUIDANCE QUAL TESTS 6.00 18. NAXIMUM COST MS 53.00 19. NIMIMUM COST MS 47.00 21. LATEST WEEK 22. FARLIEST WEEK 22. FARLIEST WEEK 23. NAX DELIVER INCENTIVE 202.00 24. NAX DELIVER INCENTIVE 3.50 25. NAX RELIABILITY 9 91.00 26. NAX RELIABIL INCENTIVE 3.50 27. NAX HELIABIL INCENTIVE 3.50 28. NAX RELIABIL INCENTIVE 3.50 29. NAX RELIABIL INCENTIVE 3.50 29. NAX ERROR INCENTIVE 3.50 29. NAX ERROR INCENTIVE 3.50 29. NAX ERROR INCENTIVE 3.50 29. NAX ERROR INCENTIVE 3.50 20. WAR ERR	
DO YOU WISH TO CHANGE GUIDANCE CONFIGURATION:	SELLCTION MENU	NO. * 17EM************************************	PREVIOUS VALUE 5.00; INPUT A VALUE ?
2			>20 >4

THE CONTROL OF THE PROPERTY OF SERVERS OF THE PROPERTY OF THE





The result of selecting O from the Selection Menu will be to reprint the Main Menu will be to reprint the Main Zero from the Selection Menu sends the program to the Main Menu. Exit from the Selection Menu routine by Exit from the Selection Menu routine by entering O' The program will first evaluate the fee total percentage.	Whenever the fee total does not equal 15%, the program queries for correction. These are the old values.	The program keeps track of the fee remainder. It tells how much fee remains to be allocated.	If the ACCURACY FEE entered is not equal to this last remainder, the program	assumes a data entry error. It re- loops through the EXII routine and can return to the percentage routine.
WARNINGTOTAL OF FEE PERCENTAGES IS LESS THAN 15%.	THE VALUES YOU PREVIOUSLY SUBMITTED ARE: COST FEE INCENTIVE 4.00 DELIVERY DATE FEE INCENTIVE 3.00 RELIABILITY INCENTIVE FEE 3.50 ACCURACY INCENTIVE FEE 3.50 REDO YOUR INPUT.	ENTER THE COST INCENTIVE FEE. PREVIOUS VALUE 4.00; INPUT A VALUE? YOU HAVE 11.00% OF THE INCENTIVE FEES REMAINING. ENTER THE DELIVERY DATE INCENTIVE FEE. PREVIOUS VALUE 3.00; INPUT A VALUE?	YOU HAVE 7.50% OF THE INCENTIVE FEES REMAINING. ENTER THE RELIABILITY INCENTIVE FEE. PREVIOUS VALUE 3.50; INPUT A VALUE? YOU HAVE 4.00% OF THE INCENTIVE FEES REMAINING. ENTER THE ACCURACY INCENTIVE FEE. PREVIOUS VALUE 3.50; INPUT A VALUE?	
0<===			3.5	====>3.5

DO YOU WISH TO CONTINUE;"Y"=YES OR "N"=NO?

_	Unsuccessful correction of the percentage fees returns the program to the percentage correction routine. These are the old values.	The program keeps track of the fee remainder.	it telis how much fee remains to be allocated.		Successful completion of the corrections returns the program to the Main	
	WARNINGTOTAL OF FEE PERCENTAGES IS LESS THAN 15%. Unsuccessful correction of the percentage COST FEE INCENTIVE 4.00 COST FEE INCENTIVE 4.00 COST FEE INCENTIVE 3.00 COST FEE INCENTIVE 3.00 The percentage correction routine. These are the old values. REDO YOUR INPUT.	ENTER THE COST INCENTIVE FEE. PREVIOUS VALUE 4.00; INPUT A VALUE?	YOU HAVE 11,00% OF THE INCENTIVE FEES REMAINING. ENTER THE DELIVERY DATE INCENTIVE FEE. PREVIOUS VALUE 3.00; INPUT A VALUE?	YOU HAVE 7.50% OF THE INCENTIVE FEES REMAINING. ENTER THE RELIABILITY INCENTIVE FEE. PREVIOUS VALUE 3.50; INPUT A VALUE?	YOU HAVE 4,00% OF THE INCENTIVE FEES REMAINING. ENTER THE ACCURACY INCENTIVE FEE. PREVIOUS VALUE 3.50; INPUT A VALUE?	
	۸ *=	† <====	6			====>d·0

DO YOU WISH TO:

1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL DEVELOPMENT COST OF \$100,000 WILL BE INCURRED FOR EACH ADDITIONAL RUN.

2. INPUT SELECTION MENU

3. SUBMIT A CONTRACT PROPOSAL

4. EXIT

16.2
(I)

DP-3 *** DE	*** DEVELOPMENT CONTRACT SUMMARY *** TEAM	NTRACT SU	MMARY ***	TEAM 1		
	INCE	NCENTIVE PROVISIONS	SHOIS	INCEN	INCENTIVE ACHIEVEMENTS	VEMENTS
INCENTIVE AREA	WORST	BEST	MAX FEE ALLOWED	ACH I EVED VALUE	ACHIEVED FEE VALUE EARNED	FEE Z EARNED
DEV. COST FLT TST COMPL RELIABILITY ACCURACY		238 0M S 47.0M 238 WK 202 WK 85.07 91.05 160705 140705	3000	\$ 50.81M 199 WK 83.81% 143YDS	0.730M 0.0730M 1.680M	30.00 30 30 30.00 30 30 30 30 30 30 30 30 30 30 30 30 3
TOTALS			15.0%		\$ 4.161M	8.32%
TOTAL CONTRACT PRICE = \$ 55.0M	ACT PRICE =	\$ 55.0M				

From the Main menu, selection of 3 provides a printout of the database as the Report Submission Table. 1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL DEVELOPMENT COST OF \$100,000

MILL BE INCURRED FOR EACH ADDITIONAL RUN.

2. INPUT SELECTION HENU
3. SUBMIT A CONTRACT PROPOSAL MAIN MENU DO YOU WISH TO:

===>3



PROPOSAL SUBMISSION TABLE	VALUE © DP-3 NO.*!TEM***********************************
	NO. *ITEM***********************************

The result of entering "continue" is to return and reprint the Main Menu. Continue returns to the Main Menu Without submitting a report.





====>3

DO YOU WISH TO:

1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL WENTER THE TENTH DP-3 RUN AN ADDITIONAL BOXELOPMENT COST OF \$100,000 WILL BE INCURRED FOR EACH ADDITIONAL RUN.

THIS IS RUN 3 OF DP-3.

3. SUBMIT A CONTRACT PROPOSAL

Entering the team's security code will rewrite the file DATABASE IEAMXY From the Main menu, selection of option 3 directs the program to the report submission routine. This routine determines the UP reporting the current database selections in a Report Submission Table as the offering for the next reporticam approval of the Submission Table is made by entering the team's security code. The conscious security code.

the stages of contract submission including DP-3 and 4s proposed and final contract reports. Pressing < <enter>> returns the program to the Main Menu display.</enter>			Exits from the program. The data files are now transmitted to the monitor. The LINKPROJ EXEC program allows the user to reloop to the program start and begin again.	another session. This time DAIAFILE TEAMO1 A is found and so is DAIACODE TEAMO1 A. They now exist on your A disk.	
Pressi	MAIN MENU	DO YOU WISH TO: 1. RECEIVE THE TABLE OF ACHIEVED VALUES. 1. RECEIVE THE TABLE OF ACHIEVED VALUES. AN ADDITIONAL PROPERTY COST OF \$100,000 AN ADDITIONAL RECHOMENT COST OF \$100,000 AN ADDITIONAL FACH ADDITIONAL RUN. THIS IS RUN 3 OF DP- 3.	4; EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT EXIT The department EXIT EXI	BEGIN RECORDING OF TERMINAL SESSION ** NOTE:: YOU ARE NOW LINKED TO PROJMNG ON YOUR 192 DISK #* NOTE:: PRESS PF09 TO BREAK THE LINK FILE PATAINST DISKNUM A' NOT FOUND FILE DATAFILE TEAMOI C' NOT FOUND. FILE DATACODE TEAMOI C' NOT FOUND.	WALL FOR "EXECUTION TO BEGIN" EXECUTION BEGINS
==>< <en1< td=""><td></td><td></td><td>†</td><td></td><td></td></en1<>			†		

	if you misen:er your previously selected security code the following message will appear.	In case of an error you may enter 'y' to return to the TEAM query.)	The program will now proceed to check the database for previous information. It will display the data in a SELECTION MENU.
**************************************	LEASE ENTER YOUR TEAM SECURIIY CODF. OU HAVE ATTEMPTED TO FNIFR A 16AM FILE 1THOUT THE PROPER SECURITY CODE. O YOU WISH TO CONTINUE: "Y"=YES OR "N"=NO?		
	====> Y W		9

0<====

DO YOU WISH TO:

1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL DEVELOPMENT COST OF \$100,000 WILL BE INCURRED FOR EACH ADDITIONAL RUN.

THIS IS RUN 3 OF DP- 3.

2. INPUT SELECTION MENU
3. SUBMIT A CONTRACT PROPOSAL

====>3

FINAL SUBMISSION TABLE FOR DP-3

The following sequence will demonstrate first the filing of a final DP-3 contract proposal;

second we will proposal;
second we will review the program at DP-4 fourth we will review the DP-4 Selection Menu as developed from the current DP-3 data base;

next the changing of the paired sets of data for expected minimum and maximum relimability.

====>01kline

====><<ENTER>> 1HOOO1A PAUSE ; PRESS <<ENTER>> TO CONTINUE.

	NOTE the change in DP- level in this block.		This step will stop the program and return control to the EXEC, and return control to the EXEC, PROJANG EXEC. The data files are now transmitted to the monitor. The Linkproj EXEC program allows the user to the program start and begin again.	
MAIN MENU	DO YOU WISH TO: 1. RECEIVE THE TABLE OF ACHIEVED VALUES. AN ADDITIONAL DEVELOPMENT COST OF \$100,000 WILL BE INCURRED FOR EACH ADDITIONAL RUN. THIS IS RUN 1 OF DP-4.	2. INPUT SELECTION MENU. 3. SUBMIT A CONTRACT PROPOSAL 4. EXIT	PUN FILE 8092 TO 0543P COPY OUT NOHOLD The data ANOTHER RUN, 17/10/7	

λ<====

7<====



The following are DP-4 procedures. Logon as you did for DP-3.	another session. This time DAIAFILE TEAMO1 A IS found; and, so is DAIACODE TEAMO1 A. They now exist on your A disk.			The program will now proceed to check the database for previous information. It will display the data in a SELECTION MENU.
ħ−d0	BEGIN RECORDING OF TERMINAL SESSION ** NOTE: YOU ARE NOW LINKED TO PROJMNG ON YOUR 192 DISK ** NOTE: PRESS PRO9 TO BREAK THE LINK FILE DATAINST DISKNUM A' NO! FOUND. FILE DATAGOLE TEAMO! C' NO! FOUND. FILE OATAGODE TEAMO! C' NO! FOUND. PRESS < <enter> WHEN YOU ARE READY TO CONTINUE</enter>	######################################	PLEASE ENTER YOUR TEAM SECURITY CODE.	
			======================================	

SELECTION MENU RRENT VALUE @ DP-4		***Notice the value.	We are changing the maximum reliability. The new value for maximum reliability is 85. The program pairs the maximums and minimums for queries. If one is changed the program Vill ask if you wish to change the other.
RRENT VALUE @ DP-4 NO.** ROACH 1 16. FIGURATION: 2 17. FIGURATION: 2 17. FIGURATION: 2 17. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 2 19. FIGURATION: 3 19. FIGU		##CURREN	
M*****CURRENT VALUE @ DINEACTOR PROACH DANCE APPROACH 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ECTION MENU	NO. * 176. C. *	VALUÉ RELIABILITY, ALSO VALUE
Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y	SELE	NO. *ITEM******CURRENT VALUE @ DP-4, CONTRACTOR	PREVIOUS VALUE 91.00; INPUT A V DO YOU DESIRE TO CHANGE MINIMUM PREVIOUS VALUE 85.00; INPUT A V

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SELECTION MENU ****CURRENT VALUE

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		/EMENTS	FEE % EARNED	32.50 30.00 36.66 36.66 36.66	11.19%	
		INCENTIVE ACHIEVEMENTS	FEE EARNED	0.710M 1.750M 1.452M 1.681M	5.593M	
6	TEAM 1	INCENTI	ACHIEVED VALUE	\$ 50.87M \$ 199 WK \$ 143.81% \$	S	
ALUE	SUMMARY *** 1	SNOIS	MAX FEE ALLOWED	ವಬಹುತ ರಿಗುಗ್ಗರ ಕಿಡಿಡಿಕ	15.0%	
ACHIE	NTRACT SUP	INCENTIVE PROVISIONS	BEST VALUE	\$ 47.0M 202 VK 85.0% 140YDS		\$ 56.5M
	OPMENT CO	INCEN	WORST VALUE	\$ 53.0M 238 WK 78.0% 160YDS		PRICE =
	DP-4 *** DEVELOPMENT CONTRACT SUMMARY *** TEAM INCENTIVE PROVISIONS	INCENTIVE AREA	DEV. COST FLT TST COMPL RELIABILITY ACCURACY	TOTALS	TOTAL CONTRACT PRICE = \$ 56.5M	

The "PAUSE" causes the screen to retain the display until the operator is ready to continue.

IHO001A PAUSE ; PRESS <<ENTER>> TO CONTINUE.

(C)

DO YOU WISH TO:

1. RECEIVE THE TABLE OF ACHIEVED VALUES:

AN ADDITIONAL DEVELOPMENT COST OF \$100,000
WILL BE INCURRED FOR ACH ADDITIONAL RUN.

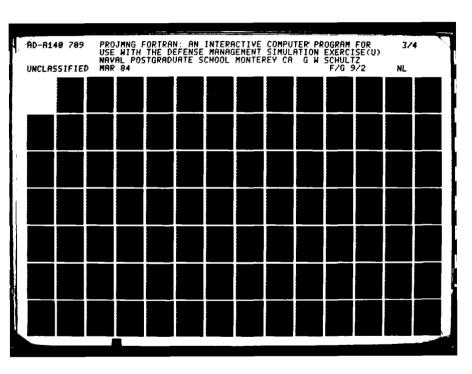
2. INPUT SELECTION MENU.

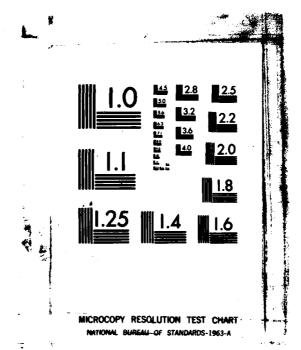
3. SUBMIT A CONTRACT PROPOSAL

====>01kline

IHOOO1A PAUSE ; PRESS <<ENTER>> TO CONTINUE.

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DO YOU WISH TO:

1. RECEIVE THE TABLE OF ACHIEVED VALUES.

AN ADDITIONAL DEVELOPMENT COST OF \$100,000
AN ADDITIONAL DEVELOPMENT COST OF \$100,000
AN ADDITIONAL DEVELOPMENT COST OF \$100,000
AN ADDITIONAL DEVELOPMENT COST OF \$100,000
THIS IS RUN 2 OF DP-4.

3. SUBMIT A CONTRACT PROPOSAL
4. EXIT

PUN FILE 8029 TO 0276P COPY 001 NOHOLD
PUN FILE 8030 TO 0276P COPY 001 NOHOLD

U<====

END RECORDING OF TERMINAL SESSION

1970 April 1 C C Requests for this document should be referred to the Suferintendent, Maval Postgraduate School, Monterey, California 93943. The following fortran code listing represents the reforested and aligned version of FROJHMG PCRTRAN for inclusion as Appendix G in a series of the same name. The thesis PROJHMG FORTRAN was undertaken in June 1983 to upgrade the computer software support for the DMS exercise. The main effort of the thesis was to make the program user-friendly. 731 XB1S727,1SUBS 7487 CBAT (48) ITYPE (48) 93943 Por a list of the Variables definitions, see the Glossary Appendix B CALI FORNIA Simulation and Computer Directorate Industrial College of the Armed Forces Fort Lesley J. Achair, Washington, D.C. CIEST 3 CTOH LOTY (48) RESB(48) DEC(3) Defense Management Simulation POSTGEADUATE SCHOOL HONTEREY, H 4 0 BARCH 1984 U 7 IPAC 48 TE 0 4 BAVAL CCBB01 000000000

ESA (48)

CCHRON

SELECT THE DP- LEVEL)
SO. 0) GOTO 33
32 ITEAM, KEP, STAT (KDF) IF (NDUMP (3, 2). NE. 0) GOTO 410 2,73x,9F7.2,7,3X,6F7.2,7,3X,5F7.2,2X,A8) VALUES) (INITIALIZE THE TEAM DATABASE) # BRR=20 RND=20 KDF T.5.08. KEP.LT. 3 GOTO Q.2) GCTO 33 (ESTABLISH IMPUT READ (LATPIL 35, ERR=20 END=20) (NDUMP (JA,K), K=1,5), FORMAT (212,11,311,21,81,1,31), X, 8F7.2,/,3x.qp. ITEA H=0 POBHAI(1X, TEAH, 'IZ, 'IS AT DP-'IT IX AE * 1X, WHAT DECISION POINT DO YOU WISH TO KNI AE * 1X, WHAT DECISION POINT DO YOU WISH TO KNI AE * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE E * 1X, WHE * ••••••• KDF=3 IP (STAT(3) -BQ-FINAL) KDP=4 IP (STAT(4) -BQ-FINAL) KDP=5 IP (STAT(5) -BQ-FINAL) KDP=6 CONTINUE CAIL ERRSET(216,1,-1,1,1) FAGEIN CAIL 32 330

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POBHAI (58 (**) 10x TO TERMINATE THE PROGRAM AT ANY PCINT, (47 X *, 1 TYPE "EME" EXIT IN RESPONSE TO ANY "YES/NO" QUERY. "/, 11,57 (**)
                                                                                                                                                                                                                      .YES/'Y'/,E/'E'/,IN/5/,DATFIL,ANT,SUB/'S'/
                                                                                                                                                                                                                                                                                                    C THE POILOHING LINE IMPEDES STUDENT USE OF INSTRUCTOR CPTIONS; MR=1 01 C.2.
                                                                                                                                                                       IAG ITEM STORFL
(5) , NDUNP (5,5), ADUNP (5,28), DPCOST, HAXDP
18 (6)
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1610, IBADET, TRADER
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BSHAX ESHIN PESHIN CLHAY CDHIN
OT (25), YC (6), CTC (8), DD (32), HIS (9)
                                                             KDP, (48,5)
                                                                                                                                                                                                                                                    21, TEAM 21, 2 E(11, 11), IXBASE(11)
                                                                                                                                                                                                                                                                                                                                                                                                DO 300 I=1,4
                                                                                                                                                                                                                                                                                                                                                                                 HR=0
                                                                                                                                                                                                                                                                                                                                                                                                                300
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PREPROCESSING TURNS AT A DP (UPDATE DATABASE BY 'SELECTION' MENU) (START FROM LAST COMPLETE DATABASE) (DETERMINE DP, DECISION POINT; AND, PROMPT REFORT SUBMISSIONS) JDP=KDP-1 GONTINUE JDP=KDP-1 GOTO 75 CONTINUE PROCESSI CHECK THAT PEE TOTAL PERCENTAGE (STUDENT SPECIFIC PROCESSING TO PROVIDE FURTHER DATA AND PREVENT UNDO WASTR OF CALCULATION TURN; AFTER 10 CCST OF \$100,000 PROCESSING FER IS ASSESSED.) CALL SETUP (KDP) DATA CALL SETUP (KDP) CALL SETUP (KDP) O.FIMAL KDP=4 O.FIMAL KDP=5 O.FIMAL AND. MR.EQ.O STOP O.FIMAL AND. MR. NE.O GOTO 859 NEW DP=KDP CONTINUE PRECALCULATION IF (MR.NE.0) GO TO JDP=KDF SELECT(KDF) CALL STORE GOTO 207 SELECT (JDF) CALL PRCTCK CCMINUE HANNAN H 231

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FILE OF DE-"II, DECOST.GT.O.) PRINT 225, DECOST
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INPUT SELECTION HENU.')
SUBHIT A CONTRACT PROPOSAL')
SUBHIT A CONTRACT PROPOSAL') FOR CALCULATIONS) (ADD THE COST FOR THIS ERINTOUT) READ (IN 208, ERR=240, END=240) ANT PORMAT (1) IF (ANT.EQ.E) CALL EXITS DPCOST=0.0

DC 876 IKDP=3, KDP

IF (ADURP (IKDP, 28), G1.10.)

DFCOST=DPCOST+(ADURP (IKDP, 28)-10.) * 100000.

IDURP=ADURP (KDP, 28)+1

(EUPPER DATA ORGANIZATICH FOR CAL'

IP (BR. WE. 0) GOTO 415

CALL STORE PRINT 214, IQUESES PRINT 214, IQUESE PRINT 217, IQUESE CALL GET (KDP) IP (KDP) CALL INPUTS CALL FRICKS PORMAI (1X, II, ". MCNITOR"'S 4 15 IF (ANT.NB. 1) GOIC 226 IF (SICRFL.EQ.999.) GOIO POBBAT (1X, II, ' . EXIT' PORHAT (1X, '2. FORMAT (1X, "3. 222 104 104 208 212 213 876 C 875 225

.6 28) = A DUNP (KDP, 28) +1. 05T+100000. IF (HR. EQ. 0) ADUMP (KDP. 2) IF (ADUMP (IKDP. 2) DPCOST=DPC

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DO 110 H=1 INA
IP (OTT (M) -0.1) 110 110 115
IP (ITERH(M) -IDE-1) 110,120,110
CONTINUE
GO TO 140
                       GOTO (90, 100), KKPP
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CAIL SE
(WTEMP(1).EQ.3.OR.WIENE(1).EQ.IDP) GOTO 130
ITCT=0
                                                                      NTEMP (1) =KDP
                                                                                      CALL GET (IVER)
                                                                                                                                                                                                                   IDP=7
ITC1=-1
ITAB(25)=IDP
                                                                              DO 650 IVER=3, KDP
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IF (IVER. BG. KDP) GOTC 150 IF (IVER. NE. KDP-1) GCTO 850 CALL REBUN CALL HOD9

(PRINTOUT THE TABLE OF ACHIEVED VALUES) (PREPARE BUFFER DATA FOR RELCOPING) repcht Perf CALL PROSUM 450 150

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IF (MR. NE. 0) GOTO 859 GOTO 230

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CALL GET (KDP)
PRINT 860
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IF (NR. PO. 1) GOTO 862 IQUREZ=ICUESE IQUESE=ICUMR2+1

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	ũ	SS FOR DP-',I		ME. 1) GOTO 877 EE SENT TO THE	, end = 870) and	10.°	·, · NOCONT
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IF (ANS. EQ. IQUESE) STCP



THIS SUBRCUTINE PROVIDES A COMMON EXITING ROUTINE FROM ANY YES/NO OUTRY IN THE PROGRAM. IT CONSIDERS THE NEED TO CLOSE ANY RECORD SESSIONS IN EFFECT. ALL DATABASE VARIABLES MUST BE ACCESSIBLE TO "FINISH" THROUGH THIS SUBROUTINE. PRINT 894 Y-AXIS*) READ (IN * , ERR=859, END=859) YAN PRINT 892 Y-AXIS*) READ (IN, * , ERR=859, END=859) YAX THE FORMAT (1X, "LOWEST VALUE FOR THE OPTIN 75 FINISH FORMAT (1X, "HIGEEST VALUE FOR L (YMN YMX) 10 UESC CALL OPTIN 10 UESC GOTO 75 10 UMSZ CALL FINIS 10 LL STORE CALL SETUP (KDF) CAIL FLTSCI IF ANS.EQ. 10 IF ANS.EQ. 10 IF ANS.EQ. 10 IF ANS.EQ. 20 IF ANS.EQ. 20 IF ANS.EQ. 20 IF ANS.EQ. 20 IF ANS.EQ. 20 870 892 891 894

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TES, TEEN)		* N N	- L I	(INSTRUCTOR	**************************************	CTOH (3), XMIS (2), ISUBS (48) 18)
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		C. PRCGBAR TIC C. PRCGBAR TIC 999	C SO CA		C ************************************	

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/ STAT (5), NDUMP (5,5), ADUMF (5,28), DPCOST, MAXDP

ა 2

THE MENU GENERATED FROYIDES BOTH A TABLE TO VERIFY THE CURRENT VALUES OF INPUT VARIABLES, AND BNABLES CHANGE OF THE DATA BY EITHER TOTAL LIST OF DATA, BY PAGE OF DATA, OR BY INDIVIDUAL VARIABLE, THE DATA INFUTS ARE ALSO CHECKED FOR VALIDITY, WITHIN DESIGN RANGE, AND ASSISTY UPDATES BY PROMPTING RELATED GROUPS OF DATA AND BY SPECIFFING GANE RANGES. , I SUBS (48) , ADUME (5,28), DECOST (482), IPC(48,5)
(482), JAIN IC, IFIG, KDP, NE
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PRINT 14 ITEAM MAXEP STAT (BAXDP)
REAL+8 STAT
INTEGER ANS,IN/5/, E/'E'/, YES/'Y'/, ANG/'N'/
CALL ERRSET (218,1,-1,1,1)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             6.2, 4X,
                                                                                                                                                                                                                                                                                                                                PRINT 25 MEP WIGHE KNDF 35 ADURP (KDP 3) ADURP (KDP 3) ADURP (KDP 3) ADURP (KDP 3) ADURP (KDP 3) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 4) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADURP (KDP 2) ADU
                                                                                                                                                                  GET (JDP)
FRICHS (CLRSCRN
SETUP (KDF)
```

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1200



:6 PCSMAT(15X, *****0, BONE*******31, CHANGE BY FAGE****)
PCSMAT(13X, SELECT AN ITEM WHICH NEEDS TO BE CHANGED FCR DP-", I1
GOTO"130 0, EAR=41, END=41) (IPG(I), I=1,4) (ZEROIZE PAGE FLAGGING) RAH FROCESSIN FRICHS (*CLRSCRN 4025 I=1,4 Z CONTINUE Ġ CC NT I NUE EAGEIN 10 . E . = POBHAT (* FETE CAIL G0 10 4015 4020 4025 132 C 04 35





A CONTRACTOR A

IT (KEP.GE. 4. AND. (ANS. EQ. 1. OR. ANS. EQ. 2))

CALL FRICHS ("CLRSCRN")

IF (KDP.GE. 4. AND. (ANS. EC. 1. OR. ANS. EQ. 2))

PORMAT (" AT DP-4 CONTRACTOR AND GUIDANCE APPRCACH ARE FROZEN" " AND. GUIDANCE CONFIGURATION HUST BE SOLELY EITHER "A" OR "BA." CAIL CHANGI(NC)
IF (NC.EQ.1) .CR. (NC.EQ.2)) GO TO 10
PRINT 230, NC
POBRAT (/ CONTRACTOR= IS INVALID; PLEASE RETYPE CONTRACTOR
* NUMBER: EITHER "1" OR "2".()
GO TO 200 CAIL CHANGI(ICCFG)

IF ((ICOFG-EQ-1) -OR. (ICOFG-EQ-2)) GOTO 10

PRINT 310, ICOFG

FORMAT (/, GUILANCE APPROACH=",12," IS INVALID; FLEASE BETYPE GUI

*DANCE APPROACH; "1" OR "2".)

GO TO 300 IF (KDP.GE.4.AND. (ANS.EC. 1.OK.ANS.EC.2)) GOTO (160 100 401 500 600 701) TANS
0,400 500 600 700 800 900 1000 1100 1200
0,1800 1900 200 200 10 6,220 6,230 0,240 6,250 0
0,3100 41 3200) fans BEAD (IN, *, ERR=133, END=133) ANS PUT PROCESS IP (AMS.Eg. 0) RETUBN ----32) GO TO 160 CALL BIITS *GGTG 10 IF (AMS.LT.7. AME.KDP.GT. GGTC (2005) *,1300,1400,1500,1600,500 *,2600,2700,280C,2900,30 7 A T A d CONTINUE 6010 10 RETORN 162 0000 0000 200 200 200 310

IF (HIS (6).GE.1) .AND. (HIS (6).LE.4)) GOTO 701
PRINT 410, HIS (6)
PORHAI (7, GUIDANCE CONFIGURATION=,12, IS INVALID; RETYPE GUIDA GO TO 400 CALL CHAMS 1 GOTC 405

IF (RDP-RO. 3) GOTC 405

IF (ADUMP (RDP. 5) .GT.0.) CTC(5) = 0.

IF (ADUMP (RDP. 5) .GT.0.) CTC(5) = 0.

IF (ADUMP (RDP. 5) .GT.0.) CTC(5) = 0.

FORMAT(AT DP-4 FINAL GUIDANCE CONFIGURATION MUST EE SELECTED.*

FORMAT(AT DP-4 FINAL GUIDANCE CONFIGURATION.*)

FORMAT(AT DP-4 FINAL GUIDANCE CONFIGURATION.*)

GOTO 701

IF (AIS (6) .GE.1) .AND. (MIS (6) .LE.4) GOTO 701

IF (AIS (6) .GE.1) .AND. (MIS (6) .LE.4) GOTO 701 CAIL CHANGE (CTC(8))

XC8 = 1.5

IF (CTC(8).GE.XC8) GO TO 10

PRINT 5 0 ...

PRINT 5 0 ...

PRINT 5 1 0 ...

PRINT 5 1 0 ...

POBMAT (16+ ...

CTC(8) = XC8

PRINT 5 2 ...

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POBMAT (PRINT 640 "VALUE")
PRINT 545 CTC (7), XC7
CTC (7) = £C7
PRINT 620 CTC (7)
FCHMAT (1H+, "VALUE ENG FUNDS = GO TO 600 GOTO CAIL CHANGE (CTC (5)) CHANGE (CTC (7))) -GE. XC7) 402 410 500 505 510 600 600 610 131 515 **520 525** 620 200 200

A STATE OF THE STA

ON THE HISH IC CHANGE GUIDANCE CONFIGURATION: "Y "= YES *DO YOU WISH TO CHANGE GUIDANCE CONFIGURATION: "Y "= YES HAVE BEEN RESET TO \$0.0*) (HIS (6) - BQ 1) - OR (HIS (6) - BQ - 3) GOTO 750 (20(2) (6).Eq.1.CR.HIS (6).Eq.3) GOTO 401 · ARE NOT REQUIRED AND HO, 'EARAILEI DEV PUNDS') 30, BRB=704, BBD=704) AMS 65, ERB=750, END=750) ANS · ARE REQUIRED. .) EL DEVELOPHENT 1 ATTENPT TO A 8PT TO CHANGE 5(5).GI.0.0) GO TO 10 'EQ. E) CALL EXITS 703 710 720 725 730 750 755 160 765 701 702 704 705

PIEASE REENT ANGE(QT(2))
1. GE. 20. AND.QT(2).LE.40.)GO TO 10
1305 (QT(2)
(IX (HOICE QUALIFICATION TESTS HUST BE GREATEB THAN 20 AND H 40. YCUR QT(2) = ,F2.0) CALL CHANGE(YC(1))
IF (YC(1), GE.O. AND.YC(1).LE.100.0) GO TO 10
PRINT 80 5, YC(1)
FORMAT (** RELIABILITY EXCEEDED 100%; RELIABILITY=*, F3.1, *.*, /, ', CONTOURNER RELIABILITY-', CONTOURNER RELIABILIT EXCEEDED 1000YDS; ERROR=',F3.1," CHANGE (YC (4))

(4) GE. 0. AND. YC (4) . LE. 1000. 0) GO TO 10

1105 YC (4)

11 ERROR EXCEEDED 1000XDS; ERROR=",F3. ANGE(YC(5)) GE:0.:AND.YC(5).LE.1000.0)GO TO 10 CALL CHANGE (YC(3))
IF (YC(3) & E. 0 ** AND.YC(3).LE.100.0) GO TO
PRINT 805, YC(3)
GOTO 1000 CAIL CHANGE(YC (2))
IF (YC (2) GE. 0 . AMD.YC (2).LE.100.0) GO TO
PRINT 805, YC (2)
GOTO 900 GOTO 400 GO.ANC) GO TO 700 CAIL CHANGE(QT(3)) 1000 1100 1105 1200 1300 1305 1400 **9**0 805 ၁၉ ၁၉



FR 101 (3) 0 GE 3 (3) 1 LE 9 (5) TO 10	IER THAN 3 AND	IER THAN 2 AND	GREATER THAN 2	TER THAN 3 AND	LESS THAN 25.	COST, ALSO.")
PRINT 114 05 01(3) 4 10 10 10 10 10 10 10 10 10 10 10 10 10			다 전			CP MENT
PRIMIT (1) OF COLL CHANGE (CT (6) LE.9.) GO TO TREES THAN 9. YOUR TESTS = 'F1.0) TEST CALL CHANGE (CT (6) LE.6.) GO TO THE COLL CHANGE (CT (6) LE.6.) GO TO THE CT CALL CHANGE (CT (4) LE.4.) GO TO THE CT CALL CHANGE (CT (4) LE.4.) GO TO THE CT CALL CHANGE (CT (4) LE.4.) GO TO THE CT CALL CHANGE (CT (5) LE.9.) GO TO THE CT CALL CHANGE (CT (5) LE.9.) GO TO THE CT CALL CHANGE (CT (5) LE.9.) GO TO THE CT CALL CHANGE (CT (5) LE.9.) GO TO THE CT CALL CHANGE (CT (5) LE.9.) GO TO THE CT CALL CHANGE (CT (5) LE.25.) GO TO THE CT CALL CHANGE (CT (5) LE.25.) GO TO THE CT CALL CHANGE (CT (5) LE.25.) GO TO THE CT CALL CHANGE (CT (5) LE.25.) GO TO THE CT CALL CHANGE (CT (5) LE.25.) GO TO THE CALL CHANGE (CT (5) LE.25.) GO TO THE CALL CHANGE (CD MX) CALL CHANGE (CD MX) CALL CHANGE (CD MX) CALL CHANGE (CD MX) CALL CHANGE (CD MX) THE COLL CHANGE (CT (5) LE.25.) GO TO THE CALL CHANGE (CD MX) PRIMIT (19 SE TE CT TESTS HUST BE GREAT COLL CHANGE MINIH READ (1M 25 20 EER = 1900 ANS THE CALL CHANGE CT OTO THE CALL CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE CALL CHANGE CT OTO THE	KUST	HUST	STS	HUST	O THAN	_
	TO 10 TESTS	TESTS	TO 10	TO 10 TESTS	GO TO (MINIMUS
				IF (OT (5) GR. 3. AND.OT (5) LE.9.) GO PRINT 1725 OT (5) FORMAT (1x, GUILANCE QUALIFICATION GC TO 1700	CALL CHANGE(91(1)) BE 10. AND 91(1) LE.25.) PRINT 1835.01(1) PORMAT(1X, FLIGHT TESTS NUST BE 60 TO 1800	



PRINT 2210
FUEBAT (* DO YOU DESIRE TO CHANGE MINIMUM FLIGHT TEST COPPLETION, ALSC.)
READ (IN 2520 ERR=2200 END=2200) ANS
IF (AMS-EQ-E) CALL EXITS
IF (AMS-EQ-E) GCTO 10
FEINT 2296 TDMIN GOTO 10
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FEINT 2296 TDMIN GOTO 10
FEINT 2296 TDMIN GOTO 10 * DO YOU DESIRE TC CHANGE MINIMUM RELIABILITY, ALSO. *) MAX COST (CD41N) IN IS LESS THAN MIN COST. CHANGE (FCDRIN) CAIL CHANGE(FIDMIN) GOTO 10 CAIL 1995 2300 2310 2898 2100 2200 2210 2296 2400 2500 2510 2520 2505

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CHANGE (PREMAX)

CAIL

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CHANGE (ESHAX)

CAIL GOTO

2800

CHANGE (ESHIN)

CAIL

2900

CHANGE (PESHIN)

CAIL G010

3000

CHA NGE (DD (13))

CAIL

3100

S 3200

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COMPANIED SELECTION SELECTION DECENTION ACCORDED

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INTEGER DATCOD 11 P P. P. ANT.

CCHON STORED STAT(5) NDUMP (5,5) ADUMP (5,28), DRCCSI, MAXDP

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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 FORMAT (1x 'PREVIOUS VALUE 'I3': INPUT A ERTIED (IN,*, ERR=150, END=150) IXX
                                                                                      PCRMAI(1X, PREVIOUS VALUE , F6.2, INPUT , INPUT , INPUT , INPUT , INPUT
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                SUEFOUTINE TEAMIN (ITEAM, MR, DATFIL)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      INTEGER IN/5/
CAIL ERRS ET (218,1,-1, 1,1)
CALL ERRSET(218,1,-1, 1,1)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             BETURN
CAIL EXITS
GO TO 120
END
                                                                                                                                                                                                                  FETUEN CALL EXITS
                                                                                                                                                                                                                                                                                                                                                                                                              *
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                                                                                             130
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EMIND TO CODE.

REALD TY CODE.

REALD DATCOD SERRE 450, END = 450) INCOD

REALD DATCOD SERRE 450, END = 450 USERIC

REALD DATCOD SERRE 450, END = 450) USERIC

REALD DATCOD SERRE 450, END = 450) USERIC

REALD DATCOD SERRE 450, END = 450) USERIC

SERRE 450, END = 450) USERIC

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(GET THE TEAM NUMBER)

(CHECK THE MONITOR'S FLAG)

(IF NO FILE EXIT) 7 ITEAMB=999
IF (FLAG. EQ. FL21. OR.NR.NE. 0) GOTO
READ (5, *) ITEAM
READ (5, 95) FLAG
READ (9, 16, ERR=17, END=17) ITEAMB
FORMAT (12)

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IF (ANS NE 4) GOTO IF (MR. NE 2) STOP	*OBMG DISK: Y/N ?*)		SETUP (KDP) STORE	FRICKS (*CF	CAIL FRICMS ('PUN ', DATAFILE', ITEM) ', CLOSE ', NOCONT '	STOP CCHIINUE		IF (MR.EQ. 1.AND.ITEAMB.EQ.ITEAM) RETURN TH /MR.EQ. 1.AND.ITEAMB.EQ.ITEAM) RETURN	TOSTINOS TO THE PROPERTY OF TH	PCHMAI (* RECORIS DO NOT EXIST	FORMAT (* WHAT TEAM NUMBERS') READ (IN. * PRR=495, END=495) ITE	CONTINUE CONTINUE DE OUTENDE LE OUTENDE	F (ITEAM EQ. 1) ITEM=IEM 01 F (ITEAM EQ. 2) ITEM=IEAM 02 F (ITEAM EQ. 3) ITEM=IEAM 03	P (ITEAM.EQ.4) ITEM=TEAM P (ITEAM.EQ.5) ITEM=TEAM P (ITEAM.EQ.6) ITEM=TEAM	
22	27	28				877	485	2	30	44	25	32			

THERMS TO SECOND THE SECOND SE READ (9 16 ERR = 30 END = 30) ITEANB
READ (DATCOD, 95 ERR = 450 END = 450) ICODE
READ (DATCOD, 230 ERR = 450 END = 450) ICODE
READ (DATCOD, 230 ERR = 450 END = 450) IFAULT
IF (ICODE, 50 BLK, 0R, ICCDE, EC.ZERO) GOTO 100
GOTO 70
PRINT 110
ENCOURAGED TO CHANGE YOUR SECURITY CODE?*** *PERH*) FORMAT (* ENTER YOUR NEW CODE. *)

READ (IN, 95, ERR=120, END=120) ICODE

IF (ICOLE. RQ. BIK. OR. ICODE. RQ. ZERO) GOTO 120 IP (NR.EQ. 0) GOTO 15
REWIND 9
READ (9 16, ERR= 485, END = 4 ES) I TEAM! CALL EXITS CALL FRICHS (PILEDEF FORMAT (* *****YCU ARE #CALL FRICMS('FILEDEF CCNTINUE 170 120 35



PROPE MONITOR. IPAULT+1
PORMAT(' YOU HAVE ATTEMPTED TO ENTER A TEAM FILE WITHOUT THE E CONTACT FILES. () FORMAT (* PLEASE ENTER YOUR TEAM SECURITY CCDE.*)
READ (IN, 95, ERR=15, END=15) INCOD
IF (INCCD. NE. I CODE) GO TO 200
REHIND DATCOD
NE.FL21) HRITE (EATCOD, 95) ICODE
PORMAT (A8)
NE.FL21) WRITE (DATCOD, 230) IFAULT FURTHER QUESTIONS PLEASE SEE YOUR CLASS. . <<ENTER>>. PRINT 455
FORMAT(1X 'YOUR INPUT WAS READ INCORRECTLY.' // EREOR.') PRINT 310 ITEAM IFAULT **

*IX HCRE THAM ** 13 ** TIMES ** 17 ** PLEASE LOGOPF AND SICP

SICP
CCITINUE REWIND DATCOD HRITE (DATCOD, 95) ICODE HRITE (DATCOD, 230) IFAULT FORMAT (13) IF (IPAULT-LT-5) GALL IF (IPAULT-LT-5) GOTO THIS SUBRCUTINE ENAELES MASS PAGE DATA INPUT PAGEIN IF (FLAG. NE.FL21) BETURN IF (FLAG. NE. FL21) IF (FLAG. NE.FL21) IF (FLAG. NE.FL21) FORMAT (
PAUSE ': PRESS <
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fream Femax remin Fesmin Clhax CDMIN, QT(25), YC(6), CTC(8), DD(32), HIS(9) , ERR = 600, ENL = 600) NC CALL PRICES ("CLRSCRN DO 11 INV=1,4 Y', ANO/'N'/,E/'E'/,IN/5/,QDP ITO[6] CONTINUE CONTRACTOR NUMBER, FORMAI (1X, *****INPUT PAGE GUIDANCE APPROACH GOT 0 15 CAIL ERRSET(218,1,-1,1,1) IF (IFG (INV) - EQ - 1) COMMON RS COMMON RS COMMON TO THE COMMON RS CO PORMAT (* PCERAT (* CCAMON 700



PORMAT(' GUIDANCE CONFIGURATION (1-4; MOT 1 OR 3 AFTER DE-3')

PERMAT(' GUIDANCE CONFIGURATION (1-4; MOT 1 OR 3 AFTER DE-3')

PERMAT(' MAINTAINABILITY ENGINEERING FUNDS IN \$H:')

PERMAT(' WALUE ENGINEERING FUNDS IN \$H:')

PREAD(IN,* ERR=600, END=600) CTC(8)

PREAD(IN,* ERR=600, END=600) CTC(8)

READ(IN,* ERR=600, END=600) CTC(7)

PORMAT(' PARALLEL GUIDANCE FUNDS IN \$H:')

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PRINT 100 NC CALL EXITS FG.EQ.1) .OR. (ICOFG.EQ.2) PRINT PRINT PRINT PRINT PRINT PRINT PREMTER GUIDANCE APPROACH ILL PREMETSO, END=150) ICOFG GO TO 80 715 **2**€ 705 710 90 100 720 130 80

Market | Comment

" GUIDANCE CONFIGURATION="12" IS INVALID."
GUIDANCE CONFIGURATION: "1" "2", "3", OB "4".")
ERR=175, END=175) HIS (6) .AMD. (MIS(6).LE.4)) GOTO 180 |HIS (6).GE.1) PRINT 49 PRINT 165 PORMAT (/ * RETYPE READ (IM, *

165

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160

IF ((ICOPG.EQ.1)

IX, DO YOU WISH TO CHANGE GUIDANCE CONFIGURATION: "Y"=YES 1H+, "ARE NOT REQUIRED, AND HAVE BEEN RESET TO \$0.0") (H15 (6) .EQ.1) .OR. (HIS (6) .EQ.3)) GOTO 300 ENG FUNDS = \$', F5.2) "FIRALLEL DEV FUNDS") GOTO 230 (8).6E.XC8) GOTO 205 (F \$', F5.2) .GE. XC7) 260 245 **C** 205 220 175 180 185 190



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                                              "1", "2", "3" OR
                                                                                                                                                                                                                                                                                     "*****INPUT PAGE 2 DP-', I1, ' INFO. *****')
*B "N"=NO?")
BEAD [IN 54, BRR=255, END=255) ANS
FORMAT (A1)
IF (ANS. EQ. A) CALL EXITS
IF (ANS. EQ. A) GO TO 360
PRINT (ANS. EQ. A) GO TO 360
FORMAT (AX, PLEASE RETYPE GUIDANCE CONFIGURATION;
CALL CHANGE (MIS (6))
GOTO 160
                                                                                                                                                                                                                                                                    CALL EXITS
                                                                                                                                                                                                                                                                                                           MOTOR RELIABILITY.
                                                                                CIC(5).GI.0.0) GOIO 360
                                                                                                                                                                                                                             CAIL FRICHS ("CLESCRN")
DO 361 INV= 4
IF (IPG (INV)- EQ.2) GOTO 362
CCHINUE
GOTO 445
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M. *, ERR=610, END=610) YC(1)	/30 (* AIRFRAME RELIABILITY.') M/2, ERR=610, END=610) YC(2)	(* LAUNCHER/GSE RELIABILITY. *) M. *, BRR=610, END=610) YC(3)	(* PIRE CCNTROL ACCURACY.") Mg. *, Err=610, End=610) YC(4)	(* GUIDANCE ACCURACY.') M. *, ERR=610, END=610) YC(5)	(* MOTOR CUAL TESTS: 20-40.") N# *, ERR=670, END=610) QT(2)	(* AIRFRANE QUAL TESTS: 3-9.*) N.*, ERR=610, END=610) QT(3)	(* LAUNCHER/GSE QUAL TESTS:2-6.") % *, ERR=610, END=610) QT(6)	(* FIRE CCNTROL QUAL TESTS:2-4.") M,*, ERR=610, END=610) QT(4)	(' GUIDANCE SYSTEM QUAL TESTS: 3-9.")	(* PLIGHT TESTS:10-25.")	26 GE. 20 AND. QI(2) LE. 40.) GO TO 385	MUST BE	GO TO 382 IF (OT (3), GE. 3 AND. OT (3) . LE. 9.) GO TO 400 PRIME 491
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THA M GREATER (A TREFAME QUALIFICATION TESTS MUST BE M 9. '/ YOUR QUAL TESTS= ', P2.0)

GO TO 410

IF (OT (5), GE.3.AND.QT (5).LE.9.) GO TO 430

FRINT 425, QT (5)

FRINT 425, QT (5)

FORMAT (1x, GUIDANCE QUALIFICATION TESTS HUST BE GREATER THAN 3

CALL CHANGE (QT (5))

GO TO 420

IF (QT (1), GE.10.AND.QT (1).LE.25.) GO TO 440

FRINT 491

PRINT 495, QT (1)

FORMAT (1x, FLIGHT TESTS HUST BE GREATER THAN 10 AND LESS THAN 4.7)

**/* YOUR FLIGHT TESTS 17 F2.0)

GOTC 447





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(IN *, ERR = 630, END = 630) ESMIN

OT=15, -PCDMIN-PTDMIN-FRSMAX

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IF (CTC(8) GE A DUMP (JD P, 1)) GOTO 940

CTC(8) = A DUMP (JEP 1)

PRINT 935, JD P, JDP ADUMP (JDP, 1), KDP

FCENAT (1X, HAINTENANCE ENG FUNDS ARE LESS THAN THOSE AT DP-', I1,

ECHAT (1X, HANE BEEN RESET TO THE DP-', I1, FIGURE: \$' F5.2', '1/,

*, DO YOU WISH TO RESET DP-', I1, MAINTENANCE ENGINEERING FUNDS: "Y' COMÍCIA CPUMAI, CEDMIN, ECPÉIN, X. MTEMP (25), COV. C. 10, FRADET, TRADE CTRADEA, DAMI, DAME, DEF, SUR COSTÁ, COSTÓ, COST 6 EDIT JDF=KDP-1 3/2 HAB IF (JDF-LT-3) JDF=3 NSTTF = 17 DP-4 || 2888 2889 93 ၁၃၁၉ ၁၃၁၉ 28

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GE ALUMP (JD P. 2)) GOTO 950

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TO 950
TO 3889
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FORMAT (A 1)
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NC (NIEMP(1) . EC. 3) GOTO 1919 (IDP . NE. 0) GOTO 1920



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902 J=IFAC(H)
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* (OTY (M) -1.0) ** (1.0-ALN (M))/RESHIN (JJ))
                                                                                                                                                                   SHIN(JJ)
A) +AJJ
- (RESU(M) * (20.0
RESHIN(JJ))
         260 DO 268 I=1,10
J=I+3
J=I+3
JJ=IFAC(H)
IF (DD (J))
261 AJJ=RESU(H) #20
262 TAE (1,1,3) = D
                                                                                                                                                                                   268 CCMT
119
                                                                               257
                                                                                                                  255
256
251
251
                                                                    250
                                       124
                                                 122
225
255
```

SSENS SERVE SERVE SERVE SERVE DEPEND 1998

1 (48) 1 (48) 1 (48) 1 (48) 1 (48) MAA=ABS (TAB (K, J, S) -TAB (K, I, S) TAB (K, I, 1)) / (YF (M) *AAA)

CCNTINUE

CONTINUE

IF (CDMAX, GT. 0) GOTO 100 ESHAX ESHIN FESHIN CDHAX CDHIN, QT (25), YC (6), CTC (8), DD (32), HIS (9) IPC (48,5) CCPHCN CP STRADEA, DA CCHHON CCHHON CCREON COMPON COMMC SFCDM DO 40

ZERO EREORS GO TO 110

TERM1=0.0

TERM1=(CDMAX-CDMIN) /FCDMIN

IF (TDMAX-GT.0) GOTO 120

GO TO 130

UL WAS ADDED IN MAR 84 TO PREVENT DIVIDE BY ZERO ERFORD

ZERNUL-EQ.0) ZERNUL-EQ.00) ZERNUL=0.0000001

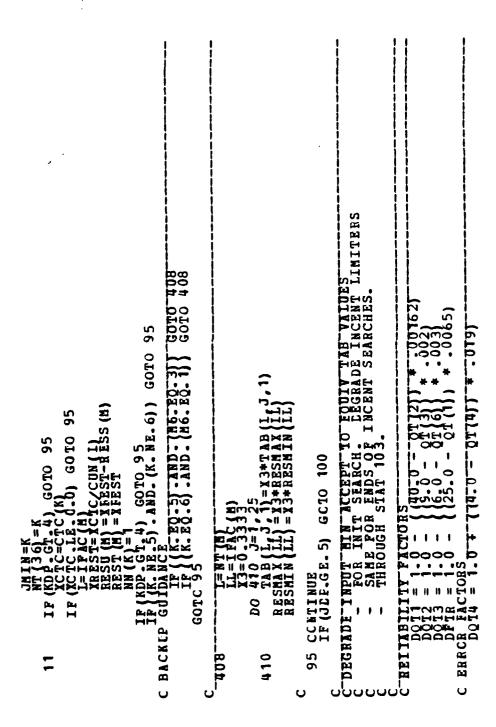
TRADET=TERM 1*FTDMI N (ABS(ZERNUL))

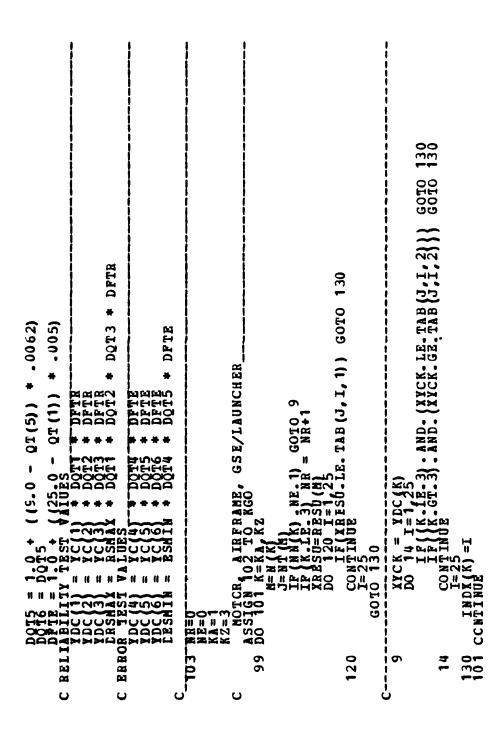
IF (RSMAX-GT.0) GOTO 140

TRADER=0.0 ZER NUL=RSMAX-RSMIN IF (ZERNUL-EQ.O.O)ZERNUL=0.0000001 IF (ESMAX-G)GOTO 160 TRADEA=0.0 TO 170 ZER NUL = CPUMAX - CPUMIN IF (ZERNUL . EQ. 0.0) ZERNUL = 0.0000001 TRADEP = TERM 1*FCPMIN/(ABS(ZERNUL)) ZER NUL = ESMA K-ESHIN IF (ZERNUL BO. 0.0) ZERNUL = 0.0000001 IF (CPUHAX GT.0) GOTO (80 TRADEP = 0.0 73MARO7 REVISED TO DEGRADE TEST VALUES - EQUIVALENT TABLE VALUES. ZERNUL W ဗ္ဗ 00 9 9 100 130 140 150 160 170 180 COCO Ç C

San San San

TIME , TRADER PESMIN CDMAX CDMIN, CTC (8) DD (32), MIS (9) COMPILER. THE DR (6) NACINFIDE Y, C10, TRACET, CMAT (48) ITYPE (48) IPC (48,5) ALL m 2/84; IT WAS RESETTING KDP TO 95 GOTO THIN (H) LE.O) THIN (M) = 50.0 IQ.IM. 201).08. (KIQ.GT.208)) STEMS KIC-200 AIONE AIONE AIONE AND. (MG.GE.3)) GOTO GUIDANCE (K"WE"5) .AND. (K.NE.6)) GOTO TRC(M)=5 KP=K PRIMARY IF (K. EC PRIMARY IF (K. EC CCBBON IS IS DESIGN n A n #B#





DRSMAX) GOTO 159 PREVENT "PERFORMANCE SLIP"

I TAB (20 K 2)

I NDX (R) - GE. I) GOTO 1450 I = INDX(K)
RATIO(K) = TAB (J, I, 3)
Y(K) = TAB(J, I, 2)
CONTINUE
GOTC KGOA, (31,38) GOTO KGO, (102,56) TO KGCB I=INDX(K) TAB(20, K, 2) = I XY2=Y {2} XY2=Y {2} XY3=Y {3} IF { XY1 * XY2 DEC { 1} = BATIO { 1} DEC { 3} = BATIO { 2} GOTO { 3} = BATIO { 3} RAE 3 BASSIGN 44 DO 35 N 44 DO 35 N 44 DO 35 N 44 DO 35 N 14 INDX(K) 150 30 160 18 TO

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HK=K
DECHIN=XDECK
|} GOTO 39
|HAN BELIABILITY TRADE-OFF FACTOR
                               = INDX(K) + 1

= GT \cdot 25 IND X(K) = 25
                                                  XRESU(H) = XRESU(H)
RESU(H) = XRESU
REST(H) = XRESU+RESS(H)
GOTO KGOB, (44,80)
                                                                                                                                                                                                                              KA=1
KB=3
ASSIGN 44 TO KGCB
GOTO 160
                                                                                                                                                                                                                  GOTO 3
                                                                                     DECMIN=XDECK
MR=K
                                                                                                                                                                                                             =NR+1
(NR-LT-3)
                   35
                                                                                                                           THE
                                                               HAX
                                                                                                   24
24
                                                                                                                                                                                         HAX
                                                                                                                                                                                                                              39
1470
                                                                                                                            U
                                                                                                                                                                                          U
                                                               C
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W)

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GO TO 62
                                                                                                                                                                                                                        IF (X, \{4\}) + Y(KP)).GT. (DESHIN /YF(H)))
C PIRE CCNTROL GUIDANCE A, GUIDANCE B, GOTO 99 GOTO 99 GOTO 61 KR = 4 COTO 99 GOTO 99 GOTO 61 KR = 4 COTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 99 GOTO 61 KR = 4 KR = 4 COTO 99 GOTO 61
                                                                                                                                                                                                                                                                                                                 (RATIO (4), LE. RATIO (KP)) GOTO 66
(NN (KP) - EQ. 1) GOTO 68
HK=KP
                                                                                                                                                                                                                                                                                                                                                                                                                                70 IF (RAIIO (HK) .GE.TRADEA) GOTO 61
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              =INDX (K) + 1
•GT • 25) IND X (K) = 25
                                                                                                                                                                                                                                                                                                                                                            GOTO 70
66 IF (NN (4) . EQ. 1) GOTO 64
68 HK=4
                                                                                                                                                                                                                                                         KZ=6
ASSIGN 80 TC KGOB
GCIO 160
                                                                                                                                                               KZ=6
ASSIGN 38 TC KGOA
GCTO 150
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             IF (I
                                                                                                                                                                                                                         38
61
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THE INF. IDE COV. C10, TRADER, PRA, PRICE COMMON REST (48) TARECT (48) TARECT (48) TEND 100 9999 88

2RSU1-2IB1)/(ZIB2-ZIB1))*(ZIB3-ZIB4)) * CI (33, 1) * CL (33, 3) IF (ZRSU1.LE.TAP (J,I,1)) GOTO 960 CCHTINUB I=25 GOTO 965 C 2643 RESU(B)=TAB(17,11,3) ALPHA=TAB(17,12,3) C10 = 0 D0 850 K=1,2 H=N(K) J=N1(B) H=INDX(K) HESU(B)=IAB(J, I, K=KP H=W(K) 89 096 850 16 U

```
K=8

H=N(K)

J=NT(H)

ZRSU2=RESU(N)

IF (IDP.GE. 5)

GCTO 86

IF (ZRSU2-IE-TAE (17,13,3)) GOTO 86

IF (ZRSU2-IE-TAE (1,1,1)) GOTO 84

CC HINUE

I=25

GCTO 975
                                                                                                                                                                                                                                                                                                                              ENG
                                                                                                                                                                                                               ALUE ENGINEERING RESOURCES PROM TABLE (211,3)
                                                                                                                                                                                                                                                                                                                           APILITY FACTOR (ZULU) FROM MAINT.
J=NT(M)

HEINDIK(K)

BESU(H)=14AL

AL=:1*4AL

CTCT = CL(JJ, 1) * CL(JJ, 1) * CL(JJ, 3) *

C10 = C10 + CTOT

AL=:1*4AL

AL=:1*4AL

C10=C10+CL(6,2) + AL*CL(6,1) *CL(6,3)

TAE(2025 1)=C10

C10=C10+CL(6,2) + AL*CL(6,1) *CL(6,3)
                                                                                                                                                                                                                                                            HESS (M)
12,3)
II COST OF PRODUCTION.
                                                                                                                                                                                             K=7
H= K (K)
                                                                                                                                                                                                                                     90
```

SEARCH

IF (I. EQ. 1) GOTC 972

78

(48), (11) (48) (2), ISUBS (48) (48) C ZIES=1AB (J.1-1)
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ZIESE MAINT; RNG., ZUIU, + TABLE ID
C 972 ZESUZ=1AB (J.1-1) X (8) RESA (48) CT (48) CUN (30) ISH(3) RESU (N)=TAB(17,13,3) REST (N)=RESU (N)+RESS (N) COMMEN CPU STRAFFA DAM CCMMON COMMON CCMACN COMBON 86 985 972 975 980

CONTROL STATES SANDERS CONTROL

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HOLULE 2
SETS PRC COUNTERS FOR DUE DATE CALCULATION, ADJUSTS
RESOURCES AND SETS PERC COUNTERS
DO 3901 M=1,INA
IPEC(M)=0
   IPC (48,5)
KDP,
IACT (4812),
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    DO 490 M=1,INA

DO 440 I=1,5

IF (IPC (M I)) 44c,440,410

J=IPC (M I)

IF (ISUBS (M) -8) 430,420,420

IF (ISUBS (M) -1 SUBS (J)) 440,440

IPRC (J)=IPRC (J)+1
                                                                                              STORMON RSHAR, TDBLR.

LATA IN/5/
LATA IN/5/
LATA IN/5/
LACT LINF
ARCT [1.] = 0.5 + CIN (1) + RESHIN (1) - COV
RESC [1.] = 0.5 + CIN (1)
IACT [1.] = 0
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    (I) 390 390 320

(1) Abj (1, I) +RESU(N)

(2) Abj (2, I) +RESB(N)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  3901
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          444
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RESU (M) = (RESB (H) + (ADJ (1, J) / ADJ (2, J)) *0.5*RESB (H)) *AIPHA PEBC (H) = 0.0 IF (CIY(H) -0.1) 471,475 PEBC (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 RESI (H) = 1.0 90 KIR 10 15 DO 585 HINA=1 INA B= (INA-MINA) + 1 IP (IPRC (M) 585,510,585 10 IF (PERC (M) -1.0) 520,585,585 20 KTR 10 1= 1 FAC (M) - 1 IF L. GI. 30) L= 30 IPRC (M) - 1 AA=TDUE (M) + (RESI (M) - RESU (M)) / RESMIN (L) TERM3=TDUE (M) - (RESS (M) + RESU (M)) / RESMIN (L) TERM4=AA-TDUE (M) 40,535,535 §(3)) \$70,540,570 RESA (M) + 0. 01-REST (M) | RESA (M) - RESS (M) - RESS (M) - RESS (M) - RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS (M) | RESS

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(P)

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K=IFAC(J)
IF (K.GT.48) GC TO 1
CCHTINT=(REST(J)-RESU(J))/RESHIN(K)
IF (TERN 1-TERN 4) 545,545,556
GC TO 555
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | S CCNTINUE | S CONTINUE | S C
                                                                                                                                                                                                                                                                                                                                                                                                                              DDD=TERN3-(TERN1-TERN4)
IF (TDUE (J)-DDD) 565,565,560
IDUE (J)=DDD
IPRC (J)=IPRC (J)-1
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  AK (I) =-5000.0
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        CONTINUE
TDUE (B) =
10
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  0 17 9
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6210
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XMIS(2), ISUBS (48)
(48)
AT (48)
ITYPE(48)
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                                                                                                                                                                                                                            660 HM=IACT(I 1)
IF (TDUE (HM)-TEUE (M)) 670,670,680
670 IACT (12)=M
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          IF IS UBS (M)-8) 700,701,702
J=J+1
L= IFAC(M)
XX=REST(M)
TAM=CMAT(M)+QTY(M)*ALPHA
X=0.0
650 IACT (IACT (IAI)) 660,650,660
GO TO 690
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      CCMMON REST (48)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  680 IACT (I,2) = HH
IACT (I,1) = H
690 CC WITHOR
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  CCHEON
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PRICE
IPC (485)
KDP
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DES PROGRAM
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SECONT N, TD MAX, T

JJJ=JJ+1

IF (JJJ-250)
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J=IPC (
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T= ((REST (M)-RESA(M)) / RESMIN (L)) +CD
IF TDUE (M) - LE-CD) GO TO 83
IF TTUE (M) - RESA(M) - GE-T) GO TO 82
TEFM1=(REST (M)-RESA(M)) / (TDUE (M)-CD)
IF (RESMAX (L) - GT. TERM ) GO TO 84
GO TO TO 82
GO TO TO 84
RESC (L) = TERM 1
B4 RESC (L) = TERM 1
RESC (L) = TERM 1
RESC (L) = RESMIN (L) GO TO 26
                                                                                                                                                                                                                                                                    EXTRACTED . . .
  IF (J.LB.0) GOIC 7

IF (I.LT.5) KK = IPC (M I+1)

IF (I.LT.5) FK = IPC (M I+1)

IF (FEEC (J) - PRICE) 11, 12, 12

IF (TSIAR (J) - X) 13, 13, 14

X = TSIAR (J) - X) 13, 13, 14

IF (KK) 15, 7, 15

IF (FEEC (J) - FEEC (M)) 7, 7, 17

JJ = FEEC (J) - PEEC (M))

IF (X = THIN (J) = XX

CONTINUE
                                                                                                                                                                                                                                                                       IS
                                                                                                                                                                                                                                                                     FRCM MOD11 IN DMS PROGRAM.
                                                                                                                                                                                         IF (X-TSTAR (M)) 15, 19, 20

1 STAR (M) = X

9 IF (PERC (M) -PRIOF) 21, 8, 8

1 WA=RESMIN (L)

1 CCNTINUE
J. LE. 0)
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FRCM
HOD7
                                                                                                                                                                                                                          EXTRACTED
                                                                                                                                                                                                                                                I=0
IF (ISUBS (N)-8) 75,76,77
I=1+1
I=1+1
I=1+1
CTEST (I) =CTEST (I) + (CMAT (M) *QLY (M)) *ALPHA
CT (M)=CT (M) + (CMAT (M) *QLY (M)) *ALPHA
                                                                                                                                                                                                                          TWO IS
                                                                                                       25, 25, 32
                                                                                                                                                                                                                         MODS IN DMS FROGRAM . . .
 100
                                                                                          IF (PEIOR-1.0) 82323
IERM1=REST(M)-FESA(M)
IF (TERM1-.01-RESC(L))
RESA(M)=REST(M)
WA=TERM1
PERC(M)=1.0
 IN DAS PROGRAM.
                                                                                                                                                                          E (ÉTY(M)) 24,88

U RESA (M)=RESA (M) + UA

O CCETINUE
                      | WA=RESC(L)
| X=0.0
| I=OIX(M) +0.1
| I= (I-1) | 31,50,23
| X=1.0
| WA=0.0
| REST(M)=0.0
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                       26
                                                                                          230
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                                                                                                                                                                                                                                                                                                                                                                           64 IS EXTRACTED FROM MOD7
                                                                                                                                                                                                                                                                                                                                                                                                                                       1970
                                                                                                                                                                                                                                                                                                                                                                                                                                                           IN DMS PROGERM CO END IS EXTRACTED FROM (ISW(1) - EQ.0) GO TO 66
                                                                                                                                                                                                                                                                                                                                                                                                              CONTINUE
RESC(I)=RESMIN(I)
. . 64 CONTINUE CHANGED TO ABOVE
                                                                                                                                    †9
                                                                                                                                    TO
                                                                                                                                                                                                                                                              ERROR ****)
                    ISW(I) = ISW(I) +1
IJ=IFAC(M)
IJ=IFAC(M)
IF (WA .LE. RESMIN(IJ)) GO TO 81
X= WA-RESMIN(IJ)
                                                                                                                                    0
                                                                                             1 XX = (WA + CUN (IJ) + 5 + X + CUN (IJ))
CT (H) = CT (H) + XX
CT EST (I) = CT EST (I) + XX
IF (RESA (H) + 1 - IT - REST (H)) G(
PEEC (H) = 1 - IT - REST (H) G(
RESA (H) = 1 - IT - REST (H) G(
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RESA (H) = 1 - IT - REST (H) G(
RESA (H) = 1 - IT - REST (H)
                                                                                                                                                                                                IA1=IACT {L,2}
IA2=IACT {L,2}
IF (H. EQ. IA1) GOTC 101
IF (H. EQ. IA2) GOTC 102
PRINT 1002
PRINT (* 8**HOD* IACT E
                                                                                                                                                                                                                                                                                                                                                                           IN DAS FROGFAM
                                                                                                                                                                                                                                                                        STCP
IACT (L,1) = IA2
IACT (L,2) = 0
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IF (J-IDP NE.
ITCT =ITCT-1
ISTAR (M) =CD
                                                                                                                                                                                                                                                                                     101
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(1) = CIEST(1) +CIOH(1)

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                                                                                                                         CTEST (1)
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TDS (M, 1) = RESA (M) / REST(M)
TDS (M, 2) = CT(M) * X
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   CTEST (I) = 1.0
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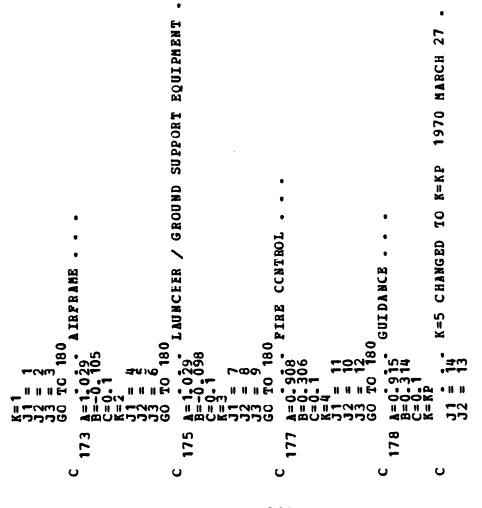
25.50

"ATEMP(25) COVACIOFINADET, TRADER, IfCT ALPHA, IPC (48,5) TIERN "ESMIN PESMIN COMAX COMIN, OUT (25), YC(6), CTC(8), DD (32), HIS(9) PAHAX/0./PAMIN/0./PDA/0./PVA/0./FEA/0 12) * (1.0-TAB (L,J,2)) -1.0 COMMON RSHAM ENGLING REPARANCE COMMON RSHAM ENGLING TOWN RSHAM ENGLING TOWN FRENCH FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLING TOWN FRENCH ENGLINGER ENGLING TOWN FRENCH ENGLIN CR+FIEST CR+TIEST CCBECN CCBECN CCCBECN 100 116 007 118 106



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                                                                                                                                                               IF (K GE. 4) 6CT0 535

IF (FF LT. 0.50) FF = 0.90

6010 550

IF (FF * XPER) GT. 0.99) GOTO 9

IF (XPER * IE. 0.99) GOTO 195

IXPER = 0.99 GOTO 195

IXPER = 0.99 GOTO 195
                                                                                                                                                                                                                                                           BLOCK II DEVIATION
PV = XPER + (1.0 - XPER) /
PD = SORT(PV)
TAB(14,J3,Z) = ED
                                                                                                                                                                                                                                                                                                                            1.0)
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                                                                                                                                                                                                                             195
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, I SUBS (48) (1) XHIS(2), CHOT (48) APRIL 1970 STATEMENTS INSERTED PHIN) (X PER (2) = EM ABOVE 10 S' TAB (14.16.2) = TAB (14.19.2) = TAB (14.20.2) = TAB (14.20.2) ONTINUE COMMON COMPON CCHRCN COMPCN CTRACEA COMMON 191

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1970 APRIL
REAL+8 FINAL FINAL INTENT PROPOSED INTEGER ANS, ANZ ANZ AND INTENT PROPOSED THABBARD CTESTARE THABBARD CTESTARE TEST (1) - (CT (19) + CT (20)) FCTOH (1) = CT CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) + CT (1) 
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H=N(K)
Y(4)=Y(4) * YP(B)
Y(5)=C(0)
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YFEE (3) FRATIO (3) O. ITA, ITI FIDHIN IN YFEE (2), FRATIC (2)
, FLI TST COMPL'IS, MK'IS' WK'F7.1,
, WK', 3X, 8', F6.3, M', F7.2, (X') 1970 APRIL *TOT MAX FEE ALLOWED DOES NOT 1020 FORMAI (DEW COST' EX'S'F5 1' H St EVENTAL (DEW COST' EX'S'F5 1' H ST EVENTAL (DEW COST' EX'S'F5 1' H S'F6.3' H IF (ABS (FEETOT-15.0).LT..0001) GOTO 1090 PRINT 1080 FORMAT (1H. TOT MAX FFF ... , "VALUE", SX, "EARNED", 3X, "EARNED", /) (4) CHANGED TO ABOVE FN / 1000. ITA = ESHAK ITI = ESHIN IX=TAB(14 20 2)*10 CPUMAX = CPUMAX CPUMAX = CPUMAX CPUMAX = CPUMAX PRINT 10 50 ITA I 0 PORMAI(" ACCURACY" 1040 FCHAT (* RELIAE 1040 FCHAT (* RELIAE F12.2, Y. 3X 11A = 1DMAX 111 = 1DMIN 1X = 1(2) PRINT 1030 = 1030 = 110 = 110 1050 C J

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CAÏL FRICHS(*CIRSCRN *)
FORMAT { 1125 (*-*) }
FORMAT { 1605 LS OF TESTS PER UNIT (IN THOUSANDS OF DOLLARS) *)
PRINT 2 { 0 }
FORMAT { 140, 3x, *QUAIIFICATION TESTS*)
PRINT 220
Z3 = 1000.0
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                                                                                                                                                                                                                                                                                                          AIR FRAME : , T23, F8.3)
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                                                                                                                                                                                                                                                                                                                                                     GUIDANCE

ZYX = { (CT (31) +CT (36)) / QT (5) / Z3

PRINT 263 ZYX

FORMAT (16+, 6x, 'GUIDANCE :',T23,
                                                                                                                                                                                                                                                                       +CT(35)) / QT(3)) / Z3
                                                                                                                                                                                                                                                                                                                                                                                                                                              ZYX = ((CT(32) + CT(37)) / QT(4)) / Z3
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CENERATE THE
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PERMAT (140, "DESIGN FACTORS ACHIEVRD")
PRINT 320
PERMAT (8x, "COMFONENT", T22, "TABLE", T29, "ROW", T35, "FACTOR", T44,
                                                                                                                                                                                                                                                                                                                                                                                           . TAB (KZTB KZRW 2) TAB (14,5,2)
. T23, I2, F29, I2, F34, F8.3, T44, F7.3)
                                                                                                                                                                                                                                                                                                                    423,12,729,12,734, F8.3,144, F7.3)
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KZIB = TAB (20,5,1)

KZEW = TAB (20,5,2)

TMTABA AND TMTABB WERE FORMED TO ALLOW IF STATEMENT

FOURTH PCSITION WRITE STATEMENT VARIABLES.
                                                                                                          +CI (47))
                                                                                                                                             ',T23,F8.3)
264 FORMAT (46+, Sx, PIRE CCNTROL : , T23, F8.3)
                                                                      LAUNCHER : ", T23, F8.3)
                                                                                                        _+CT(41) +CT(42) +CT(46)
                                    ZYX = (|CT (33) +CT (38)) / QT (6))
PRINT 265 ZYX
FOFMAT (16+, 6x, * LAUNCHER: *,
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PRESTABLE
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KZIB = TAB (20,6,1)

IF (MIS(6) GE 3) THTABB=TAB (14,14,2)

IF (MIS(6) KZIB KZRW TAB KZIB KZRW Z)

FCHAI (7x, GUILANCE B: TZ3, I2, T29, f2,
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      =TAB(14,14,2
AB(K2TB,KZEW
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PRINT 269, KZTE KZRW
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HRITE (DATFIL 35) (NDUM P (JA, K), K= 1,5), (ADUMP (JA,

CONTINUE

FORMAT (212,1 x, 311,2 x, 8F7.2,/,3 x,9F7.2,/,3 x,6F7.2,/,3 x,5F7.2,2 x,A8)

END
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COMMON/STORED STAT (5), NDUMP (5,5), ADUMP (5,28), DPCCSI, MAXDP
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REAL * 8 FINAL 'FINAL' (INTEN PROPOSED', BLK)'
REAL * 8 NULL'
REMIND DATFIL
DO 25 JA = 3,5
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• EQ. INTEN) PROP=FINAL

• EQ. BLK) PROP=INTEN

• EQ. NULL) PROP=INTEN

CALL FRICHS
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ADJ(268)
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36, INTENKEP NDUMP (KDP,4) ADUMP (KDP,14) DUMP (KDP,14) ADUMP (KDP,15), ADUMP (KDP,11) FORMAT (4X 'ENTER YOUR TEAM SECURITY CODE IF YOU WISH TO COMMIT *10 A LECISION; */,30X,0R "CONT". 1)
READ (IN 125,ERR=10,END=10) I NCOD FORMAT (A8)
IF (INCCL.EQ.CCNI) BETURN IF (PROP. EQ. INTEN) STAT (KDP) = BIK IF PROP. EQ. FINAL) STAT (KDP) = INTEN 1.3.0R. KDP. GT.5) GOTO 417 R.PROP. EQ. FINAL) CALL FRICAS ("CLRSCRN") EQ. INTEN. OR. PROP. EQ. FINAL) GOTO 410 RETURN TE ADUNP (KDP 17) , (PP 20) , 32 (**), IMPORTANT 32 (**) 11 5 (**), ENTRIES WITH THE APPROVED FINAL DP-", IN PROPOSED UMP (KDP. PRINT 85 KDP NDUB (KD. 18) ADUNE (KD # PINAL: m EX: HHAT STATUS DO YOU HANT; E=420, END=420) KDP, PROP 1A8) 420410 125 36 37 38



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", PRESS << ENTER>> TO CONTINUE.
                                            PRINT 305
******BARNING ****YOUR CODE WAS NOT ENTERED CORRECTLY.
PAUSE 'PRESS <<ENTER>>'
                                                                                                                                                                         XBASE (12) , YCURVE (12, 12)
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DF (20)
DVCOST' DEV COST'
TSTCMP' TESTCOMP'
RLIBIL' RELIABIL'
                                                                                   *****SEE YCUR MONITOR IF YOU PAUSE
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IF (STAT (KDF) - EC-FINAL) KDF=KDP+1
FETUEN
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X MAX = 0.0



ARTON COUNTY BOSSESS

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(NIHX)
                                                                                                                                                                                                                                                     YSIZE=ABS(YMAX-YMIN)
IF(YSIZE-EQ.0.0) YSIZE=1.0
YSIZE=ABS(XMAX-XMIN)
IF(XSIZE-EQ.0.0) XSIZE=1.0
XSCALE=(XSIZE/20.0)
KSCALE=(XSIZE/20.0)
                                                                                           IF (YCURVE (JNCRE, INCRE, GT.
YMAX = YCURVE (JNCRE, INCRE, INCRE, YMIN = YCURVE (JNCRE, INCRE, INCRE, YMIN = YCURVE (JNCRE, INCRE, XMAX)
XMAX = XBASE (JNCRE)
IF (XBASE (JNCRE), IT. XMIN)
XMIN = XBASE (JNCRE)
                                                                                                                                                                                                   ROUTINE
                             GENEFATION
LINE (51,21) = VERT

62

IX FOR SCALE GENERATION YMAX=0.0

YMIN=0.0
                                                                                                                                                                                                    SCALED
                                                                                                                                                                                           GOTO 61
FOR THE
                                                              63
                                                                                                                                                                                                                                                                                                                               VALUES
                   IF (YMX.NE.99999.9) GOTO (SET SIZE, MIN, AND MAX
                                                              IF (PCTFLG.NE.0.0) GOTO
DO 60 INCRE=1,11
DO 60 JNCRE=1,11
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E. (0.5*YSCALE). AND. (IXNM-1) *5.EQ.
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BRT))
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CHARACTERS REPRESENT DATA
                                                                                                                                                                                                                                                                                                                                                                                   THE SCALE
11.0, YMAX)
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INROW=INERW+1
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+LINE (IINECL INECK) = AMPER
IF (AES (YCURVE (IYNM) - YFAC)
+ (IXNM-1) +5.EQ. (IINECL-1) - AND. L
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FORMAT (TTO, 51A1, 2x, A1, E = 1, A8)
IF (KRCW.LT.4.05.KROW.GT.18) PRINT 90, (LINE (INCREM, KRCW), INCREM=1, 5.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 CONTINUE.
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RETURN
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FCFMAT (T6, 11F5.0,/)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               PRINT 150, (XBASE (INCRE), INCRE=1,11)
FCEMAT (T7, 11F5.1,/)
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•LINE (IINECL, INFCW) = CHARA (IXNM)
CCNTINUE
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CCNTINUE
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IF (XBASE (1)
PRINT 145,
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              CTOH (3) TANIS(2), ISUBS (48) (48) (48) (48) (114PE (48)
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                                                   · ENTRY
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AVAIL = 14 AVI. (EXP \ 0.44*Y (1) ) )

IF (AVAIL. LT 0.29* (1/6XPCTR)

IF (AVAIL. LT 0.4) AVAIL = 30.

IF (AVAIL. LT 0.4) AVAIL = 30.

IF (AVAIL. LT 0.4) AVAIL = 100.

IF (AVAIL. LT 0.4) AVAIL = 100.

SSEK = .333/5+AVAIL* (1.8523* (1/6XP(.00634*Y(4))))

SSEK = .333/5+AVAIL* (1.8523* (1/6XP(.00634*Y(4))))

IF (SSEK. GT 1.1) SSDK=1.

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ZFSE = 0.0

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IP (START1.GT.NWEEK

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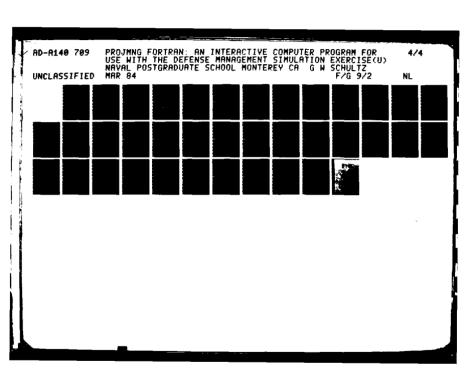
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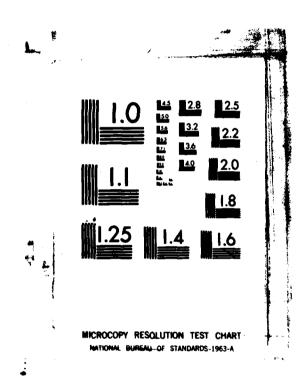
IF (ZFSE.GT.80.0) Z

ZEBRA(I) = ZFSE
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CALCULATE AVERAGE)
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IN. QT (25) XC (6), CTC (8), DD (32), MI
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GUIDANCE CUAL TESTS.,/ PLIGHT TESTS . // DEVELOPHENT COST RANGE.,/ DEV COST INCENTIVE K., END WK OF PLIGHT TEST RANGE., PLIGHT TEST CCMP INCENTIVE.) ANALYZED FESTON (11)
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READ(IM, * ERR=20, END=20) SENSII
IP (SENSII.EQ.0) REIURH
TESTS 23. DEPLOTHENT DATE BANGE", /. # 18515 './.
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                                                                                             CALL PRICHS ("CLRSCRN ")
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                                                                                                                       BATIO2=1.
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=2.00, END=2.00) UPPER
ER=4.0
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AREA1=MAINT

AREA2=EMGIN

AREA2=EMGIN

AREA2=EMGIN

AREA3=FUHDT 210

FORMAT (* IMPUT THE VALUES TO

*/* WART IS THE LOWER VALUES

IF (LOWER-LE-1; 5 LOWER = 1, 5 HD=2

IF (LOWER-LE-1; 5 LOWER = 1, 5 HD=2

FORMAT (* WHAT 215 THE OPPER VA
                                                                                                                                               DO 150 IVER2#3, KDP
                                                                                                           DO 2600 ISEN=1,11
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GOTO 2440
CCHINUE
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Read (I
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IF (ISBN.61.1)6010 320

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	111	•			RELIABILITY		
	TOR RELIA	FART IS THE UPPER VALUES') BAD (IN, *, ERR=500, END=500) UPPER IF (UPPER) GT. 100.) UPPER=100. IF (LOURE GT. UPPER) GOTO 500			RFRANE RE	в Ррбе = 100. 600	OTO 2620
	R2 VARY HO ESODI LOUB R= 01	#ALGE? #5001 UPPE #5001 UPPE #5001 UPPE #5001 UPPE	30ro 2620	•	EZ I ARY AI =6001 LOBE R=001	#ALUB?	1) Goro 2620 J. LE. 0.) G
	WALUES TO SEE TO	CAROLES CONTRACTOR CON	To depend	ŋ GOTO 62	VALUES TO OUER VALUES R=600 END LE. 0) LOWE	RE OPPER TF OPPER TF OPPER SCUPPER- SCUPPER-L	GE+ (ISEN- GT- UPPER) - O B- YC (2
Addition of the second of the	15 44 13 15 15 15 15 15 15 15 15 15 15 15 15 15	ILM, +, SEL	1088+418 117(7(1)-6	11S 88 . G1.	IN THE ICA TO THE ICA	HAT IS THE LOSE THE L	10088+6AN Fr (FC (2) FC (2)
A H H H H H H H H H H H H H H H H H H H	PCSMAI(" IMPUT THE VALUES TO VARY HOTOR RE: */ " WHAT IS THE LOHER VALUE?") READ (IM, * ERR=500 END=500) LOHER DET HI (LOHER-LE. 0) LOHER=01	Poses I (*)	YC (1) = 1	CONTINUE CONTINUE AREAZ=RRILI AREAZ=RRILI	FORMAT (* IMPUT THE VALUES TO VARY AIRFRANE RE- *//* WHAT IS THE LOWER VALUE?!) READ (IM * ERR=600 END=600) LOWER TH (LOWER-IE-0) LOWER=.01	POBHAT (* 1	620 YC (2) = IONER+6ANGE (ISEN-1) IF (YC (2) GT. UPPER) GOTO 2620 IF (YC (2) GT. 1000B.YC (2) LE.O.) GOTO 2620 GOTO 2440 700 CONTINUE
	510	515	220	009	\$ 019	615	620

ALUES TO TARY LAUNCHER RELIABILITY ERTHERN."
(TO END=700) LOWER
(.0) LOWER=.01 TT THE VALUES TO VARY FIRE CONTRCL IMPACT BETWEEN."
THE LOWER VALUE, HUST BE GREATER THAN 0?")
6 * RER=8 00 FND=800) LOWER
6 * ERR= 0) LOWER=01 IS THE UPPER VALUE, MUST BE LESS THAN 1007*)

** BRE-800 END-8001 UPPER

IF (LOWER.GT.UPPER) GOTO 800

IE (LOWER.GT.UPPER) GOTO 800

IE (LOWER.GT.UPPER) TO 800

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II (LOWER.GT.UPPER) GOTO 2620 , 2620 GOTO 2620 AREA1=FIRECAR.GI.1)GOTO 820 AREA2=ACCUR AREA3=UNDRI AREA3=UNDRI PRIMI 810 I (4) = LONER+ IF (YC (4), GT; SENTAR=YC (4) IF (VC (3), GT. SREVAR YC (3) GOTO 2440 COBILBUR PORNAT POBBAT POBBAT FORMA 720 800 810 815 820 710 715

GUIDANCE IMPACT BEROR ESTREEN. OUAL TESTS BETHEEN. \$20 7:) .61.1) GO TO 920 I = LOHER+) IF BANGE | I C (2) I C (2) I C (2) SENVAR TC (5) 6010 2440 CC 27 1 202 QT (2) PORMAT. PORBAT 1015 1010 1020 1000 915 920 900 910

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TESTS BETWEEN.
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PORMAI IN TO 10 TO 120

PORMAI IN THE VALUES TO VARY LAUNCHER OUA

*//* HEAD IN THE REAL LOUGH WING BER OF TESTS: >2 ?*)

PRINT IS THE LOUGH WUNG BER NUMBER OF TESTS: >2 ?*)

PRINT IS THE LOUGH WUNG BER NUMBER OF TESTS: >2 ?*)

PRINT IS THE UNPER NUMBER OF TESTS: >2 ?*)

FORMAI IN THE REAL LOUGH WING BER NUMBER OF TESTS: >2 ?*)

RANGE GEREN OF PRINT OF THE UNPER NUMBER OF TESTS: >2 ?*)
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upper Hubber; <9 ?")
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QUAL TESTS BETTERN QUAL TESIS BETWEEN. THE VALUES TO VARY FIRE CONTROL E LOWER HUMBER OF TESTS: >2 7 9 1 ERR=1300 END=1300) LOWER IT. 2.) LOWERS THE VALUES TO VARY GUIDANCE E LOWER NUMBER OF TESTS: >3
ERR=1400 END=1400) LOWER
[T.3.) LOWER=3. Z THE UPPER NUMBER: <9?") IT.9. UPPER=9. (LOHER-GI-UPPER) GOTO 1400 ot (6) = loher+ (int (range+ (isen-1)) if (ot (6) . Gt. upper) Goto 2620 sentar-AREA1=GUIDE
AREA1=GUIDE
AREA2=GUAL
AREA3=TEST
PRINT 14 10
FORMAT(* INPUT THE VALUES TO V.
/ HEAD IS TE LOWER WUMBER
TECHNOTING TO V.
PRINT 14 15
FORMAT(* WHAT IS THE UPPER NUME
READ (IM * ERR=1400 END=1
READ (IM * ERR=1400 END=1
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READ (IM * ERR=1400 END=1
IF (UPPER-17.92) UPPER=9-OT (4) = LOWER+ (1)
SENVAR=OT (4)
GOTO 2440
CONTINUE SERVAR GO10 2440 CORTINUE 1415 1400 1410 1315 1300 1310 1320 1220

ပ္ပ MINIMUM DEVELOPMENT COST. TESTS BETWEEN' DEVELOPMENT E UPPER NUMBER OF TESTS: < 1500 END=1500) UPPER SER=25. UPPER GOTO 1500 (U.P.E.T. LOHER) + 1 (U.P.E.T. LOHER) + 1 (R.E.E. LOHER) (E. U.P.E. LOHER) (E. U.P.E. LOHER) (U.D.E. LOHER) (U.D.E. LOHER) GOTO 2620 T 1625 O YOU WANT TO VARY THE MAXIMUM OR NTER EITHER MAXIMUM OR MINIMUM.') (IM, 1630, ERR=1600, END=1600) LABEL OLLABEL THE LONER VALUE FOR 'AB'' FRR=1600, END=1600) LOWER AREA1=DEVEL AREA1=DEVEL AREA2=COST POFMAT(* DO YOU WANT TO VARY T *SI?**(* ENTER EITHER MAXIMUM AREA3=LABEL POFMAT(*5), ENTER TO VARY T *SI?**(* ENTER EITHER MAXIMUM AREA3=LABEL POFMAT(*5), ERR=1600, EN OT (1) = LOBBB+ (1) SENVAR= OT (1) GCTO 2440 CONTINUE PORMAT 1600 1630 1610 1420 1500 1510 1515 1520 1625

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THE RANGE TO VARY INCENTIVE % OF DEVELOPHENT COST?*
** BRR=1700 END=1700) LOWER
** FR. LE. 0) LOWER=01
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            1720 FCDMIN=LOWER+ (UPPER GT-1700, FND=1700) UPPER

IF (FCDMIN=120 WER+ (ABS. GT-1700, PPPER) GOTO 1700

IF (FCDMIN-1F-0.) PRIMT 2535

IF (FCDMIN-1F-0.) FRIMT 2535

IF (FCDMIN-1F-0.) GOTO 2400

BATIOLE ER LE-15.) GOTO 2440

FRIML SENNIN-FRANINO FRANINO FRANINO FRANINO ERSHIN FRANINO CONTINUE FRANINO CONTINUE
15. THE UPPER COST FOR , A8, '?")
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IF (LABEL SO. BIR) CD BIR

AREA 1 DE FILE BIR BE. 1) GO TO 1720

AREA 2 = COST

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AREA 3 = INCEN

AREA 2 = COST

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AREA 1 TO THE TOWER VAT

BRAD IN THE TOWER VAT

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PRINT (715 HERE 1700)

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                       1615
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TEST PRINT 18 10, LABRI
HAT (* INDUT 18 RANGE TO CHANGE ", A8, * COMPLETION DATE.*
** WHAT IS TEE LOUBE VALUE? *)
** READ (IN ** ERR=1800 END=1800) LOWER

IF (LOUER LE. 0) LOWER=.01

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PRINT 18 FLIGHT INCENTIVE?) INCENTIVE. .) LATE? ENTER EITHER LATE OR LATEST OF LATEST OF EARLY. ') LOWER VALUE FOR DELIVERY 9000 END=1900) LOWER 01 LOWER=01 (CT. UPPER) GOTO 1900 UPPER-LOWER) + 14 (ISEN-1) (ALUE POR DELIVERY END=1900) UPPER (00.) UPPER=100. . ME. 1) GO TO 1920 SEN. 61.1) GO TO 1820 FIDHI N=10WEF+ AREA2=TESTC AREA2=TESTC AREA3=TECEN POFINT 19 PCEMAI(* IMPUT READ(INE SENVAR-LO AREA3=LABE FORMAT (* POBRAT GO TO SECOND PORHAT PORMAT 1915 1820 1900 1910 1920 1825 1810 1815

IF (FEB. EQ. 1-AND. TDHIN, LE.O.) PRINT 2535

DEFERENCE FOR IN 18 PIDE IN 18 PER IN 18

RELIABILITY.") LESSER ACCURACY?





IF (LOBERLE O) LOWER - 01	CIT (14 B EL. EQ. 104) ES HIM=SEMVAR CCHINUE ARE 1 = F (155 M = 1) GO TO 2320 ARE 1 = F (155 M = 1) GO TO 2320 ARE 2 = IRCER ARE 2 = IRCER ARE 3 = IRCER ARE 4 = IRCER ARE 4 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCER ARE 5 = IRCE
READ (IN * P. RRE=2 400 . END=2400) LOWER	FORMAT ("INPUT THE RANGE TO VARY DELIVERY DATE.",, " WHAT IS THE *ARITEST DATE?")
FORMAT ("INDUT THE RANGE TO VARY DELIVERY DATE.",/, WHAT IS THE *ARIJEST DATES ("). * WHAT IS THE *ARIJEST DATES ("). * BRR = 2400, END = 2400) LOWER	CCNTINUE IP (I SEN.NE.1) GO TO 2420 AREA2=BLIV AREA3=GUDRI AREA3=GUDRI
AREA1=DELY AREA2=BLK AREA3=UNDRL AREA3=UNDRL PRIMT 2410 *ARITEST DATEST) *ARITEST DATEST)	RATIO 2= (15-FESMIN) / (PCDMIN+FRSMAX+FESMAN) FCDMIN=FCDMIN+BATIO2 FTCMIN=FTDMIN+BATIO2 FBSMAX=FRSMAXTO2
RATIO 2= (15-FESHIN) (FCDMIN+FRSMAX+FESHIN) FCCHIN=FCDMIN*RATIO2 FTCHIU=FTDMIN*RATIO2 FTCHIU=FTDMIN*RATIO2 GOTO 2440 CCNTINUE AREA 1=DRIIV AREA 2=BLK AREA 3=BLK AREA	SERVAME FESSIAN IF (ISBN ED. 1-AND. PESBIN, LE.O) PRINT 2535 IF (PESBIR, LE.O) GOTO 2640
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FESHINSLOWERS GT. UPPER GOTO 2300 FESHINSLOWERS GT. UPPER GOTO 2300 FESHINSLOWERS GT. UPPER GOTO 2300 FESHINSLOWERS GT. UPPER GOTO 2300 IF (ISEM. EQ. 1. and. FESHINSLE.O) PRINT 2535 IF (ISEM. EQ. 1. and. FESHINSLE.O) PRINT 2535 IF (ISEM. EQ. 1. and. FESHINSLE.O) PRINT 2535 IF (ISEM. EQ. 1. and. FESHINSLE.O) GOTO 2440 RATIO 2= (15-FESHINSLE.O) GOTO 2440 FT (MINT 24 0 CCNT NUT TO 1 GOTO 2440 CCNT NUT 1 SEN. NE. 1) GOTO 2420 AREA 1 = DELIV AREA 1 = DELIV AREA 2 = UNDRI PRINT 24 10 FOUNT THE RANGE TO VARY DELIVERY DATE, " WHAT IS THE FOLIAL STEAD (11) A BEA 3 = UNDRIL STEAD (11) A BEA 3 =	PRINT 2315 2315 PCBMAT (* BBAT IS THE LOUPE VALUE?*) RBAD (IM * ERRE 2300 END=2300) LOUBR
PCEMAI(" HRAT 1315 THE 104 RW VALUE?") PCEMAI(" HRAT 15 THE 104 RW VALUE?") PESHI WALONER (LE 120 LOWER VALUE) PESHI WALONER (LE 120 LOWER) DEIPERS PORTH HAT DAINAT PESHIN IF (LOWER PESHI	PORNAT (* INPUT THE BANGE TO VARY INCENTIVE ** WHAT IS THE UPPER VALUE?*) READ (IN ** PER=2300, FND=2300, UPPER
PERMAT(" IMPUT 11 AS MGE TO WARY INCENTIVE & POR ACCURACY,, "HEAT (" IMPUT 11 BANGE TO WARY INCENTIVE & POR ACCURACY,, "HEAT (" HEAT 12 16 THE WALGE?") UPPER—100. PRINT 2 15 THE UPPER GI-100.) UPPER—100. PRINT 2 16 THE PROPER GI-100.) UPPER—100. PRINT 2 16 THE PROPER GI-100.) UPPER—100. PRINT 2 16 THE PROPER GI-100 PROPER GIOR CASON LOWER PROPER PROPER GIOR PER GIOR PER GIOR CASON LOWER SENDAM PER GIOR TO CAGO CAGO IP (PER MIN - LOWER FEM LOOP CAGO CAGO CAGO CAGO CAGO CAGO CAGO CAGO	2300 CCMTINUE IP (ISBM.ME.1) GOTO 2320 AREA2=INCEM AREA3=UNDRI
AREA 1= TREC. AREA 1= TREC. AREA 1= TREC. AREA 1= TREC. AREA 1= TREC. AREA 2= TREC. AREA 2= TREC. AREA 3= TREC. AREA 3= TREC. AREA 3= TREC. AREA 1= TREC. BRAD (TREC. 100 BRE. 200 UPPER. 100. POBLAT 2 3 15 UPPER. 3 10 ERR. 2 3 10 ERR. 2 3 10 UPPER. 100. POBLAT 2 3 15 UPPER. 3 TREC. 100 ERR. 2 3 00 UPPER. 100. POBLAT 2 3 15 UPPER. 3 TREC. 100 ERR. 2 3 00 ERR. 2 3 00 ERR. 2 3 15 UPPER. 3 TREC. 100 ERR. 2 3 00 ERR. 3	IF (LABRI. RQ. IOW) ESMIN=SENVAR

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READ (IM + REE-2400, EMD=2400) UPPER
RANGE | RANGE | RANGE | PER | CT | CT |
RANGE | RANGE | RANGE | T | RANGE | T |
Z420 DD (13) = LOWER+ (INT (RANGE | T | END | T |
IF (DD (13) - LE -0 - 10 - 10 - 10 |
SENTAR = DD (13) - LE -0 - 10 - 10 - 10 |
SENTAR = DD (13) - LE -0 - 10 - 2600 - 1) PRINT 2535
                                                                                                                                                                                                                       .EQ. IDP) GO
                                                                                                                                                                                                                                                                                                                   IP (IVER2.EQ.KDP) GOTO 150
IP (IVER2.HE.KDP-1) GOTC 155
                                                                                                                                          GET (KDP)
                                                                                                                                                                                                                                                                                                                               CALL REBUM
CALL REPORT
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CHECKS THE MOST DESIREAELE VALUES
AND LEAST DESIREABLE VALUE, PER (
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Control of the Contro

(3) - AND. AH (3) . HE. PER (3)) C CHANGED IN TO IN2 TO DIFFERENTIATE FROM IN4 BELOW.

IN2- I(2) IPPERENTIATE PROM IT2 ABOVE. 1970 APRIL .61.0.) PRATIO (I) = PYC (I) · CLRSCRN ANGED TO ABOVE SPYL-SFYA-TPEK [1] FRATIO (8) =PRATIO (8) + PI CONTINUE TOC=1 (1) +SPVA+DECOST/1000000.0 * 100. = TAB (14, 16, 2) CP UNA X I (3) CCHAN 8 64

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PRINT 2525, J, SENVAR, FRATIO(1), Y(1), FRATIO(2), IY2, FRATIO(3)

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SAVSBN(ISBN).GT.O.) SELN=ISBN
SAVSBN(ISBN).GT.O.) EIOFT=ABS(RI)
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CCHTINUE
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APPENDIX H PROJUNG PROGRAM VARIABLES GLOSSARY

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